## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## **FORM 10-Q**

## QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2004 Commission File No. 0-25969

## RADIO ONE, INC.

(Exact name of registrant as specified in its charter)

#### Delaware

(State or other jurisdiction of incorporation or organization)

52-1166660

(I.R.S. Employer Identification No.)

Outstanding

5900 Princess Garden Parkway, 7th Floor Lanham, Maryland 20706 (Address of principal executive offices)

(301) 306-1111

Registrant's telephone number, including area code

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\boxtimes$  No  $\square$ 

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes ⊠ No □

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	at July 28, 2004
Class A Common Stock, \$.001 Par Value	22,404,228
Class B Common Stock, \$.001 Par Value	2,867,463
Class C Common Stock, \$.001 Par Value	3,132,458
Class D Common Stock, \$.001 Par Value	76,583,234

## RADIO ONE, INC. AND SUBSIDIARIES

## FORM 10-Q

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## PART I. FINANCIAL INFORMATION

#### **Item 1. Financial Statements**

(See pages 4-28 — This page intentionally left blank.)

# RADIO ONE, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS

	Three Months Ended June 30,			Six Months Ended June 30,					
		2004		2003		2004		2003	
	(Unaudited) (In Thousands, Except Shares Outst					(Unaudited) standing and Per Share Amounts)			
NET BROADCAST REVENUE	\$	86,210	\$	80,912	\$	155,872	\$	144,342	
OPERATING EXPENSES:									
Program and technical		13,587		13,556		27,733		26,172	
Selling, general and administrative		24,791		24,272		46,703		46,018	
Corporate expenses		4,118		3,279		7,878		6,912	
Depreciation and amortization		4,561		4,517		8,991		9,031	
Total operating expenses		47,057		45,624		91,305		88,133	
Operating income		39,153		35,288		64,567		56,209	
INTEREST INCOME		585		696		1,307		1,363	
INTEREST EXPENSE, including amortization of deferred									
financing costs		9,748		10,689		19,723		21,137	
EQUITY IN NET LOSS OF AFFILIATED COMPANY		1,431		_		3,798		_	
OTHER INCOME (EXPENSE), net		62		_		144		(2)	
							_		
Income before provision for income taxes		28,621		25,295		42,497		36,433	
PROVISION FOR INCOME TAXES		11,162		9,617		16,247		13,845	
Net income	\$	17,459	\$	15,678	\$	26,250	\$	22,588	
PREFERRED STOCK DIVIDEND	\$	5,035	\$	5,035	\$	10,070	\$	10,070	
NEW DISCOVE ADDITION OF THE COMMON									
NET INCOME APPLICABLE TO COMMON	Φ.	10.10.1		10.010	<b>.</b>	10.100		40 =40	
STOCKHOLDERS	\$	12,424	\$	10,643	\$	16,180	\$	12,518	
BASIC AND DILUTED NET INCOME PER COMMON									
SHARE	¢	0.12	¢	0.10	¢	0.15	¢	0.12	
SHARE	\$	0.12	\$	0.10	\$	0.15	\$	0.12	
WEIGHTED AVERAGE SHARES OUTSTANDING:									
	10	4,953,961	10	4 60E E20	10	14 006 02E	10	14 EOO 007	
Basic	10	4,533,501	10	4,605,530	10	04,906,935	10	4,590,987	
Dilated	10	E E 4E CO2	10	F 140.003	4.0	NE EED 455	4.0	14.007.050	
Diluted	10	5,545,683	10	5,140,962	10	)5,553,155	10	4,987,650	

# RADIO ONE, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

	June 30, 2004	December 31, 2003
		nds, Except Par hare Amounts)
ASSETS CURRENT ASSETS:		
Cash and cash equivalents	\$ 15,032	\$ 38,010
Short term investments	32,000	40,700
Trade accounts receivable, net of allowance for doubtful accounts of \$5,180 and \$6,179, respectively	65,668	62,331
Prepaid expenses and other current assets	3,087	1,580
Income tax receivable	3,650	3,650
Deferred income tax asset	5,794	5,794
Total current assets	125,231	152,065
PROPERTY AND EQUIPMENT, net	41,179	42,675
GOODWILL	114,516	114,516
RADIO BROADCASTING LICENSES	1,683,920	1,648,264
OTHER INTANGIBLE ASSETS, net	15,176	19,478
INVESTMENT IN AFFILIATED COMPANY OTHER ASSETS	30,665	34,396
OTHER ASSETS	12,479	6,477
Total assets	\$ 2,023,166	\$ 2,017,871
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES:	¢	\$ 7.221
Accounts payable Accrued interest	\$ 5,854 13,940	\$ 7,221 14,154
Accrued compensation and related benefits	15,476	14,038
Income taxes payable	4,343	4,389
Current portion of deferred revenue	3,435	3,587
Other accrued expenses	5,108	5,444
Fair value of derivative instruments	1,087	4,236
Other current liabilities	573	331
Current portion of long-term debt	61,250	52,500
Total current liabilities	111,066	105,900
LONG-TERM DEBT, net of current portion	510,030	545,035
DEFERRED REVENUE, net of current portion	11,675	13,009
DEFERRED INCOME TAX LIABILITY	92,683	75,508
Total liabilities	725,454	739,452
	<del></del>	
STOCKHOLDERS' EQUITY:		
Convertible preferred stock, \$.001 par value, 1,000,000 shares authorized and 309,820 shares issued and outstanding; liquidation preference of \$1,000 per share plus cumulative dividends at 6.5% per year, unpaid dividends were \$4,198 as of June 30, 2004 and December 31, 2003	_	_
Common stock—Class A, \$.001 par value, 30,000,000 shares authorized, 22,404,228 and 22,400,164 shares issued and outstanding at June 30, 2004		
and December 31, 2003, respectively  Common stock—Class B, \$.001 par value, 150,000,000 shares authorized, 2,867,463 shares issued and outstanding at June 30, 2004 and December	23	23
31, 2003	3	3
Common stock—Class C, \$.001 par value, 150,000,000 shares authorized, 3,132,458 shares issued and outstanding at June 30, 2004 and December 31, 2003	3	3
Common stock—Class D, \$.001 par value, 150,000,000 shares authorized, 76,556,568 and 76,340,899 shares issued and outstanding at June 30, 2004 and December 31, 2003, respectively	76	76
Accumulated other comprehensive loss	(668)	(2,605)
Stock subscriptions receivable	(35,867)	(35,017)
Additional paid-in capital	1,412,486	1,410,460
Accumulated deficit	(78,344)	(94,524)
Total stockholders' equity	1,297,712	1,278,419
2		
Total liabilities and stockholders' equity	\$ 2,023,166	\$ 2,017,871

The accompanying notes are an integral part of these consolidated balance sheets.

# RADIO ONE, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

## FOR THE YEAR ENDED DECEMBER 31, 2003 AND FOR THE SIX MONTHS ENDED JUNE 30, 2004 (UNAUDITED) (In Thousands, Except Share Amounts)

	Convertible preferred stock	Common stock Class A	Common stock Class B	Common stock Class C	Common stock Class D	Comprehensive income	Accumulated other comprehensive income	Stock subscriptions receivable	Additional paid-in capital	Accumulated deficit	Total stockholders' equity
BALANCE, as of											
December 31, 2002	_	23	3	3	76		(3,006)	(33,344)	1,408,435	(128,167)	1,244,023
Comprehensive					, 0		(3,000)	(55,5)	1, 100, 100	(120,107)	1,2 : 1,020
income:											
Net income	_	_	_	_	_	53,783	_	_	_	53,783	53,783
Change in unrealized net loss on derivative and hedging activities, net of taxes	_	_	_	_	_	401	401	_	_	_	401
Comprehensive income						\$ 54,184					
Preferred stock										(00.1.10)	(00.1.10)
dividends Interest on stock	_	_	_	_	_		_	_	_	(20,140)	(20,140)
subscriptions											
receivable	_						_	(1,673)		_	(1,673)
Employee exercise								( ))			( ,: -)
of options for											
172,000 shares	_	_	_	_	_		_	_	1,545	_	1,545
Tax effect on non- qualified option exercises									480		480
BALANCE, as of											
December 31, 2003	_	23	3	3	76		(2,605)	(35,017)	1,410,460	(94,524)	1,278,419
Comprehensive income:											
Net income Change in unrealized net loss on derivative and hedging activities, net of taxes	_	_	_	_	_	26,250 1,937	1,937	_	_	26,250	26,250 1,937
Comprehensive income						\$ 28,187					
Vesting of non-											
employee restricted stock									713		713
Preferred stock	<u>—</u>	_	<del>_</del>	<del></del>	<del>_</del>		<u>—</u>	<u>—</u>	/13	_	/13
dividends	_						_	_		(10,070)	(10,070)
Interest income on stock subscriptions receivable	_	_	_	_	_		_	(850)	_	_	(850)
Employee exercise								(050)			(050)
of options for 103,321 shares									1,313		1,313
BALANCE, as of June 30, 2004	\$ —	\$ 23	\$ 3	\$ 3	\$ 76		\$ (668)	\$ (35,867)	\$1,412,486	\$ (78,344)	\$1,297,712

## RADIO ONE, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

Six Months Ended June 30, 2004 2003 (Unaudited, In Thousands) **CASH FLOWS FROM OPERATING ACTIVITIES:** \$ 26,250 \$ 22,588 Net income Adjustments to reconcile net income to net cash from operating activities: Depreciation and amortization 8,991 9,031 Amortization of debt financing costs 848 849 Deferred income taxes 15,963 13,628 Equity in net loss of affiliated company 3,798 Non-cash compensation 1,517 894 Loss on retirement of assets 2 Effect of change in operating assets and liabilities: 288 Trade accounts receivable, net (3,337)Prepaid expenses and other current assets (1,507)(105)Other assets (241)136 Accounts payable (1,367)629 Accrued interest (214)81 Accrued compensation and related benefits 406 634 Income taxes payable (46)(127)Other accrued expenses (1,582)(2,512)Net cash flows from operating activities 49,707 45,788 CASH FLOWS FROM INVESTING ACTIVITIES: Purchase of property and equipment (3,927)(6,135)**Equity investments** (3,456)(1,119)Maturity (purchase) of short term investments 8,700 (1,260)Deposits and payments for station purchases (38,143)(2,160)Net cash flows from investing activities (36,826)(10,674)CASH FLOWS FROM FINANCING ACTIVITIES: Repayment of debt (26,252)(26,250)Proceeds from exercise of stock options 1,313 727 Interest on stock subscription receivable (850)(862)Payment of preferred stock dividends (10,070)(10,070)Net cash flows from financing activities (35,859)(36,455)DECREASE IN CASH AND CASH EQUIVALENTS (22,978)(1,341)CASH AND CASH EQUIVALENTS, beginning of period 38,010 45,415 CASH AND CASH EQUIVALENTS, end of period \$ 15,032 \$ 44,074 SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION: Cash paid for: \$ 20,412 Interest \$ 19,089 Income taxes 332 345

## RADIO ONE, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

#### (a) Organization and Business

Radio One, Inc. (a Delaware corporation referred to as Radio One) and subsidiaries (collectively "the Company") were organized to acquire, operate and maintain radio broadcasting stations. The Company owns and/or operates 67 radio stations in 22 markets throughout the United States.

The Company's operating results are significantly affected by its share of the audience in markets where it owns and/or operates stations. To increase its share, the Company has made and may continue to make significant acquisitions of radio stations, which may require it to incur additional debt. The service of this debt could require the Company to make significant debt service payments.

In September 2001, the Company began providing programming services to XM Satellite Radio Inc. (XM). Under its agreement with XM, the Company provided five channels of urban radio programming to XM. Following a change in XM's programming strategy, this agreement was amended effective April 1, 2004 to allow the Company to provide one channel of urban radio programming to XM.

In July 2003, the Company entered into a joint venture with an affiliate of Comcast Corporation and other investors to create TV One, LLC (TV One), an entity formed to operate a cable television network featuring entertainment, opinion and news-related programming targeted primarily towards African-American viewers. The Company expects to make a cash investment of approximately \$74.0 million in TV One over four years. The Company also provides advertising and management services to TV One through January 2009, for which the Company received additional equity in TV One.

#### (b) Basis of Presentation

The accompanying consolidated financial statements include the accounts of Radio One, Inc. and its subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Certain reclassifications have been made to prior period amounts to conform to the June 30, 2004 presentation.

#### (c) Interim Financial Statements

The interim consolidated financial statements included herein for Radio One and subsidiaries have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. In management's opinion, the interim financial data presented herein include all adjustments (which include only normal recurring adjustments) necessary for a fair presentation. Certain information and footnote disclosures normally included in the financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to such rules and regulations.

Results for interim periods are not necessarily indicative of results to be expected for the full year. It is suggested that these consolidated financial statements be read in conjunction with the Company's December 31, 2003 financial statements and notes thereto included in the Company's annual report on Form 10-K.

#### (d) Cash, Cash Equivalents and Short Term Investments

Cash and cash equivalents consist of cash, repurchase agreements and money market accounts at various commercial banks. All cash equivalents have original maturities of 90 days or less. For cash and cash equivalents, cost approximates market value.

The Company has evaluated its investment policies consistent with Statement of Financial Accounting Standards No. 115, "Accounting for Certain Investments in Debt and Equity Securities," (SFAS 115) and determined that all of its short term investment securities are to be classified as available-for-sale. Under this requirement, securities are marked to market through stockholders' equity. The carrying value of the Company's available-for-sale securities approximates fair value due to the liquidity of the instruments. As a result, the impact on stockholders' equity is immaterial and has not been recorded. The cost of securities sold is based on the specific identification method. Interest and dividends on securities classified as available-for-sale are included in interest income on the accompanying statements of operations.

The Company had the following balances for cash, cash equivalents and short term investments:

	June 30, 2004		cember 31, 2003
Cash and danasis	· · · · · · · · · · · · · · · · · · ·	(In Thousands)	22.026
Cash on deposit	\$ 4,028	Э	22,836
Money market funds	11,004		15,174
Short term investments	32,000		40,700

#### (e) Trade Accounts Receivable

Trade accounts receivable is recorded at the invoiced amount. The allowance for doubtful accounts is the Company's best estimate of the amount of probable losses in the Company's existing accounts receivable. The Company determines the allowance based on the aging of the receivables, the impact of economic conditions on the advertisers' ability to pay, and other factors.

#### (f) Equity Method Investment

The Company accounts for its investment in TV One under the equity method of accounting in accordance with Accounting Principles Board Opinion No. 18, "The Equity Method of Accounting for Investments in Common Stock." The Company has recorded an investment in the partnership interest of TV One at cost and has adjusted the carrying amount of the investment to recognize its share of losses of TV One after the date of the initial investment. The Company will review the realizability of its investment if conditions are present or events occur to suggest that an impairment of the investment may exist. The Company has determined that, although TV One is a variable interest entity (as defined by Financial Accounting Standards Board Interpretation No. 46 (FIN 46), "Consolidation of Variable Interest Entities, an Interpretation of ARB No. 51"), the Company is not the primary beneficiary of TV One.

### (g) Goodwill and FCC Licenses

Goodwill consists of the excess of the purchase price over the fair value of tangible and identifiable intangible net assets acquired in business combinations. FCC licenses acquired in business combinations are valued using a discounted cash flow analysis. Prior to January 1, 2002, goodwill and FCC licenses were amortized over a 15-year period (excluding the assets acquired from Blue Chip Broadcasting, Inc. and Sinclair

Telecable, Inc.). Commencing January 1, 2002, goodwill and FCC licenses are not amortized, but are tested annually for impairment at the reporting unit level. Impairment of goodwill is the condition that exists when the carrying amount of goodwill exceeds its implied fair value. The implied fair value of goodwill is the amount determined by deducting the estimated fair value of all tangible and identifiable intangible net assets of the reporting unit from the estimated fair value of the reporting unit. If the recorded value of goodwill exceeds its implied value, an impairment charge for goodwill is recorded for the excess. The Company conducts its annual test for impairment during the fourth quarter of every year.

#### (h) Impairment of Long-Lived Assets Excluding Goodwill and FCC Licenses

The Company accounts for the impairment of long-lived assets, excluding goodwill and FCC licenses, in accordance with Statement of Financial Accounting Standards No. 144 (SFAS No. 144), "Accounting for the Impairment or Disposal of Long-Lived Assets." Long-lived assets, excluding goodwill and FCC licenses, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset or group of assets may not be fully recoverable. These events or changes in circumstances may include a significant deterioration in operating results, changes in business plans, or changes in anticipated future cash flows. If an impairment indicator is present, the Company evaluates recoverability by a comparison of the carrying amount of the assets to future undiscounted net cash flows expected to be generated by the assets. Assets are grouped at the lowest levels for which there are identifiable cash flows that are largely independent of the cash flows generated by other asset groups. If the assets are impaired, the impairment recognized is measured by the amount by which the carrying amount exceeds the fair value of the assets. Fair value is generally determined by estimates of discounted cash flows. The discount rate used in any estimate of discounted cash flows would be the rate of return for a similar investment of like risk.

#### (i) Financial Instruments

Financial instruments as of June 30, 2004 and December 31, 2003 consist of cash and cash equivalents, short term investments, trade accounts receivable, accounts payable, accrued expenses and long-term debt. The carrying amounts approximate fair value for each of these financial instruments except for the 8 <sup>7</sup>/8% Senior Subordinated Notes as of June 30, 2004 and December 31, 2003, which have a fair value of approximately \$328.3 million and \$331.5 million, respectively, as compared to a carrying value of \$300.0 million as of the end of both periods. The fair value is determined based on the fair market value of similar instruments.

#### (j) Derivative Financial Instruments

The Company adopted Statement of Financial Accounting Standards No. 133 (SFAS No. 133), "Accounting for Derivative Instruments and Hedging Activities," as amended by Statement of Financial Accounting Standard No. 137 (SFAS No. 137), "Accounting for Derivative Instruments and Hedging Activities —Deferral of the Effective Date of FASB Statement No. 133" and "Statement of Financial Accounting Standard No. 138" (SFAS No. 138), Accounting for Certain Derivative Instruments and Certain Hedging Activities on January 1, 2001. This standard requires the Company to recognize all derivatives, as defined in SFAS No. 133, on the balance sheet at fair value. Derivative value changes are recorded in income for any contracts not classified as qualifying cash flow hedges. For derivatives in qualifying cash flow hedge relationships, any change in value is recognized in earnings. The change in derivative fair value depends on the classification of the derivative as a hedging instrument. For derivatives in qualifying cash flow hedge relationships, the effective portion of the derivative value change must be recorded through other comprehensive income, a component of stockholders' equity, net of tax.

#### (k) Revenue Recognition

The Company recognizes revenue for broadcast advertising when the commercial is broadcast and reports revenue net of agency commissions in accordance with Staff Accounting Bulletin (SAB) No. 101, "Revenue Recognition in Financial Statements". Agency commissions, when applicable, are calculated based on a stated

percentage applied to gross billing. Generally, clients remit the gross billing amount to the agency and the agency remits the gross billing, less their commission, to the Company. Agency commissions were \$12.1 million and \$11.1 million during the three months ended June 30, 2004 and 2003, respectively. Agency commissions were \$21.3 million and \$19.7 million during the six months ended June 30, 2004 and 2003, respectively.

#### (1) Barter Arrangements

The Company broadcasts certain customers' advertising in exchange for equipment, merchandise, equity and services. The estimated fair value of the equipment, merchandise or services received is recorded as an expense or capitalized as they are used, consumed or received. Barter revenue is recognized as the related advertising is aired.

#### (m) Advertising

The Company expenses advertising costs as incurred.

#### (n) Income Taxes

The Company accounts for income taxes in accordance with SFAS No. 109, "Accounting for Income Taxes." Under SFAS No. 109, deferred tax assets or liabilities are computed based upon the difference between financial statement and income tax bases of assets and liabilities using the enacted marginal tax rate. The Company provides a valuation allowance on its net deferred tax assets when it is more likely that such assets will not be realized. Deferred income tax expense or benefits are based upon the changes in the asset of liability from period to period.

#### (o) Stock-Based Compensation

The Company accounts for stock-based compensation arrangements in accordance with the provisions of Accounting Principle Board ("APB") Opinion No. 25, *Accounting for Stock Issued to Employees* ("APB 25"), and related interpretations, and complies with the disclosure provisions of SFAS No. 123, *Accounting for Stock-Based Compensation*. Under APB 25, compensation expense is based upon the difference, if any, on the date of grant, between the fair value of the Company's stock and the exercise price.

At June 30, 2004, the Company had one stock-based employee compensation plan, which is described more fully in Note 8. The Company accounts for the plan under the recognition and measurement principles of APB Opinion No. 25, *Accounting for Stock Issued to Employees*, and related Interpretations. No stock-based employee compensation cost is reflected in net income, as all options granted under the plan had an exercise price equal to the determined market value of the underlying common stock on the date of grant. The following table illustrates the effect on net income if the Company had applied the fair value recognition provisions of SFAS No. 123, *Accounting for Stock-Based Compensation*, to stock-based employee compensation:

	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2004	2003	2004	2003
	(Iı	n Thousands, Except	Per Share Amounts	)
Net income applicable to common stockholders, as reported:	\$12,424	\$10,643	\$16,180	\$12,518
Add: stock-based employee compensation expense included in net income	_			
Less: total stock-based employee compensation expense determined under fair value-based				
method for all awards	(3,367)	(2,710)	(6,820)	(5,417)
Pro forma net income applicable to common stockholders	\$ 9,057	\$ 7,933	\$ 9,360	\$ 7,101
As reported net income per share—basic and diluted	\$ 0.12	\$ 0.10	\$ 0.16	\$ 0.12
Pro forma net income per share—basic and diluted	\$ 0.09	\$ 0.08	\$ 0.09	\$ 0.07

The per share weighted-average fair value of employee options granted during the three months ended June 30, 2004 and 2003 was \$9.93 and \$10.53, respectively, on the date of grant. The per share weighted-average fair value of employee options granted during the six months ended June 30, 2004 and 2003 was \$10.19 and \$10.53, respectively, on the date of grant. These fair values were derived using the Black-Scholes Option Pricing Model with the following weighted-average assumptions:

	For the Thre Ende June	ed	For the Six Months Ended June 30,	
	2004	2003	2003	2004
Average risk-free interest rate	3.93%	2.27%	3.93%	2.27%
Expected dividend yield	0.00%	0.00%	0.00%	0.00%
Expected lives	5 years	5 years	5 years	5 years
Expected volatility	67%	77%	67%	77%

#### (p) Comprehensive Income

The Company's comprehensive income consists of net income and other items recorded directly to the equity accounts. The objective is to report a measure of all changes in equity of an enterprise that result from transactions and other economic events during the period, other than transactions with owners. The Company's other comprehensive income consists of gains and losses on derivative instruments that qualify for cash flow hedge treatment.

The following table sets forth the components of comprehensive income:

		Three months ended June 30,		Six months ended June 30,	
	2004	2003	2004	2003	
		(in thousands)			
Net income	\$ 17,459	\$15,678	\$ 26,250	\$22,588	
Other comprehensive income (loss), (net of tax):					
Derivative and hedging activities	2,547	(1,126)	1,937	(1,650)	
Comprehensive income	\$ 20,006	\$14,552	\$ 28,187	\$20,938	

#### (q) Segment Reporting

The Company believes it has only one segment, radio broadcasting. The Company came to this conclusion because the Company has one product or service, has the same type of customer and operating strategy in each market, operates in one regulatory environment, has only one management group that manages the entire Company and provides information on the Company's results as one segment to the key decision-makers. All of the Company's broadcast revenue is derived from stations located in the United States.

#### (r) Net Income Applicable to Common Stockholders

In July 2000, the Company completed a private placement of \$310.0 million of  $6^{1/2}$ % Convertible Preferred Remarketable Term Income Deferrable Equity Securities (HIGH TIDES), at \$1,000 per security. Dividends accrue on the HIGH TIDES at  $6^{1/2}$ % per annum from the date of original issuance. Dividends are paid quarterly in arrears, commencing October 15, 2000. The earnings available for common stockholders for the three months ended June 30, 2004 and 2003, is the net income less the dividends of \$5,035,000 payable on the HIGH TIDES. The earnings available for common stockholders for the six months ended June 30, 2004 and 2003, is the net income less the dividends of \$10,070,000 payable on the HIGH TIDES.

#### (s) Earnings Per Share

Earnings per share (EPS) is based on the weighted average number of common and diluted common equivalent shares for stock options and warrants outstanding during the period the calculation is made, divided

into the earnings available for common stockholders. Diluted common equivalent shares consist of shares issuable upon the exercise of stock options and warrants, using the treasury stock method.

#### 2. RECENT ACCOUNTING PRONOUNCEMENTS:

In January 2003, the FASB issued Financial Accounting Standards Board Interpretation No. 46 (FIN 46), "Consolidation of Variable Interest Entities, an Interpretation of ARB No. 51." This interpretation of ARB No. 51, "Consolidated Financial Statements," requires certain variable interest entities to be consolidated by the primary beneficiary of the entity if the equity investors in the entity do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. FIN 46 is effective immediately for all new variable interest entities created or acquired after January 31, 2003. For variable interest entities created or acquired prior to February 1, 2003, the provisions of FIN 46 as amended, are effective for the first reporting period ending after March 15, 2004. In December 2003, the FASB published FASB Interpretation No. 46 (revised December 2003), Consolidation of Variable Interest Entities (FIN 46(R)). FIN 46(R), among other things, defers the effective date of implementation for certain entities. The revised interpretation is effective for the first interim or annual reporting period ending after March 15, 2004, with the exception of structures that are commonly referred to as special-purpose entities, for which the statement is effective for periods ending after December 15, 2003. The adoption of Interpretation No. 46 did not have a material impact on the Company's financial statements.

In April 2003, the FASB issued SFAS No. 149, *Amendment of Statement No. 133 on Derivative Instruments and Hedging Activities*. This statement amends and clarifies accounting and reporting for derivative instruments, including certain derivative instruments embedded in other contracts, and for hedging activities under SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*. SFAS No. 149 requires that contracts with comparable characteristics be accounted for in a similar manner, clarifies the circumstances under which a contract with an initial investment meets the characteristics of a derivative and when a derivative contains a financing component that warrants special reporting in the statements of cash flows. The statement is effective for contracts entered into or modified after June 30, 2003 and for hedging relationships designated after June 30, 2003. The provisions of SFAS No. 149 generally are to be applied prospectively only. The adoption of SFAS No. 149 did not have a material impact on the Company's financial statements.

In May 2003, the FASB issued SFAS No. 150, Accounting for Certain Financial Instruments with Characteristics of Both Liabilities and Equity. SFAS No. 150 addresses the classification and measurement of mandatorially redeemable freestanding financial instruments, including those that comprise more than one option or forward contract, and requires an issuer to classify certain instruments as liabilities. SFAS No. 150 is effective for financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the beginning of the first interim period after June 15, 2003. The adoption of SFAS No. 150 did not have a material impact on the Company's financial statements.

#### 3. ACQUISITIONS:

In May 2004, the Company entered into a definitive agreement to acquire the assets of KRTS, LP. The total acquisition price is approximately \$72.5 million. KRTS, LP owns KRTS-FM, a radio station located in the Houston, Texas metropolitan area. The Company made a deposit of approximately \$3.6 million during the three months ended June 30, 2004 in connection with the planned acquisition.

In April 2004, the Company entered into a definitive agreement to acquire all of the outstanding stock of New Mableton Broadcasting Corporation ("NMBC"), the majority shareholder of which is an entity controlled by the Company's Chief Executive Officer and President. The total acquisition price is approximately \$35.0 million. NMBC owns WAMJ-FM, a radio station located in the Atlanta, Georgia metropolitan area which the Company has operated under a local management agreement since August 2001. The Company paid \$3.5 million during the three months ended June 30, 2004 in connection with the planned acquisition.

In February 2004, the Company completed the acquisition of the assets of WSNJ-FM, licensed to Bridgeton, New Jersey, from New Jersey Radio Partners, LLC for approximately \$35.0 million in cash. Substantially all of the purchase price was allocated to FCC license on the accompanying balance sheet. The FCC has approved changing the station's community of license to Pennsauken, New Jersey. The Company is currently reviewing its location options to best serve the greater Philadelphia market.

In August 2003, the Company made its first capital contribution of approximately \$18.5 million to TV One, LLC. On a fully-diluted basis, the Company owns approximately 40% of TV One and is accounting for this investment under the equity method of accounting. Accordingly, the Company is recognizing its ratable share of TV One's net loss. The Company was not required to make any cash investment during the three or six months ended June 30, 2004. See Note 5 below for further discussion.

#### 4. PROPERTY AND EQUIPMENT:

Property and equipment are carried at cost less accumulated depreciation and amortization. Depreciation and amortization is calculated using the straight-line method over the related estimated useful lives. Property and equipment are depreciated as follows:

	Estimated Useful Lives
PROPERTY AND EQUIPMENT:	
Land and improvements	<u> </u>
Building and improvements	31 years
Transmitters and towers	7-15 years
Equipment	5-7 years
Leasehold improvements	Lease Term
Construction-in-progress	_

Depreciation expense was \$2,751,000 and \$2,616,000 for the three months ended June 30, 2004 and 2003, respectively. Depreciation expense was \$5,376,000 and \$5,164,000 for the six months ended June 30, 2004 and 2003, respectively.

Repairs and maintenance costs are expensed as incurred.

#### 5. INVESTMENT IN AFFILIATED COMPANY:

In July 2003, the Company entered into a joint venture agreement with an affiliate of Comcast Corporation and other investors to create TV One, an entity formed to operate a cable television network targeted primarily towards African-American viewers. In 2003, the Company made its initial cash investment of \$18.5 million and expects to make a total cash investment of \$74.0 million over four years. The Company is accounting for this investment using the equity method of accounting, under which the Company initially recorded its investment at cost and has adjusted the carrying amount of the investment to recognize the Company's share of the losses of TV One after the date of its initial investment. For the three months ended June 30, 2004, the Company's allocable share of TV One's losses was approximately \$1.4 million. For the six months ended June 30, 2004, the Company's allocable share of TV One's losses was approximately \$3.8 million.

In addition to its cash investment, the Company entered into a network services agreement with TV One. Under the network services agreement, the Company is to provide TV One with administrative and operational support services. The network services agreement expires in January 2009. In exchange for the services to be provided, the Company received an additional equity interest in TV One. Additionally, TV One pays the Company an annual service fee of \$500,000 in cash, paid quarterly.

In 2003, the Company also entered into an advertising services agreement with TV One. In accordance with the advertising services agreement, the Company is to provide a specified amount of advertising to TV One over

a term of five years ending in January 2009. The Company has determined that the most reliable measure of fair value of the equity received under the advertising services agreement is the advertising time that it is to provide to TV One. As the value of the transaction was based on the value of the services provided and not based on the equity received, there is a single measurement date, which is the date upon which the equity in TV One was conveyed to the Company.

The Company accounted for these services transactions in accordance with EITF 00-8, *Accounting by a Grantee for an Equity Instrument to Be Received in Conjunction with Providing Goods or Services*. Initially, the Company recorded an asset of approximately \$17.0 million, which approximates the fair value of the equity consideration received to provide such services. This amount is included in Investment in Affiliated Company with a corresponding deferred revenue liability, on the accompanying balance sheet. The Company will re-measure the fair value of the equity received to complete its obligations under the network services agreement in each subsequent reporting period as the services are provided. Changes in the value will be recorded in the interim period of change.

#### 6. LONG-TERM DEBT:

Long-term debt consists of the following:

	June 30, 2004	December 31, 2003
	(In Tho	usands)
8 <sup>7</sup> /8% Senior subordinated notes	\$300,000	\$ 300,000
Bank credit facility	271,250	297,500
Capital lease obligations	30	35
Total long-term debt	571,280	597,535
Less: current portion	(61,250)	(52,500)
Long term debt, net of current portion	\$510,030	\$ 545,035

#### Senior Subordinated Notes

In May 2001, the Company closed a private offering of \$300.0 million of 8 <sup>7</sup>/8% Senior Subordinated Notes due 2011 realizing net proceeds of \$291.8 million. The Company recorded \$8.2 million in deferred offering costs which are being amortized to interest expense over the life of the notes using the effective interest rate method.

#### **Bank Credit Facility**

In July 2000, the Company established various credit facilities under an agreement with a group of financial institutions whereby the Company may borrow up to \$750.0 million. This agreement was subsequently amended on March 18, 2002 (the "Amended and Restated Credit Agreement") to provide a new facility under which the Company may borrow up to \$600.0 million. The bank credit facility contains covenants limiting the Company's ability to incur additional debt and additional liens, make dividend and other payments with respect to the Company's equity securities, make new investments and sell assets. This bank credit facility also requires compliance with financial tests based on financial position and results of operations, including a leverage ratio, an interest coverage ratio and a fixed charge coverage ratio, all of which could effectively limit the Company's ability to borrow or otherwise raise funds in the credit and capital markets.

The bank credit facility consists of Term A Loans (the "Loan") in an amount up to \$350.0 million and a credit line (the "Revolver") in an amount up to \$250.0 million that may be borrowed on a revolving basis. The interest rate on the bank credit facility is LIBOR plus a spread based on the Company's leverage ratio, as defined in the credit agreement. The credit facility requires quarterly interest payments. The credit facility also requires minimum quarterly principal payments, which commenced March 31, 2003 and \$250.0 million remained

available (subject to various covenant restrictions) to be drawn down from the Revolver. The loans mature in June 2007. The weighted average interest rate for the bank credit facility was 3.34% and 3.71% during the three months ended June 30, 2004 and 2003, respectively.

The Company's bank credit facility and the agreements governing the other outstanding debt contain covenants that restrict, among other things, the ability of the Company to incur additional debt, pay cash dividends, purchase capital stock, make capital expenditures, make investment or other restricted payments, swap or sell assets, engage in transactions with related parties, secure non-senior debt with assets, or merge, consolidate or sell all or substantially all of its assets.

Future minimum principal payments of long-term debt as of June 30, 2004 are as follows:

	Senior Subordinated Notes	Bank Credit Facility (In Thousands)	Capital Leases
July – December, 2004	\$ —	\$ 26,250	\$ 3
2005	<u> </u>	70,000	7
2006	<del>_</del>	87,500	7
2007	<del>_</del>	87,500	7
2008	_	_	6
2009 and thereafter	300,000	_	_
Total long-term debt	\$ 300,000	\$ 271,250	\$ 30

#### 7. FAIR VALUE OF FINANCIAL INSTRUMENTS:

The following table presents the carrying amounts and estimated fair values of the Company's financial instruments at June 30, 2004 and December 31, 2003. The fair value of a financial instrument is the amount at which the instrument could be exchanged in a current transaction between willing parties.

	June 30, 2004		December 31, 2003		l, 		
		Carrying Amount	 Fair Value		Carrying Amount		Fair Value
			(In Tho	usands	s)		
Financial assets:							
Cash and cash equivalents	\$	15,032	\$ 15,032	\$	38,010	\$	38,010
Short term investments		32,000	32,000		40,700		40,700
Trade accounts receivable		65,668	65,668		62,331		62,331
Financial liabilities:							
Accounts payable		5,854	5,854		7,221		7,221
Accrued interest		13,940	13,940		14,154		14,154
Accrued compensation and related benefits		15,476	15,476		14,038		14,038
Total long-term debt	\$	571,280	\$ 599,600	\$	597,535	\$	629,035

The carrying amounts shown in the table are included in the consolidated balance sheets under the indicated captions. The following methods and assumptions were used to estimate the fair value of each class of financial instruments:

Cash and cash equivalents, short term investments, trade accounts receivable, accounts payable, accrued interest, and accrued compensation and related benefits: The carrying amounts approximate fair value because of the short maturity of these instruments.

*Long-term debt:* The fair value of the Company's long-term debt is determined by either estimation by discounting the future cash flows of each instrument at rates currently offered to the Company for similar debt instruments of comparable maturities by the Company's bankers or by quoted market prices at the reporting date for the traded debt securities.

#### 8. STOCKHOLDERS' EQUITY:

#### Capitalization

As of June 30, 2004, the Company had authorized 30,000,000 shares of Class A common stock, which is entitled to one vote per share; 150,000,000 shares of Class B common stock, which is entitled to ten votes per share; 150,000,000 shares of non-voting Class C common stock; and 150,000,000 shares of non-voting Class D common stock.

Also, as of June 30, 2004, the Company had authorized 1,000,000 shares of convertible preferred stock of which 310,000 shares were designated 6.5% Convertible Preferred Stock ("HIGH TIDES"). Dividend on the HIGH TIDES is payable on January 15, April 15, July 15, and October 15 of each year commencing October 15, 2000. Aggregate quarterly dividends on the HIGH TIDES are \$5,035,000. The HIGH TIDES are non-voting. Starting in July 2003, and continuing for two years, the Company has the right (but not the requirement) to redeem up to \$310.0 million of its HIGH TIDES for cash. Depending on the underlying price of the Company's Class D common stock at the time of settlement for this redemption (if elected by the Company), the Company would have to fund up to 100% of the amount of the HIGH TIDES to be redeemed in cash, although lesser amounts would be required if certain holders of the HIGH TIDES elect to receive shares of Class D common stock in lieu of cash. Subject to certain restrictions imposed by its bank credit facility, the Company could finance the cash redemption of the HIGH TIDES with borrowings under its bank credit facility, available free cash balances and/or a new preferred and/or common stock issuance. By July 2005, if the Company has not redeemed 100% of its HIGH TIDES for cash and/or stock, the Company must remarket the securities into a similar security priced at the then prevailing market prices for such a security. As of the date of this report, the Company has not elected to redeem its HIGH TIDES.

#### 1999 Stock Option and Restricted Stock Grant Plan

Effective March 19, 1999, the Company adopted the 1999 Stock Option and Restricted Stock Grant Plan (the "Plan") under which employees, consultants, and non-employee directors may be granted options to purchase shares of Class A and shares of Class D common stock of the Company. The Company has authorized 1,408,099 shares of Class A common stock and 3,816,198 shares of Class D common stock under the Plan. The options are exercisable in installments determined by the compensation committee of the Company's board of directors. The options expire as determined by the committee, but no later than ten years from the date of grant. On April 11, 2002, the Company's board of directors voted to increase the number of shares of Class D stock issuable under the Plan to 5,816,198 and to incorporate all prior amendments into the Plan. This amendment to the Plan was approved by the Company's stockholders on May 14, 2002. On March 9, 2004, the Company's board of directors voted to increase the number of shares issuable under the Plan to 10,816,198 and to incorporate all prior amendments to the Plan. This amendment to the Plan was approved by the Company's stockholders on May 26, 2004.

#### 9. RELATED PARTY TRANSACTIONS:

The Company leased office space from a partnership in which the Company's Chief Executive Officer ("CEO") and Chairperson are partners. Total rent paid to the partnership during the three months ended June 30, 2004 and 2003 was approximately \$60,000 and \$54,000, respectively. Total rent paid to the partnership during the six months ended June 30, 2004 and 2003 was approximately \$119,000 and \$107,000, respectively. Effective June 28, 2004, the partnership sold the property to a non-related partnership. On that date, the Company entered into a new lease agreement with the new landlords. The new lease term expires October 31, 2004. The Company does not intend to renew this lease and intends to relocate to a new facility following the expiration of this lease.

The Company's CEO and Chairperson own a music company called Music One, Inc. ("Music One"). The Company sometimes engages in promoting the recorded music product of Music One in return for performances by a personality of Music One at the Company's sponsored events. As of June 30, 2004, the valuation of the Company's promotion of Music One approximated the valuation of Music One performances at the Company's sponsored events.

Three officers of the Company, the CEO, Chief Financial Officer ("CFO") and the General Counsel, purchased 1,500,000 shares of the Company's Class D common stock, 333,334 shares of the Company's Class A and 666,666 of the company's Class D common stock, and 250,000 shares of the Company's Class D common stock, respectively. The stock was purchased with the proceeds of full recourse loans from the Company in the amounts of \$21,105,000, \$7,000,000 and \$2,005,000, respectively, with accrued interest as of June 30, 2004, of \$3,878,000, \$1,519,000 and \$360,000, and as of December 31, 2003, of \$3,275,000, \$1,313,000 and \$319,000, respectively.

The Company also has loans outstanding to the Company's CEO, CFO and Chief Operating Officer in the amounts of \$380,000, \$88,000 and \$262,000, respectively, with accrued interest as of June 30, 2004, of \$148,000, \$28,000 and \$90,000, and as of December 31, 2003, of \$134,000, \$25,000 and \$80,000, respectively. The loans are due on demand and bear interest at 5.6%.

In February 2002, the Company's CFO exercised a contractual right to receive a non-interest-bearing loan in the amount of \$750,000. The loan is due in January 2005 or 60 days after termination of the CFO's employment, whichever is earlier.

In August 2001, the Company entered into a local management agreement ("LMA") with a company in which the Company's CEO has a majority ownership interest. Total fees paid under this agreement were approximately \$43,000 and \$65,000 for the three months ended June 30, 2004 and 2003, respectively. Total fees paid under this agreement were approximately \$154,000 and \$128,000 for the six months ended June 30, 2004 and 2003, respectively. Additionally, the Company had a receivable from this company of approximately \$630,000 as of June 30, 2004 and 2003. In April 2004, the Company announced its acquisition of the station to which the LMA relates.

#### 10. COMMITMENT AND CONTINGENCIES:

#### FCC Broadcast Licenses

Each of the Company's radio stations operates pursuant to one or more licenses issued by the Federal Communications Commission (FCC) that have a maximum term of eight years prior to renewal. The Company's FCC broadcast licenses expire at various times from August 1, 2004 to April 1, 2012. Although the Company may apply to renew its FCC broadcast licenses, third parties may challenge the Company's renewal applications. The Company is not aware of any facts or circumstances that would prevent the Company from having its current licenses renewed.

#### Network Organization and Affiliation Agreement

Pursuant to the network organization agreement, on July 18, 2003 the Company and certain other investors formed a limited liability company TV One, LLC ("TV One") for the purpose of developing and distributing a new television programming service in the United States. The Company is committed to provide funding of \$74 million to TV One over four years. As of June 30, 2004, the Company had made payments of \$18.5 million under this agreement.

#### Royalty Agreements

The Company has entered into fixed fee and variable revenue share payment agreements with performance rights organizations that expire as late as 2006. During the three months ended June 30, 2004 and 2003, the Company incurred expenses of \$2.4 million and \$2.8 million, respectively, in relation to these agreements. During the six months ended June 30, 2004 and 2003, the Company incurred expenses of \$4.8 million and \$5.0 million, respectively, in relation to these agreements.

#### Leases

The Company has noncancelable operating leases for office space, studio space, broadcast towers and transmitter facilities and noncancelable capital leases for equipment that expire over the next twenty years. The future minimum lease payments and rentals under noncancelable leases as of June 30, 2004 are:

	Capital Lease Payments	Operating Lease Payments
	(In	Thousands)
July – December, 2004	\$ 3	\$ 3,849
2005	8	4,909
2006	8	4,501
2007	7	4,325
2008	6	4,293
Thereafter		11,938
Total	\$ 32	\$ 33,815
Less amount representing interest	2	
Present value of net minimum lease payments	\$ 30	
Less current maturities	<u> </u>	
Long-term obligations	\$ 30	

Rent expense for the three months ended June 30, 2004 and 2003 was \$1,549,000 and \$1,440,000, respectively. The total cost of assets under capital lease as of June 30, 2004 was approximately \$35,000. Rent expense for the six months ended June 30, 2004 and 2003 was \$3,058,000 and \$2,878,000, respectively.

#### Other contingencies

The Company has been named as a defendant in several legal actions occurring in the ordinary course of business. It is management's opinion, after consultation with its legal counsel, that the outcome of these claims will not have a material adverse effect on the Company's financial position or results of operations.

#### 11. SUBSEQUENT EVENT:

In July 2004, the Company entered into a definitive agreement to acquire the assets of radio station WABZ-FM, licensed to Albermarle, North Carolina. The total acquisition price is approximately \$11.5 million. The Company intends to relocate radio station WABZ-FM to the Company's existing facilities in the Charlotte, North Carolina market and, upon completion of this acquisition during the fourth quarter, the Company expects to change call sign and format of the radio station.

#### CONSOLIDATING FINANCIAL STATEMENTS

The Company conducts a portion of its business through its subsidiaries. All of the Company's restricted subsidiaries (Subsidiary Guarantors) have fully and unconditionally guaranteed the Company's  $8^{7/8}$ % Senior Subordinated Notes due 2011.

Set forth below are consolidating financial statements for the Company and the Subsidiary Guarantors as of June 30, 2004 and 2003, and for the three- and six-month periods then ended. The equity method of accounting has been used by the Company to report its investments in subsidiaries. Separate financial statements for the Subsidiary Guarantors are not presented based on management's determination that they do not provide additional information that is material to investors.

## CONSOLIDATING STATEMENT OF OPERATIONS FOR THE THREE MONTHS ENDED JUNE 30, 2004 (unaudited)

	Combined Guarantor Subsidiaries	Radio One, Inc.	Eliminations	Consolidated
			'housands)	
NET BROADCAST REVENUE	\$ 42,844	\$43,366	\$ —	\$ 86,210
OPERATING EXPENSES:	<del></del>		<del></del>	
Program and technical, exclusive of depreciation and amortization shown				
helow	6.761	6.826		13,587
Selling, general and administrative	13,710	11,081	_	24,791
Corporate expenses		4,118	_	4,118
Depreciation and amortization	2,989	1,572	_	4,561
1				
Total operating expenses	23,460	23,597	_	47,057
Operating income	19,384	19,769	_	39,153
INTEREST INCOME	10	575	_	585
INTEREST EXPENSE, including amortization of deferred financing costs	19	9,729	_	9,748
EQUITY IN NET LOSS OF AFFILIATED COMPANY	_	1,431	_	1,431
OTHER INCOME (EXPENSE), net	61	1	_	62
Income before provision for income taxes	19,436	9,185	_	28,621
PROVISION FOR INCOME TAXES	_	11,162	_	11,162
Net income (loss) before equity in income of subsidiaries	19,436	(1,977)	<del>-</del>	17,459
EQUITY IN INCOME OF SUBSIDIARIES	_	19,436	(19,436)	_
	<del></del>	<del></del>	<del></del>	
Net income	\$ 19,436	\$17,459	\$ (19,436)	\$ 17,459
PREFERRED STOCK DIVIDEND		5,035		5,035
WET WOOD I A DRIVE AND THE COMPANY OF THE COMPANY O				
NET INCOME APPLICABLE TO COMMON STOCKHOLDERS		\$12,424		\$ 12,424

## CONSOLIDATING STATEMENT OF OPERATIONS FOR THE THREE MONTHS ENDED JUNE 30, 2003 (unaudited)

	Combined Guarantor Subsidiaries	Radio One, Inc.	Eliminations	Consolidated
		(In Tho		
NET BROADCAST REVENUE	\$ 40,677	\$ 40,235	\$ —	\$ 80,912
OPERATING EXPENSES:				
Program and technical, exclusive of depreciation and amortization				
shown below	6,949	6,607	_	13,556
Selling, general and administrative	13,947	10,325	_	24,272
Corporate expenses	_	3,279	_	3,279
Depreciation and amortization	3,035	1,482	_	4,517
		<del></del>	<del></del>	
Total operating expenses	23,931	21,693	_	45,624
Operating income	16,746	18,542	_	35,288
INTEREST INCOME	2	694	_	696
INTEREST EXPENSE, including amortization of deferred financing costs	198	10,491	_	10,689
, 0				
Income before provision for income taxes	16,550	8,745	_	25,295
PROVISION FOR INCOME TAXES	<u> </u>	9,617	_	9,617
EQUITY IN INCOME OF SUBSIDIARIES	_	16,550	(16,550)	_
Net income	\$ 16,550	\$ 15,678	\$ (16,550)	\$ 15,678
	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, -,	- ( 1)-1-1)	, ,,,
PREFERRED STOCK DIVIDEND		5,035		5,035
THE EIGHD STOCK DIVIDERD				
NET INCOME APPLICABLE TO COMMON STOCKHOLDERS		\$ 10,643		\$ 10,643
NET INCOME ATTEICABLE TO COMMON STOCKHOLDERS		ψ 10,045		ψ 10,043

## CONSOLIDATING STATEMENT OF OPERATIONS FOR THE SIX MONTHS ENDED JUNE 30, 2004 (unaudited)

	Combined Guarantor Subsidiaries	Radio One, Inc.	Radio One, Inc. Eliminations	
		(In Tho	usands)	
NET BROADCAST REVENUE	\$ 77,991	\$ 77,881	\$ —	\$ 155,872
OPERATING EXPENSES:				
Program and technical, exclusive of depreciation and amortization				
shown below	13,759	13,974	_	27,733
Selling, general and administrative	26,155	20,548	_	46,703
Corporate expenses	_	7,878	_	7,878
Depreciation and amortization	5,954	3,037	_	8,991
Total operating expenses	45,868	45,437	_	91,305
	<del></del>			
Operating income	32,123	32,444	_	64,567
INTEREST INCOME	12	1,295	_	1,307
INTEREST EXPENSE, including amortization of deferred financing costs	64	19,659	_	19,723
EQUITY IN NET LOSS OF AFFILIATED COMPANY	_	3,798	_	3,798
OTHER INCOME (EXPENSE), net	61	83	_	144
	<del></del>		<del></del>	
Income before provision for income taxes	32,132	10,365	_	42,497
PROVISION FOR INCOME TAXES	_	16,247	_	16,247
Net income (loss) before equity in income of subsidiaries	32,132	(5,882)	_	26,250
EQUITY IN INCOME OF SUBSIDIARIES	<u> </u>	32,132	(32,132)	_
•				
Net income	\$ 32,132	\$ 26,250	\$ (32,132)	\$ 26,250
		4 _3,_50	<del>+ (02,202)</del>	4
PREFERRED STOCK DIVIDEND		10,070		10,070
I THE EXILED STOCK DIVIDEND		10,070		10,070
NET INCOME APPLICABLE TO COMMON STOCKHOLDERS		\$ 16,180		\$ 16,180
NET INCOME ALFEICADEE TO COMMON STOCKHOLDERS		ψ 10,100		ф 10,100

## CONSOLIDATING STATEMENT OF OPERATIONS FOR THE SIX MONTHS ENDED JUNE 30, 2003 (unaudited)

	Combined Guarantor Subsidiaries	Radio One, Inc.	Eliminations	Consolidated
		(In T	housands)	
NET BROADCAST REVENUE	\$ 72,242	\$72,100	\$ —	\$ 144,342
OPERATING EXPENSES:				
Program and technical, exclusive of depreciation and amortization shown below	13,333	12,839	_	26,172
Selling, general and administrative	26,518	19,500	_	46,018
Corporate expenses	_	6,912	_	6,912
Depreciation and amortization	6,075	2,956	_	9,031
Total operating expenses	45,926	42,207	_	88,133
Operating income	26,316	29,893	_	56,209
INTEREST INCOME	3	1,360	_	1,363
INTEREST EXPENSE, including amortization of deferred financing costs	307	20,830	_	21,137
OTHER INCOME (EXPENSE), net	_	(2)	_	(2)
Income before provision for income taxes	26,012	10,421	_	36,433
PROVISION FOR INCOME TAXES	_	13,845	_	13,845
Net income (loss) before equity in income of subsidiaries	26,012	(3,424)	_	22,588
EQUITY IN INCOME OF SUBSIDIARIES	_	26,012	(26,012)	_
		<del></del>		
Net income (loss)	\$ 26,012	22,588	\$ (26,012)	22,588
· ´				
PREFERRED STOCK DIVIDEND		10,070		10,070
NET INCOME APPLICABLE TO COMMON STOCKHOLDERS		\$12,518		\$ 12,518
1.21 I. CO.12 II I BIGIDDE TO COMMON OF CONTROL DE LA		\$ 1 <b>2</b> ,010		Ψ 12,510

# CONSOLIDATING BALANCE SHEET AS OF JUNE 30, 2004

## (unaudited)

	Combined Guarantor Subsidiaries	Radio One, Inc.	Eliminations	Consolidated
	·	(In 7	Thousands)	
ASSETS				
CURRENT ASSETS:				
Cash and cash equivalents	\$ 263		\$ —	\$ 15,032
Short-term investments	_	32,000	_	32,000
Trade accounts receivable, net of allowance for doubtful accounts	32,194	,	_	65,668
Prepaid expenses and other current assets	773	2,314	_	3,087
Income tax receivable	_	3,650	_	3,650
Deferred tax asset	2,282	3,512		5,794
Total current assets	35,512	89,719	_	125,231
PROPERTY AND EQUIPMENT, net	27,200		_	41,179
INTANGIBLE ASSETS, net	1,797,005		_	1,813,612
INVESTMENT IN SUBSIDIARIES	, . ,	1,832,989	(1,832,989)	<del>-</del>
INVESTMENT IN AFFILIATED COMPANY	_	30,665	_	30.665
OTHER ASSETS	4,375	8,104		12,479
Total assets	\$ 1,864,092	\$ 1,992,063	\$ (1,832,989)	\$2,023,166
LIABILITIES AND STOCKHOLDERS' EQUITY				
CURRENT LIABILITIES:				
Accounts payable	\$ 591	\$ 5,263	\$ —	\$ 5,854
Accrued expenses	6,403	32,464	<u> </u>	38,867
Fair value of derivative instruments	_	1,087	_	1,087
Other current liabilities	345	3,663	_	4,008
Current portion of long-term debt	_	61,250	_	61,250
		. <u> </u>		
Total current liabilities	7,339	103,727	_	111,066
LONG-TERM DEBT, net of current portion	30		_	510,030
DEFERRED REVENUE, net of current portion	_	11,675	_	11,675
DEFERRED INCOME TAX LIABILITY	23,734	,	_	92,683
Total liabilities	31,103	694,351	_	725,454
Total MacMileo				
STOCKHOLDERS' EQUITY:				
Common stock	_	105	_	105
Accumulated other comprehensive loss	_	(668)	_	(668)
Stock subscriptions receivable	_	(35,867)	_	(35,867)
Additional paid-in capital	1,195,727	,	(1,195,727)	1,412,486
Accumulated deficit	637,262		(637,262)	(78,344)
Total stockholders' equity	1,832,989	1,297,712	(1,832,989)	1,297,712
Total liabilities and stockholders' equity	\$ 1,864,092	\$ 1,992,063	\$ (1,832,989)	\$2,023,166
Total nationals and stockholders equity	Ţ 1,00 1,002	Ţ <u>1,00</u> 2,000	Q (1,00 <b>2</b> ,000)	\$ <b>2</b> ,3 <b>2</b> 3,100

# CONSOLIDATING BALANCE SHEET AS OF DECEMBER 31, 2003

	Combined Guarantor Subsidiaries	Radio One, Inc.	Eliminations	Consolidated
	(Universal the A		ousands)	
ASSETS	(Unaudited)	(Unaudited)	(Unaudited)	
CURRENT ASSETS:				
Cash and cash equivalents	\$ 414	\$ 37,596	\$ —	\$ 38,010
Short term investments	_	40,700	_	40,700
Trade accounts receivable, net of allowance for doubtful accounts	29,930	32,401	_	62,331
Prepaid expenses and other current assets	605	975	_	1,580
Income tax receivable	_	3,650	_	3,650
Deferred income tax asset	2,282	3,512		5,794
Total current assets	33,231	118,834	_	152,065
PROPERTY AND EQUIPMENT, net	27,974	14,701	_	42,675
INTANGIBLE ASSETS, net	1,763,295	18,963	_	1,782,258
INVESTMENT IN SUBSIDIARIES	_	1,793,927	(1,793,927)	_
INVESTMENT IN AFFILIATED COMPANY	_	34,396	_	34,396
OTHER ASSETS	963	5,514		6,477
Total assets	\$ 1,825,463	\$ 1,986,335	\$ (1,793,927)	\$2,017,871
LIABILITIES AND STOCKHOLDERS' EQUITY				
CURRENT LIABILITIES:				
Accounts payable	\$ 821	\$ 6,400	\$ —	\$ 7,221
Accrued expenses	6,798	31,227	Ψ 	38,025
Fair value of derivative	0,7 50 —	4,236	<u></u>	4,236
Other current liabilities	148	3,770	<u></u>	3,918
Current portion of long-term debt		52,500		52,500
Current portion of long-term debt				
Total current liabilities	7,767	98,133	<u></u>	105,900
LONG-TERM DEBT AND DEFERRED INTEREST, net of current portion	34	545,001	<u></u>	545,035
DEFERRED REVENUE, net of current portion		13,009	<u></u>	13,009
DEFERRED INCOME TAX LIABILITY	23,735	51,773		75,508
Total liabilities	31,536	707,916	_	739,452
STOCKHOLDERS' EQUITY:				
Common stock		105		105
Accumulated other comprehensive loss		(2,605)		(2,605)
Stock subscriptions receivable	_	(35,017)	_	(35,017)
Additional paid-in capital	1,188,797	1,410,460	(1,188,797)	1,410,460
Accumulated deficit	605,130			
		(94,524)	(605,130)	(94,524)
Total stockholders' equity	1,793,927	1,278,419	(1,793,927)	1,278,419
Total liabilities and stockholders' equity	\$ 1,825,463	\$ 1,986,335	\$ (1,793,927)	\$2,017,871

## CONSOLIDATING STATEMENT OF CASH FLOWS FOR THE SIX MONTHS ENDED JUNE 30, 2004 (unaudited)

	(			
	Combined Guarantor Subsidiaries	Radio One, Inc.	Eliminations	Consolidated
		(In Thou	sands)	
CASH FLOWS FROM OPERATING ACTIVITIES:				
Net income	\$ 32,132	\$ 26,250	\$ (32,132)	\$ 26,250
Adjustments to reconcile loss to net cash from operating activities:				
Depreciation and amortization	5,954	3,037	_	8,991
Amortization of debt financing costs, unamortized discount				
and deferred interest	_	848	_	848
Deferred income taxes	(1)	15,963	_	15,962
Equity in net losses of affiliated company	_	3,798	_	3,798
Non-cash compensation	_	1,517	_	1,517
Effect of change in operating assets and liabilities-				
Trade accounts receivable, net	(2,264)	(1,073)	_	(3,337)
Due to Corporate/from Subsidiaries	4,317	(4,317)	_	_
Prepaid expenses and other	(168)	(1,338)	_	(1,506)
Other assets	88	(329)	_	(241)
Accounts payable	(230)	(1,138)	_	(1,368)
Accrued expenses and other	(205)	(1,002)	_	(1,207)
Net cash flows from operating activities	39,623	42,216	(32,132)	49,707
CASH FLOWS FROM INVESTING ACTIVITIES:				
Purchase of property and equipment	\$ (1,935)	\$ (1,992)	\$ —	\$ (3,927)
Equity investments	(3,500)	44	_	(3,456)
Purchase of short-term investments		8,700	<u> </u>	8,700
Investment in Subsidiaries	_	(32,132)	32,132	_
Deposits and payments for station purchases	(34,341)	(3,802)		(38,143)
Net cash flows from investing activities	(39,776)	(29,182)	32,132	(36,826)
CASH FLOWS FROM FINANCING ACTIVITIES:				
Repayment of debt	_	(26,252)	_	(26,252)
Proceeds from exercise of stock options	_	1,313	_	1,313
Interest on stock subscription receivable	_	(850)	_	(850)
Payment of preferred stock dividends		(10,070)		(10,070)
Net cash flows from financing activities	<u> </u>	(35,859)	<u> </u>	(35,859)
DECREASE IN CASH AND CASH EQUIVALENTS	(153)	(22,825)	_	(22,978)
CASH AND CASH EQUIVALENTS, beginning of period	414	37,596		38,010
CASH AND CASH EQUIVALENTS, end of period	\$ 261	\$ 14,771	\$ —	\$ 15,032

## CONSOLIDATING STATEMENT OF CASH FLOWS FOR THE SIX MONTHS ENDED JUNE 30, 2003 (unaudited)

	Combined Guarantor Subsidiaries	Radio One, Inc.	Eliminations	Consolidated
		(In Thous	sands)	
CASH FLOWS FROM OPERATING ACTIVITIES:				
Net income	\$ 26,012	\$ 22,588	\$ (26,012)	\$ 22,588
Adjustments to reconcile loss to net cash from operating activities:				
Depreciation and amortization	6,075	2,956	_	9,031
Amortization of debt financing costs	_	849	_	849
Deferred income taxes	_	13,628	_	13,628
Non-cash compensation	_	894	_	894
Loss on retirement of assets	2	_	_	2
Effect of change in operating assets and liabilities-				
Trade accounts receivable, net	(485)	773	_	288
Due to Corporate/from Subsidiaries	(24,434)	24,434	_	_
Prepaid expenses and other	206	(311)	_	(105)
Other assets	(657)	793	_	136
Accounts payable	84	545	_	629
Accrued expenses and other	144	(2,296)	_	(2,152)
Net cash flows from operating activities	6,947	64,853	(26,012)	45,788
			<del></del>	
CASH FLOWS FROM INVESTING ACTIVITIES:				
Purchase of property and equipment	\$ (3,877)	\$ (2,258)	\$ —	\$ (6,135)
Equity investments	_	(1,119)	_	(1,119)
Purchase of intangible assets	(1,260)	_	_	(1,260)
Investment in subsidiary	_	(26,012)	26,012	_
Deposits and payments for station purchases	(1,669)	(491)	_	(2,160)
Net cash flows from investing activities	(6,806)	(29,880)	26,012	(10,674)
	<del></del>			
CASH FLOWS FROM FINANCING ACTIVITIES:				
Repayment of debt	_	(26,250)	_	(26,250)
Proceeds from exercise of stock options	_	727	_	727
Interest on stock subscription receivable	_	(862)	_	(862)
Payment of preferred stock dividends		(10,070)		(10,070)
Net cash flows from financing activities	_	(36,455)	_	(36,455)
<u> </u>	<del></del>			
INCREASE (DECREASE) IN CASH AND CASH				
EQUIVALENTS	141	(1,482)	_	(1,341)
CASH AND CASH EQUIVALENTS, beginning of period	423	44,992	_	45,415
		<u> </u>		
CASH AND CASH EQUIVALENTS, end of period	\$ 564	\$ 43,510	\$ —	\$ 44,074

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following information should be read in conjunction with "Selected Financial Data" and the Consolidated Financial Statements and Notes thereto included elsewhere in this report and the audited financial statements and Management Discussion and Analysis contained in our Annual Report on Form 10-K for the year ended December 31, 2003.

#### **Executive Summary**

The second quarter of 2004 was a good quarter for Radio One. In addition to growing revenue faster than the radio industry, the Company performed well relative to virtually all metrics of performance including revenue growth, cost containment and station operating income margin expansion. Overall, we showed positive revenue growth in a majority of our markets. Specifically, Radio One's net broadcast revenue grew approximately 7% in the second quarter of 2004. This growth was broad-based with particular strength in Atlanta, Baltimore, Dallas, Los Angeles and Washington, D.C. Our revenue growth was balanced, with local and national advertising revenue increasing at the same rate while particular categories of strength included industries as diverse as financial, entertainment, travel and transportation, government/public and services. On the expense side, we have continued to manage our cost structure, which enhanced our results for the second quarter.

During the second quarter of 2004, we reduced our leverage by repaying approximately \$13.1 million of outstanding debt, utilizing our cash flow from operations. We expect that this reduced leverage will improve our borrowing capacity for future growth opportunities, including potential acquisitions. Additionally, our affiliated company, TV One, has been launched and is off to a good start. It benefited from increased TV advertiser demand which, coupled with its cost controls, resulted in a lower loss during the second quarter as compared to the first quarter of 2004.

Radio One continues to be well positioned with radio stations in some of the largest markets in the U.S., many of which have experienced good ratings trends. As in past periods, we will continue to focus on acquiring underperforming or strategic stations as well as seeking to build clusters of stations within certain markets to capitalize on our existing infrastructure. During the second quarter of 2004, we announced our acquisition of the stock of New Mableton Broadcast Corporation ("NMBC") for approximately \$35.0 million. NMBC owns WAMJ-FM, a station located in the Atlanta, Georgia metropolitan area which we have operated under a local management agreement since August 2001. Also during the second quarter, we announced our intention to acquire the assets of KRTS-FM, a station located in the Houston, Texas metropolitan area for approximately \$72.5 million. We expect to remain focused on ensuring that the price we pay for any acquisitions is fair and that these acquisitions are financed in such a manner that will not jeopardize our ability to manage and grow the business in times of uncertainty.

#### Introduction

#### Revenue and Expenses

We derive revenue from sales of advertisements and program sponsorships on our stations to local and national advertisers and, to a much lesser extent, tower rental income, independent promotion agreements, ticket and other revenue related to special events we sponsor throughout the year and, beginning in the third quarter of 2003, management fees from our affiliated company, TV One LLC ("gross broadcast revenue"). Advertising revenue is affected primarily by the advertising rates our radio stations are able to charge as well as the overall demand for radio advertising time in a market. These rates are largely based upon a radio station's audience share in the demographic groups targeted by advertisers, the number of radio stations in the related market, and the supply of and demand for radio advertising time. Advertising rates are generally highest during morning and afternoon commuting hours.

Approximately 71% of our net revenue was generated from local advertising while approximately 27% was generated from national spot advertising, including network advertising during the three months ended June 30,

2004 and 2003. Approximately 70% of our net revenue was generated from local advertising while approximately 27% was generated from national spot advertising, including network advertising during the six months ended June 30, 2004 and 2003. The balance of revenue was generated primarily from tower rental income, ticket sales and revenue related to our sponsored events and other revenues.

In the broadcasting industry, radio stations often utilize trade or barter agreements to reduce cash expenses by exchanging advertising time for goods or services. In order to maximize cash revenue from our spot inventory, we monitor the use of trade agreements.

#### Expenses

Our significant broadcast expenses are (i) employee salaries and commissions, (ii) programming expenses, (iii) advertising and promotion expenses, (iv) rental of premises for studios, (v) rental of transmission tower space and (vi) music license royalty fees. We strive to control these expenses by centralizing certain functions such as finance, accounting, legal, human resources and management information systems and the overall programming management function. We also use our multiple stations, market presence and purchasing power to negotiate favorable rates with certain vendors and national representative selling agencies.

We generally incur advertising and promotional expenses to increase our audiences. However, because Arbitron reports ratings quarterly, any changed ratings and therefore the effect on advertising revenues tends to lag behind the incurrence of advertising and promotional expenditures.

#### Measurement of Performance

We monitor the growth and operational results of our business using net income and the following key metrics:

- (a) Net Broadcast Revenue: The performance of an individual radio station or group of radio stations in a particular market is customarily measured by its ability to generate net broadcast revenue. Net broadcast revenue consists of gross broadcast revenue net of local and national agency commissions consistent with industry practice. Net broadcast revenue is recognized in the period in which advertisements are broadcast. Net broadcast revenue also includes advertising aired in exchange for goods and services (barter), which is recorded at fair value.
- (b) Station Operating Income: Operating income before depreciation and amortization, corporate expenses and non-cash compensation expenses is commonly referred to in our business as station operating income. Station operating income is not a measure of financial performance under generally accepted accounting principles. Nevertheless we believe station operating income is often a useful measure of a broadcasting company's operating performance and is a significant basis used by our management to measure the operating performance of our stations within the various markets because station operating income provides helpful information about our results of operations apart from expenses associated with our physical plant, overhead and non-cash compensation. Station operating income is frequently used as one of the bases for comparing businesses in our industry, although our measure of station operating income may not be comparable to similarly titled measures of other companies. Station operating income does not purport to represent operating loss or cash flow from operating activities, as those terms are defined under generally accepted accounting principles, and should not be considered as an alternative to those measurements as an indicator of our performance.
- (c) Station Operating Income Margin: Station operating income margin represents station operating income as a percentage of net broadcast revenue. Station operating income margin is not a measure of financial performance under generally accepted accounting principles. Nevertheless, we believe that station operating income margin is a useful measure of our performance because it provides helpful information about our profitability as a percentage of our net broadcasting revenue.

(d) EBITDA: Net income or loss before interest income, interest expense, income taxes, depreciation and amortization is commonly referred to in our business as "EBITDA." EBITDA is not a measure of financial performance under generally accepted accounting principles. We believe EBITDA is often a useful measure of a company's operating performance and is a significant basis used by our management to measure the operating performance of our business because EBITDA excludes charges for depreciation, amortization and interest expense that have resulted from our acquisitions and debt financings, and our provision for tax expense. Accordingly, we believe that EBITDA provides helpful information about the operating performance of our business, apart from the expenses associated with our physical plant or capital structure. EBITDA is frequently used as one of the bases for comparing businesses in our industry, although our measure of EBITDA may not be comparable to similarly titled measures of other companies. EBITDA does not purport to represent operating loss or cash flow from operating activities, as those terms are defined under generally accepted accounting principles, and should not be considered as an alternative to those measurements as an indicator of our performance.

#### **Summary of Performance**

The table below provides a summary of our performance based on the metrics described above:

	Three Months Ended June 30,		Six Month June	
	2004	2003	2004	2003
Net Broadcast Revenue	\$86,210	\$80,912	\$155,872	\$144,342
Station Operating Income <sup>(1)</sup>	\$48,025	\$43,084	\$ 82,149	\$ 75,152
Station Operating Income Margin	56%	53%	53%	50%
EBITDA <sup>(2)</sup>	\$42,345	\$39,805	\$ 69,904	\$ 65,238
Net Income	\$17,459	\$15,678	\$ 26,250	\$ 22,588

<sup>(1)</sup> The reconciliation of operating income to station operating income is as follows:

	Three Months Ended June 30,			ths Ended e 30,
	2004	2003	2004	2003
		(in tho	usands)	
Operating income as reported	\$ 39,156	\$ 35,288	\$ 64,567	\$ 56,209
Add back non-station operating income items included in operating income:				
Corporate expenses, excluding non-cash compensation	3,716	2,853	7,074	6,018
Non-cash compensation	593	426	1,517	894
Depreciation and amortization	4,560	4,517	8,991	9,031
Station operating income	\$ 48,025	\$ 43,084	\$ 82,149	\$ 72,152

The reconciliation of net income to EBITDA is as follows:

	Three Mon June		Six Mont June		
	2004	2003	2004	2003	
		(in tho	(in thousands)		
Net income as reported	\$17,459	\$15,678	\$26,250	\$22,588	
Add back non-EBITDA items included in net income:					
Interest income	(585)	(696)	(1,307)	(1,363)	
Interest expense	9,748	10,689	19,723	21,137	
Income taxes	11,162	9,617	16,247	13,845	
Depreciation and amortization	4,561	4,517	8,991	9,031	
EBITDA	\$42,345	\$39,805	\$69,904	\$65,238	

## RADIO ONE, INC. AND SUBSIDIARIES RESULTS OF OPERATIONS

The following table summarizes our historical consolidated results of operations:

		nths Ended Six Month e 30, June			
	2004	2003	2004	2003	
		(in t			
Statements of Operations:					
Net broadcast revenue	\$86,210	\$80,912	\$ 155,872	\$ 144,342	
Operating expenses:					
Programming and technical, excluding non-cash compensation	13,395	13,556	27,020	26,172	
Selling, general and administrative	24,791	24,272	46,703	46,018	
Corporate expenses, excluding non-cash compensation	3,716	2,853	7,074	6,018	
Non-cash compensation	594	426	1,517	894	
Depreciation and amortization	4,561	4,517	8,991	9,031	
Operating income	39,153	35,288	64,567	56,209	
Interest income	585	696	1,307	1,363	
Interest expense	9,748	10,689	19,723	21,137	
Other income (expense), net	62	_	144	(2)	
Equity in net loss of affiliated company	1,431	_	3,798	<u> </u>	
Income before provision for income taxes	28,621	25,295	42,497	36,433	
Income tax benefit provision	11,162	9,617	16,247	13,845	
1					
Net income	\$17,459	\$15,678	\$ 26,250	\$ 22,588	
Preferred stock dividend	5,035	5,035	10,070	10,070	
Net income applicable to common stockholders	\$12,424	\$10,643	\$ 16,180	\$ 12,518	

#### Three Months Ended June 30, 2004 Compared to Three Months Ended June 30, 2003

Net Broadcast Revenue. Net broadcast revenue is derived primarily from sales of advertisements and program sponsorships on our stations to local and national advertisers. Net broadcast revenue is recognized in the period in which advertisements are broadcast. Net broadcast revenue includes advertising aired in exchange for goods and services (barter), which is recorded at fair value. Other sources of net broadcast revenue include tower rental income, independent promotion agreements, tickets, other revenue related to special events sponsored by us and, beginning in 2003, management fees from TV One. Net broadcast revenue is presented net of local and national agency commissions in the results of operations, which is consistent with industry practice. For the three months ended June 30, 2004, we recognized \$86.2 million in net broadcast revenue compared to \$80.9 million during the three months ended June 30, 2003, an increase of \$5.3 million or 7%. These amounts are net of agency commissions, which were \$12.1 million during the three months ended June 30, 2004, compared to \$11.1 million during the three months ended June 30, 2003, an increase of \$1.0 million or 9%. The increase in net broadcast revenue is due primarily to increased demand for advertising on our stations that results from our increased listenership, audience reach and ratings. The net revenue growth in several of our markets, including Atlanta, Baltimore, Dallas, Los Angeles and Washington, D.C. was partially offset by revenue declines in other markets, including Houston, Louisville and Richmond. We expect net broadcast revenue to increase during the remainder of 2004 due to improved ratings growth in some of our underdeveloped markets, increased growth in corporate sales, and an improved outlook in general economic conditions.

#### Operating Expenses

Summary.

Programming and technical costs, selling general and administrative costs, corporate expenses, non-cash compensation, and depreciation and amortization were \$47.0 million for the three months ended June 30, 2004 compared to \$45.6 million in the three months ended June 30, 2003, an increase of \$1.4 million or 3%. The increase was due primarily to increases of \$0.5 million in selling, general and administrative costs, \$0.2 million in non-cash compensation, and \$0.9 million in corporate expenses, offset by a decrease of \$0.2 million in programming and technical costs.

Programming and technical.

Programming and technical costs include costs associated with our on-air talent, music royalties, and the rental and maintenance of our tower facilities. Programming and technical costs also include expenses associated with our research activities and the management and maintenance of the systems, software, hardware, and studios used in the creation, distribution and broadcast of our service. Programming and technical costs were \$13.4 million for the three months ended June 30, 2004, compared to \$13.6 million for the three months ended June 30, 2003, a decrease of \$0.2 million or 1%. This decrease resulted primarily from a reduction in expenses associated with broadcast rights and royalties during the three months ended June 30, 2004. Programming and technical costs are expected to increase during the remainder of 2004 due to the operations of our broadcast systems infrastructure and additional costs for our on-air talent.

Selling, general and administrative.

Selling, general and administrative costs, which include sales force compensation (primarily commissions), marketing costs, expenses for office and studio facilities, and back office expenses, were \$24.8 million for the three months ended June 30, 2004, compared with \$24.3 million for the three months ended June 30, 2003, an increase of \$0.5 million or 2%. This increase resulted primarily from expenses associated with sales force compensation associated with increased revenue. Selling, general and administrative costs also include costs related to the advertising traffic (scheduling and insertion) functions. These costs are expected to increase during the remainder of 2004 due to the variable cost of increased revenue.

Corporate expenses.

Corporate expenses consist of costs associated with managing and maintaining our corporate headquarters and facilities, primarily corporate personnel costs. These expenses were \$3.7 million for the three months ended June 30, 2004, compared with \$2.8 million for the three months ended June 30, 2003, an increase of \$0.9 million or 32%. This increase resulted primarily from additional professional fees and other expenses incurred to ensure compliance with new regulatory requirements, including increased headcount. These costs are expected to increase during the remainder of 2004 as we continue the implementation of new regulatory requirements associated with being a public company.

Non-cash compensation.

Non-cash compensation expenses were \$0.6 million for the three months ended June 30, 2004, compared with \$0.4 million for the three months ended June 30, 2003, an increase of \$0.2 million or 50%. This increase resulted from the recognition of additional charges related to the grant of restricted stock to certain onair talent during the first quarter of 2004.

Depreciation and amortization.

Depreciation and amortization expense was \$4.6 million for the three months ended June 30, 2004 compared with \$4.5 million for the three months ended June 30, 2003, an increase of \$0.1 million or 2%.

*Operating Income.* Operating income for the three months ended June 30, 2004 was \$39.2 million compared with \$35.3 million for the three months ended June 30, 2003, an increase of \$3.9 million or 11%. This increase was primarily attributable to an increase in net broadcast revenue of \$5.3 million offset by an increase of \$1.4 million in operating expenses.

*Interest Income.* Interest income was \$0.6 million for the three months ended June 30, 2004 compared with \$0.7 million for the three months ended June 30, 2003, a decrease of \$0.1 million or 14%.

*Interest Expense.* Interest expense was \$9.7 million for the three months ended June 30, 2004 compared with \$10.7 million for the three months ended June 30, 2003, a decrease of \$1.0 million or 9%. This decrease resulted from a consistent reduction in our outstanding debt balance since 2003 and lower interest rates applicable to our outstanding debt as a result of declining leverage throughout 2003 and into the second quarter of 2004.

Other Income. Other income was \$62,000 and \$0 for the three months ended June 30, 2004 and 2003, respectively.

*Equity in Net Loss of Affiliated Company.* During the three months ended June 30, 2004, we recorded losses of \$1.4 million for our share of the net losses of our affiliated company, TV One. In July 2003, we entered into an agreement with certain other investors to form TV One for the purpose of distributing a new television programming service. See "Liquidity and Capital Resources" section below for further discussion.

Net Income. Net income increased to \$17.5 million for the three months ended June 30, 2004 compared with \$15.7 million for the three months ended June 30, 2003 an increase of \$1.8 million or 11%. This resulted primarily from an increase of \$3.9 million in operating income and a decrease of \$1.0 million in interest expense, offset by increases of \$1.5 million in the provision for income taxes and \$1.4 million for equity in the net loss of our affiliated company, TV One.

Net Income Applicable to Common Stockholders. Net income applicable to common stockholders was \$12.4 million for the three months ended June 30, 2004 compared with a net income applicable to common stockholders of \$10.6 million for the three months ended June 30, 2003, an increase of \$1.8 million or 17%. The increase was directly attributable to higher operating income due to higher revenue and lower interest expense, partially offset by equity in net loss of our affiliated company during the three months ended June 30, 2004, as described above. Dividends on our  $6^{1/2}$ % Convertible Preferred Remarketable Term Income Deferrable Equity Securities ("HIGH TIDES") remained unchanged at \$5.0 million for the three months ended June 30, 2004 and 2003.

#### Other Data

Station operating income. Station operating income consists of operating income before depreciation and amortization, corporate expenses and non-cash compensation expenses. Station operating income is not a measure of financial performance under generally accepted accounting principles. Station operating income increased to \$48.0 million for the three months ended June 30, 2004 compared with \$43.1 million for the three months ended June 30, 2003, an increase of \$4.9 million or 11%. This increase was primarily attributable to an increase in net broadcast revenue, partially offset by higher operating expenses as described above. The reconciliation of operating income to station operating income is provided on page 31.

Station operating income margin. Station operating income margin represents station operating income as a percentage of net broadcast revenue. Station operating income margin is not a measure of financial performance under generally accepted accounting principles. Our station operating income margin increased to 56% for the three months ended June 30, 2004 from 53% for the three months ended June 30, 2003. Our station operating income was \$48.0 million and \$43.1 million for the three months ended June 30, 2004 and 2003, respectively while our net broadcast revenue was \$86.2 million and \$80.9 million for the three months ended June 30, 2004 and 2003, respectively.

*EBITDA*. EBITDA represents net income or loss before interest income, interest expense, income taxes, depreciation and amortization. EBITDA is not a measure of financial performance under generally accepted accounting principles. EBITDA was \$42.3 million for the three months ended June 30, 2004 compared with \$39.8 million for the three months ended June 30, 2003, an increase of \$2.5 million or 6%. The reconciliation of net income to EBITDA is provided on page 31.

#### Six Months Ended June 30, 2004 Compared to Six Months Ended June 30, 2003

Net Broadcast Revenue. Net broadcast revenue is derived primarily from sales of advertisements and program sponsorships on our stations to local and national advertisers. Net broadcast revenue is recognized in the period in which advertisements are broadcast. Net broadcast revenue includes advertising aired in exchange for goods and services (barter), which is recorded at fair value. Other sources of net broadcast revenue include tower rental income, independent promotion agreements, tickets, other revenue related to special events sponsored by us and, beginning in 2003, management fees from TV One. Net broadcast revenue is presented net of local and national agency commissions in the results of operations, which is consistent with industry practice. For the six months ended June 30, 2004, we recognized \$155.9 million in net broadcast revenue compared to \$144.3 million during the six months ended June 30, 2003, an increase of \$11.6 million or 8%. These amounts are net of agency commissions, which were \$21.3 million during the six months ended June 30, 2004, compared to \$19.7 million during the six months ended June 30, 2003, an increase of \$1.6 million or 8%. The increase in net broadcast revenue is due primarily to increased demand for advertising on our stations that results from our increased listenership, audience reach and ratings. The net revenue growth in several of our markets, including Atlanta, Baltimore, Dallas, Los Angeles and Washington, D.C. was partially offset by revenue declines in other markets, including Houston, Louisville and Richmond. We expect net broadcast revenue to increase during the remainder of 2004 due to improved ratings growth in some of our underdeveloped markets, increased growth in corporate sales, and an improved outlook in general economic conditions.

#### Operating Expenses

Summary.

Programming and technical costs, selling general and administrative costs, corporate expenses, non-cash compensation, and depreciation and amortization were \$91.3 million for the six months ended June 30, 2004 compared to \$88.1 million in the six months ended June 30, 2003, an increase of \$3.2 million or 4%. The increase was due primarily to increases of \$0.8 million in programming and technical costs, \$0.7 million in selling, general and administrative costs, \$0.6 million in non-cash compensation, and \$1.1 million in corporate expenses.

Programming and technical.

Programming and technical costs include costs associated with our on-air talent, music royalties, and the rental and maintenance of our tower facilities. Programming and technical costs also include expenses associated with our research activities and the management and maintenance of the systems, software, hardware, and studios used in the creation, distribution and broadcast of our service. Programming and technical costs were \$27.0 million for the six months ended June 30, 2004, compared to \$26.2 million for the six months ended June 30, 2003, an increase of \$0.8 million or 3%. This increase resulted primarily from expenses associated with the renewal of existing agreements and a new agreement signed with on-air talent during the six months ended June 30, 2004. Programming and technical costs are expected to increase during the remainder of 2004 due to the operations of our broadcast systems infrastructure and additional costs for our on-air talent.

Selling, general and administrative.

Selling, general and administrative costs, which include sales force compensation (primarily commissions), marketing costs, expenses for office and studio facilities, and back office expenses, were \$46.7 million for the six months ended June 30, 2004, compared with \$46.0 million for the six months ended June 30, 2003, an increase

of \$0.7 million or 2%. This increase resulted primarily from expenses associated with sales force compensation associated with increased revenue. Selling, general and administrative costs also include costs related to the advertising traffic (scheduling and insertion) functions. These costs are expected to increase during the remainder of 2004 due to the variable cost of increased revenue.

Corporate expenses.

Corporate expenses consist of costs associated with managing and maintaining our corporate headquarters and facilities, primarily corporate personnel costs. These expenses were \$7.1 million for the six months ended June 30, 2004, compared with \$6.0 million for the six months ended June 30, 2003, an increase of \$1.1 million or 18%. This increase resulted primarily from additional professional fees and other expenses incurred, to ensure compliance with new regulatory requirements, including headcount. These costs are expected to increase during the remainder of 2004 as we continue the implementation of new regulatory requirements associated with being a public company.

Non-cash compensation.

Non-cash compensation expenses were \$1.5 million for the six months ended June 30, 2004, compared with \$0.9 million for the six months ended June 30, 2003, an increase of \$0.6 million or 67%. This increase resulted from the recognition of additional charges related to the grant of restricted stock to certain on-air talent during the first six months of 2004.

Depreciation and amortization.

Depreciation and amortization expense was \$9.0 million for each of the six months ended June 30, 2004 and 2003.

*Operating Income.* Operating income for the six months ended June 30, 2004 was \$64.6 million compared with \$56.2 million for the six months ended June 30, 2003, an increase of \$8.4 million or 15%. This increase was primarily attributable to an increase in net broadcast revenue of \$11.6 million offset by an increase of \$3.2 million in operating expenses.

*Interest Income.* Interest income was at \$1.3 million for the six months ended June 30, 2004 and \$1.4 million for the six months ended June 30, 2003, a decrease of \$0.1 million or 7%.

*Interest Expense*. Interest expense was \$19.7 million for the six months ended June 30, 2004 compared with \$21.1 million for the six months ended June 30, 2003, a decrease of \$1.4 million or 7%. This decrease resulted from a consistent reduction in our outstanding debt balance since 2003 and lower interest rates applicable to our outstanding debt as a result of declining leverage throughout 2003 and into the second quarter of 2004.

*Other Income (Expense)*. Other income was \$144,000 for the six months ended June 30, 2004 compared with other expense of \$2,000 for the six months ended June 30, 2003, an increase of \$146,000.

*Equity in Net Loss of Affiliated Company.* During the six months ended June 30, 2004, we recorded losses of \$3.8 million for our share of the net losses of our affiliated company, TV One. In July 2003, we entered into an agreement with certain other investors to form TV One for the purpose of distributing a new television programming service. See "Liquidity and Capital Resources" section below for further discussion.

Net Income. Net income increased to \$26.3 million for the six months ended June 30, 2004 compared with \$22.6 million for the six months ended June 30, 2003 an increase of \$3.7 million or 16%. This resulted primarily from an increase of \$8.4 million in operating income and a decrease of \$1.4 million in interest expense, offset by increases of \$2.4 million in the provision for income taxes and \$3.8 million for equity in the net loss of our affiliated company, TV One.

Net Income Applicable to Common Stockholders. Net income applicable to common stockholders was \$16.2 million for the six months ended June 30, 2004 compared with a net income applicable to common stockholders of \$12.5 million for the six months ended June 30, 2003, an increase of \$3.7 million or 30%. The increase was directly attributable to higher operating income due to higher revenue and lower interest expense, partially offset by equity in net loss of our affiliated company during the six months ended June 30, 2004, as described above. Dividends on our 6 ½% Convertible Preferred Remarketable Term Income Deferrable Equity Securities ("HIGH TIDES") remained unchanged at \$5.0 million for the six months ended June 30, 2004 and 2003.

### Other Data

Station operating income. Station operating income consists of operating income before depreciation and amortization, corporate expenses and non-cash compensation expenses. Station operating income is not a measure of financial performance under generally accepted accounting principles. Station operating income increased to \$82.1 million for the six months ended June 30, 2004 compared with \$72.2 million for the six months ended June 30, 2003, an increase of \$9.9 million or 14%. This increase was primarily attributable to an increase in net broadcast revenue, partially offset by higher operating expenses as described above. The reconciliation of operating income to station operating income is provided on page 31.

Station operating income margin. Station operating income margin represents station operating income as a percentage of net broadcast revenue. Station operating income margin is not a measure of financial performance under generally accepted accounting principles. Our station operating income margin increased to 53% for the six months ended June 30, 2004 from 50% for the six months ended June 30, 2003. Our station operating income was \$82.1 million and \$72.2 million for the six months ended June 30, 2004 and 2003, respectively while our net broadcast revenue was \$155.9 million and \$144.3 million for the six months ended June 30, 2004 and 2003, respectively.

*EBITDA*. EBITDA represents net income or loss before interest income, interest expense, income taxes, depreciation and amortization. EBITDA is not a measure of financial performance under generally accepted accounting principles. EBITDA was \$69.9 million for the six months ended June 30, 2004 compared with \$65.2 million for the six months ended June 30, 2003, an increase of \$4.7 million or 7%. The reconciliation of net income to EBITDA is provided on page 31

### LIQUIDITY AND CAPITAL RESOURCES

Our primary source of liquidity is cash provided by operations and, to the extent necessary, commitments available under our amended and restated bank credit facility and other debt or equity financing. We have used, and will continue to use, a significant portion of our capital resources to consummate acquisitions. These acquisitions were or may be funded from:

- our bank credit facility;
- the proceeds of the historical offerings of our common stock and preferred stock;
- · the proceeds of future common and/or preferred stock, and/or debt offerings; and
- · internally generated cash flow.

We entered into our amended and restated bank credit facility as of July 17, 2000. Under the credit facility, we have borrowed \$350.0 million in term loans and may borrow up to \$250.0 million on a revolving basis. Historically, we have drawn down funds from the credit facility as capital was required, primarily for acquisitions. As of June 30, 2004, we have repaid \$78.7 million, leaving an outstanding balance of \$271.3 million of term loans, and are able to borrow up to \$250.0 million on a revolving basis, subject to the applicable covenant restrictions under our credit facility. Both the term loan and the revolving commitment under our credit facility bear interest, at our option, at a rate equal to either LIBOR plus a spread that ranges from 0.625% to 2.00% or the prime rate plus a spread of up to 1.00%, depending on our leverage ratio. Under the bank

credit facility, we may be required from time to time to protect ourselves from interest rate fluctuations using interest rate hedge agreements. As a result, we have entered into various fixed rate swap agreements designed to mitigate our exposure to higher floating interest rates. These swap agreements require that we pay a fixed rate of interest on the notional amount to a bank and that the bank pays to us a variable rate equal to three-month LIBOR. We currently have swap agreements in place for a total notional amount of \$200.0 million. As of June 30, 2004, the periods remaining on the swap agreements range in duration from five to 27 months.

Our credit exposure under these swap agreements is limited to the cost of replacing an agreement in the event of non-performance by our counter-party; however, we do not anticipate non-performance. All of the swap agreements are tied to the three-month LIBOR interest rate, which may fluctuate significantly on a daily basis. The valuation of each of these swap agreements is affected by the change in the three-month LIBOR rates and the remaining term of the agreement. Any increase in the three-month LIBOR rate results in a more favorable valuation, while a decrease in the three-month LIBOR rate results in a less favorable valuation. The following table summarizes the interest rates in effect with respect to certain of our debt as of June 30, 2004:

Type of debt	nt outstanding millions)	Applicable interest rate
Senior bank term debt (swap matures 10/5/2006) <sup>(1)(2)</sup>	\$ 100.0	4.02%
Senior bank term debt (swap matures 12/5/2005) <sup>(1)(2)</sup>	50.0	3.64
Senior bank term debt (swap matures 12/5/2004) <sup>(1)(2)</sup>	50.0	3.18
Senior bank term debt (subject to variable interest rate) <sup>(3)</sup>	71.3	1.99
8 7/8% senior subordinated notes (fixed rate)	300.0	8.88

<sup>(1)</sup> A total of \$200 million is subject to fixed rate swap agreements that became effective on December 2, 2002.

In May 2001, we closed a private offering of \$300.0 million of our 8 <sup>7</sup>/8% Senior Subordinated Notes due 2011 realizing net proceeds of \$291.8 million. The net proceeds of the offering were primarily used to repay amounts owed on our bank credit facility and previously outstanding senior subordinated notes.

Our credit facility and the indenture for our senior notes require that we comply with certain financial covenants limiting our ability to incur additional debt. Such terms also place restrictions on us with respect to the sale of assets, liens, investments, dividends, debt repayments, capital expenditures, transactions with affiliates, consolidation and mergers, and the issuance of equity interests, among other things. Our credit facility also requires compliance with financial tests based on financial position and results of operations, including a leverage ratio, an interest coverage ratio and a fixed charge coverage ratio, all of which could effectively limit our ability to borrow under the credit facility or to otherwise raise funds in the debt market. On March 18, 2002, we entered into an amendment with our lenders under our bank facility that modified the financial condition covenants to terms more favorable to us. We believe that we are in compliance in all material respects with all the covenants of our credit facility and the indenture for our senior notes.

The following table provides a comparison of our statements of cash flows for the six months ended June 30, 2004 and 2003:

	2004	2003
	(in thou	sands)
Net cash flows from operating activities	\$ 49,707	\$ 45,788
Net cash flows used in investing activities	(36,826)	(10,674)
Net cash flows used in financing activities	(35,859)	(36,455)

Under our fixed rate swap agreements, we pay a fixed rate plus a spread based on our leverage ratio, as defined in our credit agreement. That spread is currently set at 0.63% and is incorporated into the applicable interest rates outlined above.

<sup>(3)</sup> Subject to rolling 90-day LIBOR plus a spread currently at 0.63% and incorporated into the applicable interest rate outlined above.

Net cash flows from operating activities were approximately \$49.7 million and \$45.8 million for the six months ended June 30, 2004 and 2003, respectively. For the six months ended June 30, 2004, net cash from operating activities increased \$3.9 million compared to the six months ended June 30, 2003, primarily due to an increase in operating income, reduced leverage and changes in other working capital components.

Net cash flows used in investing activities were \$36.8 million and \$10.7 million for the six months ended June 30, 2004 and 2003, respectively. During the six months ended June 30, 2004, we completed the acquisition of the assets of WSNJ-FM in the Philadelphia market for approximately \$35.0 million, made a deposit of approximately \$3.6 million for the proposed acquisition of KRTS-FM in the Houston market, paid \$3.5 million pursuant to our proposed agreement to purchase all of the outstanding stock of New Mableton Broadcasting Corporation ("NMBC") for approximately \$35.0 million and sold approximately \$8.7 million of short-term marketable securities. Capital expenditures were approximately \$3.9 million for the six months ended June 30, 2004. During the six months ended June 30, 2003, we completed the acquisition of the assets of WBLO-FM in the Louisville market for approximately \$2.0 million and purchased short term marketable securities for approximately \$1.3 million. Capital expenditures were approximately \$6.1 million for the six months ended June 30, 2003.

Net cash flows used in financing activities were \$35.9 million for the six months ended June 30, 2004 compared to net cash flows used in financing activities of \$36.5 million for the six months ended June 30, 2003. We repaid approximately \$26.3 million of our term loans and also paid preferred dividends of approximately \$10.1 million during each of the six-month periods ended June 30, 2004 and 2003.

In July 2004, we entered into a definitive agreement to acquire the assets of radio station WABZ-FM, licensed to Albermarle, North Carolina. The total acquisition price is approximately \$11.5 million. We expect to complete this acquisition during the fourth quarter.

In May 2004, we entered into a definitive agreement to acquire the assets of KRTS, LP. KRTS, LP owns and operates KRTS-FM, a radio station located in the Houston, Texas metropolitan area. The total acquisition price is approximately \$72.5 million. We expect to complete this acquisition during the third quarter of 2004.

In April 2004, we entered into a definitive agreement to acquire all of the outstanding stock of New Mableton Broadcasting Corporation ("NMBC"), the majority shareholder of which is an entity controlled by our Chief Executive Officer and President. The total acquisition price is approximately \$35.0 million. NMBC owns WAMJ-FM, a radio station located in the Atlanta, Georgia metropolitan area which we have operated under a local management agreement since August 2001. We expect to complete this acquisition during the fourth quarter of 2004.

We continuously review opportunities to acquire additional radio stations, primarily in the top 60 African-American markets, and to make strategic investments. As of the date of this report, other than our agreement with an affiliate of Comcast Corporation and other investors to fund our affiliate TV One over the next four years (the balance of our commitment is \$55.5 million at June 30, 2004), our agreement to purchase all of the outstanding stock of NMBC for approximately \$35.0 million, our agreement to acquire the assets of KRTS-FM for approximately \$72.5 million and our agreement to acquire the assets of WABZ-FM for approximately \$11.5 million, we have no definitive agreements to make acquisitions of additional radio stations or to make strategic investments. We anticipate that these and any future acquisitions and strategic investments will be financed through funds generated from operations, cash on hand, equity financings, permitted debt financings, debt financings through unrestricted subsidiaries or a combination of these sources. However, there can be no assurance that financing from any of these sources, if available, will be available on favorable terms.

As of June 30, 2004, we obtained two standby letters of credit in the amounts of \$275,000 and \$270,000 in connection with our annual insurance policy renewals. To date, there has been no activity on these standby letters of credit.

For the remainder of 2004, we must make minimum principal payments on the term loans in the amount of approximately \$26.3 million in equal quarterly installments of approximately \$13.1 million. We expect that we will meet the quarterly debt commitments through one or more of the following: (1) cash on hand; (2) cash flow from operations; (3) additional permitted borrowings; or (4) other debt or equity financings.

Our ability to meet our debt service obligations and reduce our total debt, and our ability to refinance the 8 7/8 % senior subordinated notes at or prior to their scheduled maturity date in 2011, will depend upon our future performance which, in turn, will be subject to general economic conditions and to financial, business and other factors, including factors beyond our control. In addition to principal payments during the remainder of 2004 of approximately \$26.3 million, dividends of approximately \$10.1 million related to our preferred stock, our obligation to close on the purchase of the outstanding stock of New Mableton Broadcasting Corporation, our obligations to close on the acquisition of the assets of KRTS-FM and WABZ-FM and to meet capital calls by TV One, our principal liquidity requirements will be for working capital, continued business development, strategic investment opportunities and for general corporate purposes, including capital expenditures.

Starting in July 2003, and continuing for two years, we have the right (but not the requirement) to redeem up to \$310.0 million of our designated 6.5% Convertible Preferred Stock ("HIGH TIDES") for cash. Depending on the underlying price of our Class D common stock at the time of settlement for this redemption (if elected by us), we would need to fund up to 100% of the amount of securities to be redeemed in cash, although lesser amounts would be required if certain holders of the HIGH TIDES elect to receive shares of Class D common stock in lieu of cash. Subject to certain restrictions imposed on our bank credit facility, we could finance the cash redemption of the HIGH TIDES with borrowings under our bank credit facility, available free cash balances and/or a new preferred and/or common stock issuance. By July 2005, if we have not redeemed 100% of our HIGH TIDES for cash and/or stock, we must remarket the HIGH TIDES into a similar security priced at the then prevailing market prices for such a security. As of the date of this report, we have not elected to redeem our HIGH TIDES.

We believe that, based on current levels of operations and anticipated internal growth, for the foreseeable future, cash flow from operations together with other available sources of funds will be adequate to make required payments of interest on our indebtedness, to fulfill our commitment to fund TV One, to fund potential acquisitions, to pay dividends on our preferred stock, to fund anticipated capital expenditures and working capital requirements and to enable us to comply with the terms of our debt agreements. However, in order to finance future acquisitions or investments, if any, we may require additional financing and there can be no assurance that we will be able to obtain such financing on terms acceptable to us.

# RECENT ACCOUNTING PRONOUNCEMENTS

There have been no material changes to our disclosure of recent accounting pronouncements provided in Management's Discussion and Analysis contained in our Annual Report on Form 10-K for the year ended December 31, 2003.

# CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our accounting policies are described in Note 1 of the Consolidated Financial Statements. We prepare our Consolidated Financial Statements in conformity with accounting principles generally accepted in the United States, which require us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates. In Management's Discussion and Analysis contained in our Annual Report on Form 10-K for the year ended December 31, 2003, we summarized the policies and estimates that we believe to be most critical in understanding the judgments involved in preparing our financial statements and the uncertainties that could affect our results of operations, financial condition and cash flows. There have been no material changes on such policies or estimates since we filed our Annual Report on Form 10-K for the year ended December 31, 2003.

# CAPITAL AND COMMERCIAL COMMITMENTS

Long-term debt

We have raised funds from the following issuances of long-term debt:

- In May 2001, we closed a private offering of \$300.0 million of our 87/8% Senior Subordinated Notes due 2011 realizing net proceeds of \$291.8 million. The net proceeds of the offering were primarily used to repay amounts owed on our bank credit facility and previously outstanding senior subordinated notes.
- In July 2000, we established various credit facilities under an agreement with a group of financial institutions whereby we may borrow up to \$750.0 million. This agreement was subsequently amended on March 18, 2002 ("the Amended and Restated Credit Agreement") to provide a new facility under which we may borrow up to \$600.0 million.

The bank credit facility consists of Term A Loans (the "Loan") in an amount up to \$250.0 million, and a credit line (the "Revolver") in an amount up to \$250.0 million that may be borrowed on a revolving basis. The interest rate on the bank credit facility is LIBOR plus a spread based on the Company's leverage ratio, as defined in the credit agreement. The credit facility requires quarterly interest payments. The credit facility also requires minimum quarterly principal payments, which commenced March 31, 2003. The loans mature in June 2007. As of June 30, 2004, we had \$271.3 million outstanding on the Loan and \$250.0 million remained available (subject to various covenant restrictions) to be drawn down from the Revolver.

# Lease obligations

We have non-cancelable operating leases for office space, studio space, broadcast towers and transmitter facilities and non-cancelable capital leases for equipment that expire over the next 20 years.

# Contractual Obligations Schedule

The following table represents our contractual obligations as of June 30, 2004:

# Payments Due by Period<sup>(1)</sup> (in thousands)

Contractual Obligations	July – December 2004	2005	2006	2007	2008	2009 and Beyond	Total
8 7/8% Senior subordinated notes	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 300,000	\$ 300,000
Bank credit facility	26,250	70,000	87,500	87,500	_	_	271,250
Capital Lease Obligations	3	7	7	7	6	_	30
Dividends on Preferred Stock	10,070	20,140	20,140	20,140	20,140	20,140	110,770
Other Operating Contracts/ Agreements <sup>(2)</sup>	14,457	16,919	6,839	1,670	194	306	40,386
Operating Lease Obligations	2,584	4,909	4,501	4,325	4,293	11,938	32,550
Total	\$ 53,364	\$ 111,976	\$ 118,987	\$ 113,642	\$24,633	\$ 332,384	\$ 754,986

<sup>(1)</sup> The above amounts do not include interest, which in some cases is variable in amount.

In addition to the obligations above, as of June 30, 2004, we had swap agreements in place for a total notional amount of \$200.0 million. The periods remaining on the swap agreements range in duration from five to 27 months. If we terminate our interest swap agreements before they expire, we will be required to pay early

Other operating contracts/agreements include employment contracts, severance obligations, on-air talent contracts and other programming agreements.

termination fees. Our credit exposure under these agreements is limited to the cost of replacing an agreement in the event of non-performance by our counterparty, however, we do not anticipate non-performance.

We anticipate that we will fund our obligations and commitments through one or more of the following: (1) cash on hand; (2) cash flow from operations; (3) additional permitted borrowings; or (4) other debt or equity financings.

#### CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This document contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements are not historical facts, but rather reflect our current expectations concerning future results and events. You can identify these forward-looking statements by our use of words such as "anticipates," "expects," "intends," "plans," "believes," "seeks," "likely," "may," "estimates" and similar expressions. We cannot guarantee that we will achieve these plans, intentions or expectations. Because these statements apply to future events, they are subject to risks and uncertainties that could cause actual results to differ materially from those forecast or anticipated in the forward-looking statements. These risks, uncertainties and factors include, but are not limited to:

- economic conditions, both generally and relative to the radio broadcasting industry;
- · risks associated with our acquisition strategy;
- the highly competitive nature of the broadcast industry;
- · our high degree of leverage; and
- other factors described in our reports on Form 10-K and Form 10-Q.

You should not place undue reliance on these forward-looking statements, which reflect our view as of the date of this report. We undertake no obligation to publicly update or revise any forward-looking statements because of new information, future events or otherwise.

### **Item 4. Controls and Procedures**

### Evaluation of disclosure controls and procedures

We have carried out an evaluation, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report. Based on this evaluation, our CEO and CFO concluded that as of such date, our disclosure controls and procedures are effective in timely alerting them to material information required to be included in our periodic SEC reports. Disclosure controls and procedures are controls and procedures that are designed to ensure that information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms.

In designing and evaluating the disclosure controls and procedures, our management recognized that any controls and procedures, no matter how well designed and operated, can only provide reasonable assurance of achieving the desired control objectives and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

# Changes in internal control over financial reporting

During the second quarter of 2004, there were no changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

### PART II. OTHER INFORMATION

### **Item 1. Legal Proceedings**

In November 2001, Radio One and certain of its officers and directors were named as defendants in a class action shareholder complaint filed in the United States District Court for the Southern District of New York, now captioned, In re Radio One, Inc. Initial Public Offering Securities Litigation, Case No. 01-CV-10160. Similar complaints were filed in the same court against hundreds of other public companies ("Issuers") that conducted initial public offerings of their common stock in the late 1990s (the "IPO Lawsuits"). In the complaint filed against Radio One (as amended), the plaintiffs claim that Radio One, certain of its officers and directors, and the underwriters of certain of its public offerings violated Section 11 of the Securities Act of 1933 based on allegations that its registration statement and prospectus failed to disclose material facts regarding the compensation to be received by, and the stock allocation practices of, the underwriters. The complaint also contains a claim for violation of Section 10(b) of the Securities Exchange Act of 1934 based on allegations that this omission constituted a deceit on investors. The plaintiffs seek unspecified monetary damages and other relief.

In July 2002, Radio One joined in a global motion, filed by the Issuers, to dismiss the IPO Lawsuits. In October 2002, the court entered an order dismissing the Radio One's named officers and directors from the IPO Lawsuits without prejudice, pursuant to an agreement tolling the statute of limitations for refilling the dismissed claims until September 2003. In February 2003, the court issued a decision denying the motion to dismiss the Section 11 and Section 10(b) claims against Radio One and most of the Issuers.

In July 2003, a Special Litigation Committee of Radio One's Board of Directors agreed to participate in a settlement with the plaintiffs and almost all of the Issuers. Among other things, the terms of the settlement provide for dismissal with prejudice of all claims against the participating Issuers and their officers and directors, and the assignment to plaintiffs of certain potential claims that the Issuers may have against their underwriters. The tentative settlement also provides that, in the event that plaintiffs ultimately recover less than a guaranteed sum from the underwriters, plaintiffs would be entitled to payment by each participating Issuer's insurer of a pro rata share of any shortfall in the plaintiffs' guaranteed recovery. In September 2003, in connection with the proposed settlement, Radio One's named officers and directors extended the tolling agreement so that it would not expire prior to any settlement being finalized. Although the plaintiffs and all participating Issuer defendants have executed the settlement agreement, it remains subject to a number of procedural conditions, as well as formal approval by the court. Other than legal fees incurred to date, Radio One expects that the expenses of settlement, if any, will be paid by its insurance carriers. Until such settlement is finalized, Radio One and its officers and directors intend to continue to defend this action vigorously.

We are involved from time to time in various routine legal and administrative proceedings and threatened legal and administrative proceedings incidental to the ordinary course of our business. We believe the resolution of such matters will not have a material adverse effect on our business, financial condition or results of operations.

# Item 4. Submission of Matters to a Vote of Security Holders

On May 26, 2004, the Company held its Annual Meeting of its holders of common stock pursuant to a Notice of Annual Meeting of Stockholders and Proxy Statement dated April 26, 2004, a copy of which has been previously filed with the Securities and Exchange Commission. Stockholders were asked to vote upon the following proposals:

- 1) The election of Terry L. Jones and Brian W. McNeill as class A directors to serve until the 2005 annual meeting of stockholders or until their successors are duly elected and qualified.
- 2) The election of Catherine L. Hughes, Alfred C. Liggins, III, D. Geoffrey Armstrong, L. Ross Love and Ronald E. Blaylock as directors to serve until the 2005 annual meeting of stockholders or until their successors are duly elected and qualified.

- 3) The approval of the amendment and restatement of the 1999 Stock Option and Restricted Stock Plan increasing the number of shares of Class D common stock reserved for issuance under the plan from 5,186,198 shares to 10,816,198 shares.
- 4) The ratification of the appointment of Ernst & Young, LLP as independent auditors for the Company for the year ending December 31, 2004.

**Number of Votes** Class B Class A Proposal 1 Jones For 13,359,082 Withhold Authority 120,667 McNeill 13,359,082 Withhold Authority 120,667 Proposal 2 28,618,430 Hughes For 11,205,015 Withhold Authority 2,274,734 Liggins For 11,205,015 28,618,430 Withhold Authority 2,274,734 Armstrong 28,618,430 For 13,359,082 Withhold Authority 120,667 Love 11,205,056 28,618,430 For Withhold Authority 2,274,693 Blaylock For 13,359,082 28,618,430 Withhold Authority 120,667 Proposal 3 For 1,306,050 28,618,430 Against 7,158,938 Abstain 3,673 Proposal 4 13,478,643 28,618,430 For Against 695 Abstain 9

# **Item 5. Other Information**

None.

# Item 6. Exhibits and Reports on Form 8-K

#### (a) EXHIBITS

The following exhibits are filed as part of this report, except for Exhibits 32.1 and 32.2, which are furnished, but not filed, with this report.

- Amended and Restated Certificate of Incorporation of Radio One, Inc. (dated as of May 4, 2000), as filed with the State of Delaware on May 9, 2000 (incorporated by reference to Radio One's Quarterly Report on Form 10-Q for the period ended March 31, 2000 (File No. 000-25969; Film No. 631638)).
- 3.1.1 Certificate of Amendment (dated as of September 21, 2000) of the Amended and Restated Certificate of Incorporation of Radio One, Inc. (dated as of May 4, 2000), as filed with the State of Delaware on September 21, 2000 (incorporated by reference to Radio One's Current Report on Form 8-K filed October 6, 2000 (File No. 000-25969; Film No. 736375)).
- Amended and Restated By-laws of Radio One, Inc., amended as of June 5, 2001 (incorporated by reference to Radio One's Quarterly Report on Form 10-Q filed August 14, 2001 (File No. 000-25969; Film No. 1714323)).
- Certificate Of Designations, Rights and Preferences of the 6 1/2% Convertible Preferred Securities Remarketable Term Income Deferrable Equity Securities (HIGH TIDES) of Radio One, Inc., as filed with the State of Delaware on July 13, 2000 (incorporated by reference to Radio One's Quarterly Report on Form 10-Q for the period ended June 30, 2000 (File No. 000-25969; Film No. 698190)).
- Third Amendment to Second Amended and Restated Credit Agreement, dated April 16, 2004, by and among Radio One, Inc., Bank of America, N.A. and the other lender parties thereto (incorporated by reference to Radio One's Quarterly Report on Form 10-Q for the period ended March 31, 2004 (File No. 000-25969)).
- 10.13 Stock Purchase Agreement, dated as of April 27, 2004, by and between, Mableton Investment Group, LLC, as Seller and Radio One, Inc., as Buyer in respect of New Mableton Broadcasting Corporation.
- 31.1 Certification of Chief Executive Officer required by Rule 13a-14 or Rule 15d-14, as created by Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer required by Rule 13a-14 or Rule 15d-14, as created by Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

### (b) REPORTS ON FORM 8-K

The Company filed an Item 12 Form 8-K dated April 30, 2004 for the purpose of releasing financial results for the first quarter of 2004 and announcing its intention to acquire New Mableton Broadcasting Corporation.

The Company filed an Item 12 Form 8-K dated July 29, 2004 for the purpose of releasing financial results for the second quarter of 2004.

# **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

RADIO ONE, INC.

/s/ SCOTT R. ROYSTER

July 30, 2004

Scott R. Royster Executive Vice President and Chief Financial Officer (Principal Financial Officer)

#### STOCK PURCHASE AGREEMENT

This STOCK PURCHASE AGREEMENT (this "Agreement") is made as of April 27, 2004 (the "Effective Date"), by and between Mableton Investment Group, LLC, a Delaware limited liability company ("Seller"), and Radio One, Inc., a Delaware corporation ("Buyer").

# $\underline{W}\underline{I}\underline{T}\underline{N}\underline{E}\underline{S}\underline{S}\underline{E}\underline{T}\underline{H}$ :

**WHEREAS**, Seller is the record and beneficial owner of all right, title and interest in and to 8,040 shares of the issued and outstanding Common Stock, par value \$.01 per share ("Common Stock") of New Mableton Broadcasting Corporation, a Delaware corporation (the "Company" and such 8,040 shares of the Company, the "Owned Shares");

**WHEREAS**, Seller has the right to purchase, and intends to purchase prior to the Closing (as hereinafter defined), 980 shares of Common Stock of the Company from Voth Broadcasting Company ("**Voth**") (the "**Additional Shares**" and, together with the Owned Shares, the "**Shares**");

**WHEREAS**, the Company owns and operates, and is the licensee of, radio station WAMJ-FM in Mableton, Georgia (formerly known as WAWE-FM) on channel 273A (the "Station");

WHEREAS, Sellers desire to sell and Buyer desires to purchase all, but not less than all, of the Shares;

**NOW, THEREFORE**, in consideration of the mutual benefits to be derived from this Agreement and of the representations, warranties, conditions, agreements and promises contained herein and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto, intending to be legally bound, hereby agree as follows:

# ARTICLE I—DEFINITIONS; INTERPRETATION

**Section 1.1. Definitions; Interpretation.** Capitalized terms used herein have the respective meanings ascribed thereto in Part I of *Exhibit 1.1* and elsewhere in this Agreement. This Agreement shall be interpreted in accordance with the rules of construction set forth in Part II of *Exhibit 1.1*.

#### ARTICLE II—PURCHASE AND SALE

- Section 2.1. Purchase and Sale. Subject to the terms and conditions set forth herein, on the Closing Date, Seller shall sell and deliver to Buyer, and Buyer shall purchase from Seller, the Shares, free and clear of any Liens.
- **Section 2.2. Purchase Price.** Buyer shall pay to Seller, in consideration of the sale of the Shares (a) Thirty One Million Five Hundred Thousand Dollars (\$31,500,000) less (b) the amount of the Closing Debt (the "Base Purchase Price"). The Base Purchase Price shall be payable at Closing, decreased by any adjustment made pursuant to Section 2.3 (such adjusted amount, the "Adjusted Purchase Price").
  - Section 2.3. Adjustment. The Base Purchase Price shall be subject to adjustment after the Closing Date as follows:
  - (a) As promptly as possible following the Closing Date, Buyer shall conduct an audit of the books and records of the Company as of the Closing Date. Not later than ninety (90) days after the Closing Date, Buyer shall deliver a consolidated balance sheet of the Company as of the Closing Date (as corrected pursuant to Section 2.3(c) hereof, the "Closing Balance Sheet") to Seller. The Closing Balance Sheet shall be prepared

in accordance with GAAP applied consistently with the Company's past practice (to the extent that such past practice was in accordance with GAAP), without any adjustments applicable solely as a result of the acquisition of the Shares by Buyer on the Closing Date. The Closing Balance Sheet shall be accompanied by a statement setting forth the basis for the determination of the items and values reflected on the Closing Balance Sheet.

- **(b)** Seller shall have the right to review the work papers of Buyer utilized in preparing the Closing Balance Sheet, and shall have reasonable access to the books, records, properties and personnel of the Company for purposes of verifying the accuracy and fairness of the presentation of the Closing Balance Sheet. Seller shall work in good faith and cooperate with Buyer in the preparation of the Closing Balance Sheet and the resolution of any dispute in connection therewith pursuant to Section 2.3(c) hereof.
- (c) The values or amounts for each item reflected on the Closing Balance Sheet shall be binding upon Seller, unless Seller provides Buyer with written notice within ten (10) days after receipt of the Closing Balance Sheet of disagreement with any of the values or amounts shown on the Closing Balance Sheet, specifying as to each such item in reasonable detail, the nature and extent of such disagreement (the "Dispute Notice"). If Buyer and Seller are unable to resolve any such disagreement within ten (10) days after the date of the Dispute Notice, then, within one-hundred twenty (120) days from the Closing date, Buyer and Seller shall submit the dispute to a neutral, mutually acceptable accounting firm (the "Accounting Firm"). Buyer and Seller shall request that the Accounting Firm render its determination prior to the expiration of one-hundred fifty (150) days from the Closing Date and such determination and any required adjustments therefrom shall be final and binding on the parties. If as a result of the resolution of any disputes by agreement pursuant to this Section 2.3 any amount shown in the Closing Balance Sheet is determined to be erroneous, such erroneous amount shall be deleted from the Closing Balance Sheet and the correct amount shall be inserted in lieu thereof. The Closing Balance Sheet, as so corrected, shall constitute the Closing Balance Sheet for purposes of this Agreement.
- (d) The fees and expenses of the Accounting Firm shall be allocated to be paid by Buyer and/or Seller, respectively based upon the percentage which the portion of the contested amount not awarded to each party bears to the amount actually contested by such party, as determined by the Accounting Firm. In no event shall Buyer be liable for any fees or disbursements of Seller incurred in Seller's review of the Closing Balance Sheet.
- **(e)** Immediately upon the expiration of the ten (10) day period for giving the Dispute Notice, if no Dispute Notice is given, or immediately upon the resolution of disputes, if any, pursuant to this Section 2.3, the Base Purchase Price shall be decreased dollar for dollar for any current liabilities of the Company as at the Closing Date, including accounts payable, deferred charges and accrued liabilities, but excluding any expenses of the Company that Buyer is obligated to pay pursuant to Section 6 of the PMA.
- (f) If the adjustment required by Section 2.3(e) hereof results in a net decrease in the Base Purchase Price, the difference between the Adjusted Purchase Price and the Base Purchase Price, shall be paid by Seller to Buyer immediately upon the expiration of the ten (10) day period for giving the Dispute Notice, if no Dispute Notice is given, or immediately upon final resolution, in accordance with Section 2.3 hereof, of any dispute in connection with the determination of the Adjusted Purchase Price. Such amount shall be paid to Buyer directly by Seller in cash, by cashier's or certified check or by wire transfer of immediately available funds to an account designated by Buyer.
- **Section 2.4. Closing Debt.** At Closing, Buyer shall pay (a) to Seller the amount necessary on the Closing Date to pay off the Seller Loan and release the Seller Lien and (b) to Bank of America, N.A., or its designee, an amount necessary on the Closing Date to pay off the Bank Loan and release the Bank Lien (such amounts, collectively, the "Closing Debt").
- **Section 2.5. Closing.** Pursuant to the terms and subject to the conditions of this Agreement, the consummation of the transactions contemplated by this Agreement (the "Closing") shall take place at the offices

of Covington & Burling, 1201 Pennsylvania Avenue, N.W., Washington, D.C., at 10:00 a.m. local time on the later to occur of: (a) five (5) Business Days after the date on which the conditions set forth in Sections 6.1(h). 6.1(m) and 6.2(e) shall have been satisfied or waived or (b) October 15, 2004, or such other time and place as Buyer and Seller may agree to in writing (such date of the Closing hereinafter referred to as the "Closing Date").

# ARTICLE III—REPRESENTATIONS AND WARRANTIES OF SELLER

In order to induce Buyer to enter into this Agreement and to purchase the Shares, Seller hereby represents and warrants to Buyer as follows, as of the date hereof and again at and as of the Closing Date, provided, however, that Seller makes no representation or warranty herein as to (i) any matter as to which Buyer has actual knowledge on the date of this Agreement and (ii) any action or omission for which Buyer is responsible in its capacity as manager under the PMA:

- Section 3.1. Organization of Seller; Binding Agreement. Seller is a limited liability company duly organized, validly existing and in good standing under the laws of the State of Delaware. The execution, delivery and performance of this Agreement and the other agreements, certificates and documents delivered in connection herewith and the consummation of the transactions contemplated hereby and thereby have been duly and validly authorized by all necessary action on the part of Seller. Seller has all requisite organizational power and authority to enter into this Agreement and the other agreements, certificates and documents delivered in connection herewith and to consummate the transactions contemplated hereby and thereby, and this Agreement and the other agreements, certificates and documents delivered in connection herewith have been, or upon execution and delivery thereof will be, duly executed and delivered by Seller. This Agreement and the other agreements, certificates and documents delivered in connection herewith are, or upon execution and delivery thereof will be, the valid and binding obligations of Seller, enforceable against Seller in accordance with their respective terms, except to the extent that (a) such enforcement may be subject to bankruptcy, insolvency, reorganization, moratorium or other similar laws now or hereafter in effect relating to creditor's rights generally and (b) the remedy of specific performance or injunctive and other forms of equitable relief may be subject to equitable defenses and to the discretion of the court before which any proceeding therefor may be brought.
- **Section 3.2. Ownership.** The Owned Shares are, and when acquired by Seller the Additional Shares will be, owned beneficially and of record by Seller. The Owned Shares are, and when acquired by Seller the Additional Shares will be, free and clear of all Liens, and the authorization of no other person or entity is required in order to consummate the transactions contemplated herein by virtue of any such person or entity having an equitable or beneficial interest in the Company. Except for the Shares, Seller does not own, beneficially or of record, directly or indirectly, any capital stock or other ownership or proprietary interest in the Company.
- **Section 3.3. Good Title Conveyed.** Upon consummation of the transaction contemplated by this Agreement, Buyer will acquire, good, valid and marketable title to all Shares, free and clear of all Liens.
- **Section 3.4. No Violation.** Subject to the receipt of the FCC Consent and any Consents listed on *Schedule 3.4* hereto, the execution, delivery and performance by Seller of this Agreement and the other agreements, certificates or documents delivered in connection herewith (with or without the giving of notice, the lapse of time, or both), and the consummation by Seller of the transactions contemplated hereby or thereby do not and will not:
  - (a) require the Consent or notification of or filing with any Person or Governmental Authority;
  - **(b)** conflict with, result in a breach of, or constitute a default under, any Applicable Law of any Person or Governmental Authority applicable to Seller or the Company;
  - (c) conflict with or result in a breach of Seller's certificate of formation, operating agreement or other constitutive or organizational documents of Seller;

- **(d)** conflict with or result in a breach of the Company's certificate of incorporation, by-laws or other constitutive or organizational documents of the Company;
- (e) conflict with, result in a default or give rise to any right of termination, cancellation, modification or acceleration under any of the provisions of any Contract, note, bond, lease, mortgage, indenture, license, franchise, permit, agreement or other instrument or obligation (other than the FCC Licenses) to which the Company or Seller is a party, or by which the Station may be bound or affected; or
  - (f) result in the creation or imposition of any Lien (other than Permitted Liens) upon any of the Company's properties.

Seller is not a party to, nor is it bound by, and the Shares are not subject to, any agreement or commitment that prohibits the execution and delivery by Seller of this Agreement or the consummation of the transactions contemplated hereby, except in connection with the Closing Debt.

Section 3.5. Organization of the Company. The Company is a corporation duly organized, validly existing and in good standing under the laws of the State of Delaware and has all requisite corporate power and authority to own, lease and operate its properties and to carry on its business as now being conducted. The Company is duly qualified to do business and is in good standing in the State of Georgia and in each other jurisdiction in which such qualification is necessary because of the property owned, leased or operated by it or because of the nature of its business as now being conducted. The Company has never conducted the Station Business under or otherwise used, for any purpose or in any jurisdiction, any fictitious name, assumed name, trade name or other name, other than the names "WAWE," "WAWE-FM," "WAMJ," and "WAMJ-FM."

Section 3.6. Capitalization of the Company. The authorized capital stock of the Company consists of 10,000 shares of Common Stock all of which are issued and outstanding. Of those shares, 8,040 shares of Common Stock are held of record by Seller, 980 shares of Common Stock are held of record by Voth, and 980 shares of Common Stock are held of record by Communications. The issued and outstanding shares of Common Stock are duly authorized, validly issued, fully paid and non-assessable. Except for options held by Seller to acquire 980 shares of Common Stock from Communications and 980 shares of Common Stock from Voth, there are no outstanding options, warrants or other rights entitling any Person to acquire, or any commitments of the Company for the issuance of or the granting of rights to acquire any shares of capital stock of the Company, or any outstanding or authorized stock appreciation rights, phantom stock, profit participations, or other similar interests with respect to the Company. There are no outstanding contractual obligations of the Company to repurchase, to redeem or otherwise to acquire any outstanding shares of its capital stock. Upon consummation of the transactions contemplated by this Agreement and by the Communications Purchase Agreement, Buyer will be the holder of 100% of the issued and outstanding equity securities of the Company. The Company and Seller are not, and to the knowledge of Seller no other stockholder of the Company is, party to any stockholders' agreement, voting trust, proxy, registration rights agreement, or similar instrument conferring rights or imposing obligations upon the Company, Seller or any other stockholder with respect to the Shares.

# Section 3.7. Personal Property.

- (a) Except for the Seller Lien and the Bank Lien, the personal property of the Company is free and clear of all Liens other than Permitted Liens. The Company has entered into a valid and binding lease with respect to each item of personal property with a value in excess of Five Thousand Dollars (\$5,000) leased by it, and neither the Company nor any other party is in default of any provision of any such lease.
- **(b)** The Company's personal property is in good operating condition and repair, ordinary wear and tear excepted, and if under warranty has been maintained in accordance with any maintenance conditions to such warranties.

### Section 3.8. Real Property.

- (a) The Company owns no real property. The Leased Real Property comprises all real property interests used by Company to conduct the Station Business as now conducted.
- **(b)** The Company has provided Buyer with true and complete copies of each of the leases, subleases, licenses and other Contracts with respect to all Leased Real Property, and Seller is the owner and holder of all of the leasehold interests and estates purported to be granted by such leases or subleases. Neither the Company nor any other Person has granted any oral or written right to any Person other than the Company to acquire, lease, sublease, license or otherwise use or occupy any of the Leased Real Property through the end of the applicable periods of such lease, sublease, license or other Contract. Subject to obtaining the Material Consents, such leases, subleases, licenses and other Contracts are assignable to Buyer. The Company has peaceful and undisturbed possession under all leases, subleases or other Contracts with respect to the Leased Real Property.
- (c) The Leased Real Property and all appurtenances and improvements thereto or thereon, as used, constructed or maintained by the Company at any time, conform to applicable Laws (including all building, fire, health and Environmental Laws) and no notices of violation of any such Laws have been issued by any Governmental Authority with respect to any Leased Real Property. Each Leased Real Property (including the improvements thereon) (i) is in good operating condition and repair (ordinary wear and tear excepted) and no condition exists which could reasonably be expected to interfere with the customary use and operation thereof and (ii) is available for immediate use in the conduct of the Station Business.
- (d) All Towers, buildings (including transmitter buildings) and other structures and improvements used or useful in connection with the operation of the Station (collectively, "Transmission Structures") are owned or leased by the Company and are located entirely on the Leased Real Property. The Company has full legal and practical access to Leased Real Property, and each parcel of Leased Real Property is accessible by a public right of way or is otherwise reasonably accessible for purposes of conducting the use of each such property, as currently conducted, including reasonable access to each transmitter building, the Tower and, if applicable, each guy anchor supporting such Tower. All ingress and egress to, from, between and among the transmission Structures or the use thereof violates any restrictive covenants or encroaches on any property owned by any other Person, and all such Transmission Structures are constructed in conformity with all "set-back" lines, easements and other restrictions or rights of record. No condemnation or eminent domain proceeding is pending or, to Seller's Knowledge, threatened which could reasonably be expected to preclude or impair in any way the use of any Leased Real Property. There are no structural or other defects in the Transmission Structures and all such Transmission Structures have been maintained in accordance with generally accepted standards in the broadcast industry.
- **(e)** No part of any Leased Real Property is subject to any building or use restrictions that could reasonably be expected to restrict or prevent the present use and operation of such Leased Real Property, and each Leased Real Property is properly and duly zoned for its current use, and such current use is in all respects a conforming use. No Governmental Authority has issued or, to Seller's Knowledge, threatened to issue, any notice or order that could reasonably be expected to affect adversely the use or operation of any Leased Real Property, or require any repairs, alterations, additions or improvements thereto, or the payment or dedication of any money, fee, exaction or property. There is no actual, or to Seller's Knowledge, pending, imposition of any assessments for public improvements with respect to any Leased Real Property and, to Seller's Knowledge, no such improvements have been constructed or planned that would be paid for by means of assessments upon any Leased Real Property.
- (f) Each Leased Real Property is located on public roads and streets, and all utility systems required in connection with the use, occupancy and operation of each Leased Real Property are sufficient for their present purposes and are fully operational and in working order. Each Leased Real Property consists of

sufficient land, parking areas, sidewalks, driveways and other improvements to permit the continued use of such Leased Real Property in the manner and for the purposes to which each is currently devoted.

**Section 3.9. Assets of the Business.** The assets owned, leased or licensed by the Company constitute all of the assets used or held for use by the Company in the Station Business and such assets are all the assets necessary and useful to carry on such business as it is presently conducted. Such assets are accurately reflected in the Financial Statements.

#### Section 3.10. Financial Information; No Undisclosed Liabilities; Accounts.

- (a) Financial Statements. The Disclosure Schedule contains the following financial statements (the "Financial Statements") of the Company: the audited balance sheets as of the end of the fiscal year ended December 31, 2003 (the "Financial Statements Date"), and the related audited statements of income for the fiscal year then ended. The Financial Statements have been prepared in accordance with GAAP, present fairly the financial condition of the Company at the respective dates thereof and the results of operations of the Company for the periods then ended, and are true and complete in all material respects. There are no liabilities or obligations of Company whether accrued, contingent, absolute, determined, determinable or otherwise, of a nature required by GAAP to be reflected in financial statements other than (A) liabilities disclosed or provided for in the Financial Statements and (B) liabilities incurred in the ordinary course of business consistent with past practice since the Financial Statements Date that are not material to the Station Business, and, to Seller's Knowledge, there is no circumstance currently existing that could reasonably be expected to result in any such liability or obligation.
- **Section 3.11. Absence of Changes.** Except as set forth in the Disclosure Schedule, since the Financial Statements Date, the Company has operated the Station in the ordinary course of business consistent with past practice, and there has not been in connection with or related to the Company or the Station:
  - (a) any Material Adverse Effect;
  - (b) the incurrence of any indebtedness for borrowed money, or the guaranty by the Company of any obligation of any other person;
  - (c) any obligation or liability (whether absolute, accrued, contingent or otherwise, and whether due or to become due) incurred by the Company, other than current obligations and liabilities incurred in the ordinary course of business and consistent with past practice;
  - (d) any payment, discharge or satisfaction of any claim or obligation of the Company, except in the ordinary course of business and consistent with past practice or the giving of any promise, assurance or guaranty of payment, discharge or satisfaction of any claim or obligation of any Person;
  - **(e)** any sale, assignment, lease or other disposition of any tangible asset of the Company (except for obsolete equipment disposed of in the ordinary course of business consistent with past practice) or any sale, assignment, license, transfer or other disposition of any Intellectual Property or any other intangible assets;
  - **(f)** any transfer to any Affiliate of the Company or any other Person, any right, property or interest which is necessary or useful in the operation of the Station Business:
    - (g) except in the ordinary course of business, any amendment, modification or termination of any Material Contract;
    - (h) any notice from any of the Station's sponsors as to any of such sponsor's intention not to conduct business with the Station;

- (i) any period of four (4) or more consecutive days during which the Station was off the air for any reason or a period of fifteen (15) or more days during which the Station operated at substantially reduced power;
- (j) any capital expenditure or commitment or addition to property, plant or equipment of the Company, individually or in the aggregate, in excess of Five Thousand Dollars (\$5,000);
- **(k)** any material increase in the compensation payable or to become payable to any Employee, officer, shareholder, director, consultant or agent of the Company, including any increase pursuant to any bonus, pension, profit-sharing or other benefit or compensation plan, policy or arrangement or commitment;
  - **(l)** any loan or advance by the Company to any other person;
  - (m) any material damage, destruction or loss (whether or not covered by insurance) affecting any asset or property of the Company;
- (n) any change in the accounting methods or accounting practices followed by the Company or any change in depreciation or amortization policies or rates; or
  - (o) any agreement or commitment, whether in writing or otherwise, to take any of the actions specified in the foregoing items (a) through (n).

### Section 3.12. Intellectual Property.

- (a) The Company owns all right, title and interest in and to, or has valid license rights to, all Intellectual Property necessary, used or useful for the operation of the Station Business as currently conducted.
- **(b)** Buyer has been provided true and complete copies of all such registrations, applications and similar filings with any Governmental Authority relating to the Intellectual Property owned by the Company. The Company and has taken all action necessary to prosecute all of its existing applications and to maintain all such registrations in full force and effect, and has not taken or failed to take any action which could reasonably be expected to have the effect of waiving any rights to the Intellectual Property.
- (c) None of the Intellectual Property infringes any rights owned or held by any other Person, and there is no claim pending or, to Seller's Knowledge, threatened contesting the Company's right exclusively to use any of the Intellectual Property. To Seller's Knowledge, no Person is infringing, misappropriating or otherwise conflicting with the rights of the Company in any Intellectual Property. There are no claims pending or, to Seller's Knowledge, threatened by any Person in respect of the ownership, validity, enforceability or use of any of the Intellectual Property.
- (d) The Company has taken all reasonable measures to protect and preserve the security, confidentiality, value and ownership of the Know-How and other confidential information of the Company. To Seller's Knowledge, none of the Know-How is part of the public domain or knowledge, nor, to Seller's Knowledge, has the Know-How been used by, disclosed or divulged to, or appropriated by or for the benefit of any Person other than the Company or otherwise to the detriment of the Company.

### Section 3.13. Contracts.

(a) The Disclosure Schedule contains a list of all Material Contracts. Except as set forth on the Disclosure Schedule, each Material Contract to which the Company is a party is a valid and binding obligation of the Company and is in full force and effect. Except as otherwise disclosed on the Disclosure Schedule, neither the Company nor, to Seller's Knowledge, any other party to a Material Contract is in default under any such Material Contract nor, to Seller's Knowledge, has any event occurred which would,

upon receipt of notice or passage of time, or both, constitute a default under any Material Contract. Seller has made available to Buyer true and complete copies of all written Material Contracts.

(b) Except as disclosed on the Disclosure Schedule, there are no obligations of the Company to any Affiliate or of any Affiliate to the Company.

Section 3.14. Compliance with Law; Permits. The business and operations of the Company are conducted in compliance with all applicable Laws. Together with the FCC Licenses, the Permits constitute all permits, approvals, franchises, concessions, licenses or other governmental authorizations of every character whatsoever that are required by applicable Law or Governmental Authorities for the lawful ownership and operation of the Company. The Company is in compliance with the terms of all of the Permits, the Permits are in full force and effect, and no violations are or have been recorded in respect of any thereof. No proceeding is pending or, to Seller's Knowledge, there is no basis for any such proceeding.

# Section 3.15. Regulatory Matters.

- (a) The Company is legally, financially and otherwise qualified under the Communications Act to perform its obligations hereunder, to be the licensee of, and to own and operate the Station. To Seller's Knowledge, no fact or circumstance exists relating to the FCC qualifications of the Company that (i) could reasonably be expected to prevent or delay the FCC from granting the Assignment Application or (ii) would otherwise disqualify the Company as the licensee, owner, operator or transferee of the Station.
- **(b)** The Disclosure Schedule sets forth a true and complete list of all FCC Licenses, all pending applications filed with the FCC by the Company and all Permits held by Company in connection with the conduct of the Station Business as conducted immediately prior to the Closing, including any registrations of Transmission Structures (copies of which are attached thereto).
- **(c)** No application, action or proceeding is pending for the renewal of any FCC License as to which any petition to deny or objection has been filed and, to Seller's Knowledge, there is not before the FCC any investigation, proceeding, notice of violation, or order of forfeiture relating to the Company. There is not now pending and, to Seller's Knowledge, there is not threatened, any action by or before the FCC to revoke, suspend, cancel, rescind or modify any of the FCC Licenses (other than proceedings to amend the Communications Act or proceedings of general applicability to the broadcast radio industry).
- (d) The Station is owned and operated by the Company in compliance with (i) the terms of the FCC Licenses and (ii) the Communications Act. The Company has filed or made all applications, reports, and other disclosures required by the FCC to be made in respect of the Station and have or will have timely paid all FCC regulatory fees in respect thereof. No licenses, authorizations, permits or other rights other than the Permits and the FCC Licenses are required to own and operate the Station in substantially the same manner as it is being operated as of the date hereof and as of the Closing Date. The FCC Licenses are in full force and effect; and are not subject to any condition except conditions applicable to broadcast radio licenses generally, or as otherwise disclosed on the face of the FCC Licenses. Seller has no reason to believe that the FCC will not renew any FCC Licenses in the ordinary course.
- **(e)** The Transmission Structures are registered to the extent required by Law and all such Transmission Structures have been constructed, and are operated and maintained, in compliance with the FCC Licenses and all applicable Laws, including the Communications Act and those promulgated by the FAA (and including, to the extent applicable, all such Laws concerning the marking, painting, lighting, height and registration of the Transmission Structures).
- (f) All transmission and related equipment will be, (i) in good operating condition and adequate repair (ordinary wear and tear excepted) and (ii) operated and maintained in accordance with good engineering practices and in full compliance with all applicable Laws, including the Communications Act and the FCC

Licenses. The Company has conducted or obtained engineering studies (including studies in respect of wind load) that demonstrate, using good engineering practices, that the Tower has been constructed in a manner sufficient to hold and support the structures currently mounted, or contemplated to be mounted, thereon (including the Station's antennae) by the Station pursuant to the FCC Licenses, any Contract (including this Agreement) or otherwise.

- **(g)** The Station is operating at the effective radiated power authorized under the FCC Licenses.
- **(h)** To Seller's Knowledge, the Station does not cause or receive any interference that is in violation of the Communications Act or any other applicable Laws.
  - (i) All returns, reports and statements that the Company is currently required to file with the FCC or FAA have been filed.

Section 3.16. Litigation. Except as set forth on the Disclosure Schedule, there are no claims, actions, suits, proceedings or investigations pending or, to Seller's Knowledge, threatened before any court, arbitrator or Governmental Authority. Seller has made available to Buyer true and complete copies of all court papers and other documents with respect to the matters referred to in the Disclosure Schedule. Except as set forth in the Disclosure Schedule, there is no outstanding writ, judgment, stipulation, injunction, decree, determination, award or other order of any Governmental Authority against the Company.

Section 3.17. Labor Matters. Except as disclosed in the Disclosure Schedule, (a) there is no labor strike, dispute, slowdown, stoppage or lockout pending, affecting, or, to Seller's Knowledge, threatened against the Company, and during the last five (5) years there has not been any such action and, to Seller's Knowledge, there are no existing or prior facts, circumstances or conditions that could reasonably be expected to lead to such an action; (b) there are no union claims to represent the Employees nor have there been any claims to represent Employees or former employees of the Company within the last five (5) years; (c) there is no Contract with any labor organization, nor work rules or practices agreed to with any labor organization or employee association, applicable to the Employees, nor is the Company a party to or bound by any collective bargaining or similar Contract; (d) there is, and within the last five (5) years has been, no representation of the Employees or former employees of the Company by any labor organization and, to Seller's Knowledge, there are no union organizing activities among the Employees, nor does any question concerning representation exist concerning such Employees; (e) the Company has not engaged in any unfair labor practices as defined in the National Labor Relations Act or other applicable Laws, and the Company is, and has for the past five (5) years been, in compliance with all applicable Laws in respect of employment and employment practices, terms and conditions of employment, wages, hours of work and occupational safety and health; (f) there is no unfair labor practice charge or complaint against the Company pending or, to Seller's Knowledge, threatened before the National Labor Relations Board or any other Governmental Authority and, to Seller's Knowledge, there are no existing or prior facts, circumstances or conditions that could reasonably be expected to form the basis therefor; (g) there is no grievance pending or, to Seller's Knowledge, threatened against the Company arising out of any collective bargaining agreement or other grievance procedure and, to Seller's Knowledge, there are no existing or prior facts, circumstances or conditions that could reasonably be expected to form the basis therefor; (h) there are no charges with respect to or relating to the Company pending or, to Seller's Knowledge, threatened before the Equal Employment Opportunity Commission or any other Governmental Authority responsible for the prevention of unlawful employment practices and, to Seller's Knowledge, there are no existing or prior facts, circumstances or conditions that could reasonably be expected to form the basis therefor; (i) the Company has not received notice of the intent of any Governmental Authority responsible for the enforcement of labor or employment Laws to conduct an investigation with respect to or relating to the Company and no such investigation is in progress; and (j) no complaints, lawsuits or other proceedings are pending or, to Seller's Knowledge, threatened in any forum by or on behalf of any Employee or former employee of the Company, any applicant for employment or classes of the foregoing alleging breach of any express or implied Contract for employment, any Law governing employment or the termination thereof or other discriminatory, wrongful or tortious conduct in connection with any employment relationship.

### Section 3.18. Employees and Employee Benefits.

- (a) Seller has delivered to Buyer true and complete copies of all written personnel policies, rules and procedures applicable to Employees together with summaries of all oral personnel policies, rules and procedures applicable to Employees
- **(b)** The Disclosure Schedule contains a true and complete list of each Plan. Seller has delivered to Buyer true and complete copies of (i) each Plan for which a Plan document exists, (ii) the summary plan description for each Plan and (iii) the latest annual report, if any, which has been filed with the IRS for each Plan. Each Plan intended to be tax qualified under Sections 401(a) and 501(a) of the Code is, and has been determined by the IRS to be, tax qualified under Sections 401(a) and 501(a) of the Code and, since such determination, no amendment to or failure to amend any such Plan or any other circumstance adversely affects its tax qualified status. There has been no prohibited transaction within the meaning of Section 4975 of the Code and Section 406 of Title I of ERISA with respect to any Plan.
- (c) No Plan is subject to the provisions of Section 412 of the Code or Part 3 of Subtitle B of Title I of ERISA. No Plan is subject to Title IV of ERISA. During the past five (5) years, neither Seller nor any Person then Controlling, Controlled by, or under common Control with Seller contributed to or was obliged to contribute to an employee pension plan that was subject to Title IV of ERISA.
- (d) There are no actions, claims, lawsuits or arbitrations (other than routine claims for benefits) pending, or, to Seller's Knowledge, threatened, with respect to any Plan or the assets of any Plan, and, to Seller's Knowledge, no facts exist which could reasonably be expected to give rise to any such actions, claims, lawsuits or arbitrations (other than routine claims for benefits). The Company has satisfied all funding, compliance and reporting requirements for all Plans. With respect to each Plan, the Company has paid all contributions (including employee salary reduction contributions) and all insurance premiums that have become due and any such expense accrued but not yet due has been properly reflected in the Financial Statements.
- **(e)** No Plan provides or is required to provide, now or in the future, health, medical, dental, accident, disability, death or survivor benefits to or in respect of any Person beyond termination of employment, except to the extent required under any state insurance Law or under Part 6 of Subtitle B of Title I of ERISA and under Section 4980(B) of the Code. No Plan covers any individual other than Employees or dependents or spouses of Employees.
- **(f)** The consummation of the transactions contemplated by this Agreement and the other agreements, certificates and documents delivered in connection herewith do not and will not (i) entitle any Employee to severance pay or termination benefits or (ii) accelerate the time of payment or vesting, or increase the amount of compensation due to any such Employee or former employee of the Company. Company has paid all salary and other obligations owed to Employees and former employees.
- **(g)** The Company has not made any representations or warranties (whether written or oral, express or implied) for which the Company could be liable, contractually or otherwise, to any client or customer of the Company that the Employees rendering services to such client or customer are not "leased employees" (within the meaning of Section 414(n) of the Code) or that such Employees would not be required to participate under any pension benefit plan (within the meaning of Section 3(2) of ERISA) (a "**Pension Benefit Plan**") of such client or customer relating either to (i) providing benefits to Employees under a Pension Benefit Plan of the Company or (ii) making contributions to or reimbursing such client or customer for any contributions made to a Pension Benefit Plan of such client or customer on behalf of the Employees.
- **Section 3.19. Environmental Matters.** Except as disclosed in the Disclosure Schedule, (a) the operation of the Station Business as heretofore operated and used are not in violation of any applicable Environmental Law; (b) no inspection or investigation by any Governmental Authority at or about the Leased Real Property or, with respect to the Station Business, any other facility or property currently or previously owned or operated by the

Company or any third party has resulted in a citation, complaint, notice of violation, or letter demanding cleanup of hazardous or toxic substances or waste pursuant to any Environmental Law that in any case the Company or such third party has failed to remedy, nor is any such citation, complaint, notice of violation, or letter threatened, nor, to Seller's Knowledge, does any condition or state of affairs exist with respect to any such Leased Real Property or any other properties or facilities which could reasonably be expected to result in any such citation, complaint, notice of violation or letter; (c) the Company has (i) not disposed of, or stored for more than ninety (90) days, any toxic, hazardous or other wastes or substances on the Leased Real Property, nor has there been any release, spill or leak of any toxic, hazardous or other wastes or substances at such sites reportable under any Environmental Law, and (ii) fully complied with all Environmental Laws relating to the generation, storage, treatment, recycling, removal, cleanup, transport or disposal of all hazardous, toxic or other wastes or substances at such sites; and (d) there are no solid, liquid, or gaseous materials present at the surface or subsurface levels of the Leased Real Property, or present in the air above, or the air and water immediately surrounding, such property which is in excess of any concentration levels or standards prescribed or permitted by any applicable Environmental Law, nor does any condition or state of affairs exist on or about such property that would now or in the future require remedial investigation, corrective action or closure under the provisions of any Environmental Law or that could reasonably be expected to constitute a nuisance or other violation of any Environmental Law.

Section 3.20. Insurance. Seller has provided to Buyer a true and complete list of all policies of casualty, liability, theft, fidelity, life and other forms of insurance held by the Company (specifying for each such insurance policy the insurer, the policy number or covering note number with respect to binders, and each pending claim thereunder of more than Five Thousand Dollars (\$5,000), and setting forth the aggregate amounts paid out under each such policy during the last three (3) years through the Effective Date). Each such policy is valid and binding, and is and has been in effect during the last three (3) years. True and complete copies of all such policies have been delivered to Buyer. All insurance policies are in the name of the Company and all premiums with respect to such policies have been paid. The Company has not received notice of cancellation or termination of any such policy, nor has it been denied or had revoked or rescinded any policy of insurance, nor borrowed against any such policies. No claim under any such policy is pending.

Section 3.21. Related Party Transactions. Except as set forth on the Disclosure Schedule, no current or former partner, director, officer, employee, member or shareholder of the Company or any associate or Affiliate thereof, or any relative with a relationship of not more remote than first cousin of any of the foregoing, is presently, or during the twelve (12) month period ending on the Effective Date has been, (a) a party to any transaction with the Company, including any Contract providing for the furnishing of services by, or rental of real or personal property from, or otherwise requiring payments to, any such partner, director, officer, employee, member, shareholder, associate or Affiliate, or (b) to Seller's Knowledge, the direct or indirect owner of an interest in any Person which is a present or potential competitor, supplier or customer of the Station Business, nor does any such Person receive income from any source other than the Company which relates to the Company or should properly accrue to the Company.

# Section 3.22. Taxes.

- (a) The Company has timely filed or caused to be timely filed with the appropriate taxing authorities all Tax Returns required to be filed by or on behalf of the Company, all of which Tax Returns were true, correct and complete when filed, and has timely paid, or caused to be timely paid, in full all Taxes shown to be due on such Tax Returns for all periods for which any Tax is due. The provision made for taxes on the Financial Statements is sufficient for the payment of all Taxes for which the Company may be liable as of the Closing Date and for all years and periods prior thereto. The Company has not requested any extension of time within which to file or send any Tax Return (and no such request has been made on behalf of the Company), which Tax Return has not since been filed or sent within the proper time period.
- **(b)** No deficiency for any Taxes has been proposed, asserted or assessed against the Company; to Sellers' Knowledge, no Tax Return filed by or on behalf of the Company is currently under audit by any Tax authority; and the Company has not received, directly or indirectly, from any Tax authority any notice

of any impending audit. There are no outstanding agreements or waivers extending the statutory period of limitations applicable to any Tax Return filed by or on behalf of the Company. All amounts required to have been withheld or collected by the Company for all periods prior to the Closing Date in compliance with the withholding or collection provisions of all applicable Tax jurisdictions have been timely paid by the Company to the proper governmental authorities or properly deposited or are provided for in the Financial Statements to the extent not required to be paid or deposited prior to the Closing Date.

- **(c)** The Company has never (i) filed any consent or agreement under Section 341(f) of the Code, (ii) entered into a closing agreement with any Tax authority affecting any period after the Closing Date, (iii) made any payments, or been a party to an agreement (including this Agreement) that could obligate it to make payments that will not be deductible because of Section 280G of the Code, or (iv) been party to a tax allocation or tax sharing agreement affecting any period after the date of this Agreement.
- **Section 3.23. Bank Accounts.** The Disclosure Schedule contains a complete list of all bank accounts of the Company with a list of each Person with signature authority over the funds in each such account.
  - Section 3.24. No Subsidiaries. The Company does not own, directly or indirectly, any capital stock or other equity participation in or of any Person.
- **Section 3.25. Brokers.** No agent, broker, firm or other Person acting on behalf, or under the authority, of Seller or the Company is or will be entitled to any broker's or finder's fee or any other commission or similar fee directly or indirectly in connection with any of the transactions contemplated hereby.
- **Section 3.26. Disclosure**. No representation or warranty of Seller contained in this Agreement, and no statement contained in any certificate, schedule, exhibit, annex, list or other writing furnished to Buyer, contains any untrue statement of a material fact or omits to state a material fact necessary to make the statement contained herein or therein not misleading.

### ARTICLE IV— REPRESENTATIONS AND WARRANTIES OF BUYER

In order to induce Seller to enter into this Agreement, Buyer hereby represents and warrants to Seller as follows, as of the date hereof and again at and as of the Closing Date:

**Section 4.1. Organization, Standing and Power**. Buyer is a corporation duly formed, validly existing and in good standing under the laws of the State of Delaware and has all requisite corporate power and authority to own, lease and operate its properties and to carry on its business as now being conducted.

Section 4.2. Authority; Binding Agreements. The execution, delivery and performance of this Agreement and the other agreements, certificates and documents delivered in connection herewith and the consummation of the transactions contemplated hereby and thereby have been duly and validly authorized by all necessary corporate action on the part of Buyer. Buyer has all requisite corporate power and authority to enter into this Agreement and the other agreements, certificates and documents delivered in connection herewith and to consummate the transactions contemplated hereby and thereby, and this Agreement and the other agreements, certificates and documents, certificates and documents delivered in connection herewith have been, or upon execution and delivery thereof will be, duly executed and delivered by Buyer. This Agreement and the other agreements, certificates and documents delivered in connection herewith are, or upon execution and delivery thereof will be, the valid and binding obligations of Buyer, enforceable against Buyer in accordance with their respective terms, except to the extent that (a) such enforcement may be subject to bankruptcy, insolvency, reorganization, moratorium or other similar laws now or hereafter in effect relating to creditor's rights generally and (b) the remedy of specific performance or injunctive and other forms of equitable relief may be subject to equitable defenses and to the discretion of the court before which any proceeding therefor may be brought.

- Section 4.3. Conflicts; Consents. The execution and delivery of this Agreement and the other agreements and documents to which Buyer is a party as contemplated by this Agreement, the consummation of the transactions contemplated hereby and thereby and compliance by Buyer with the provisions hereof and thereof do not and will not (a) conflict with or result in a breach of the certificate of incorporation, by-laws, or other constitutive or organizational documents of Buyer, (b) subject to receipt of the FCC Consent, violate any Law applicable to Buyer or Buyer's properties or assets, or (c) require the Consent or notification of or filing with, any Person or Governmental Authority other than the FCC, except as set forth on Schedule 4.3 hereto.
- **Section 4.4. FCC Qualifications**. Subject to obtaining the FCC Consent, Buyer is legally, financially and otherwise qualified under the Communications Act to perform its obligations hereunder and to be the licensee of, and own and operate, the Station.
- **Section 4.5. Acquisition of Shares.** Buyer is acquiring the Shares as principal for its own account, not for the benefit of any other Person and not with a view to the distribution or resale thereof. Buyer acknowledges that the Shares have not been registered for sale under the Securities Act of 1933, as amended, or applicable state securities laws and that they may not be resold except pursuant to an effective registration statement thereunder or an exemption from the registration requirements thereof.
- *Section 4.6. Brokers.* No agent, broker, investment banker, firm or other Person acting on behalf, or under the authority, of Buyer is or will be entitled to any broker's or finder's fee or any other commission or similar fee directly or indirectly in connection with any of the transactions contemplated hereby.

## ARTICLE V—ADDITIONAL AGREEMENTS

#### Section 5.1. FCC Matters.

- (a) Transfer of Control. The purchase and sale of the Shares is subject to the prior consent and approval of the FCC. Seller shall, and Seller shall cause the Company to, and Buyer shall, prepare and, within ten (10) business days after the Effective Date, file with the FCC the Transfer of Control Application. The parties shall thereafter prosecute the Transfer of Control Application with commercially reasonable diligence and otherwise use their commercially reasonable efforts to obtain the grant of the Transfer of Control Application as expeditiously as practicable. Each party will promptly provide to the other party a copy of any pleading, order or other document served on them relating to such Transfer of Control Application. Seller shall not take any action, or omit to take any action, or enter into any Contract which would, or could reasonably be expected to, prevent or interfere with the successful prosecution of the Transfer of Control Application or the consummation of the transactions contemplated by this Agreement, or which is or would be inconsistent with the Transfer of Control Application or the consummation of the transactions contemplated by this Agreement. Buyer and Seller shall oppose any petitions to deny or other objections filed with respect to any FCC Application and any requests for reconsideration or review of any FCC Consent.
- **(b)** *Certain Extensions*. If the Closing shall not have occurred for any reason within the original effective period of any FCC Consent, and neither party shall have terminated this Agreement pursuant to its right under Section 7.1, the parties shall jointly request an extension of the effective period of such FCC Consent. No extension of the effective period of any FCC Consent shall limit the exercise by either party of its right to terminate the Agreement under Section 7.1.

# Section 5.2. Conduct of Station Business.

- **(a)** *Certain Affirmative Covenants*. From the Effective Date until the Closing Date, except as otherwise consented to by Buyer in writing, Seller shall, subject to the provisions of Section 5.2(d) and 5.11, cause the Company to:
  - (i) operate and control the Station in all material respects in the ordinary course of business and in a manner consistent with past practices (except where such conduct would conflict with the following

covenants or with Seller's other obligations under this Agreement) and otherwise in compliance in all material respects with all applicable Laws, including the Communications Act, the FCC Licenses and all applicable Permits;

- (ii) maintain and repair facilities and equipment related to the Company's operations, maintain its inventory of supplies, parts and other materials and keep books of account, records and files, in each case in the ordinary course of Station Business consistent with past practices;
- (iii) keep in full force and effect insurance in respect of the Station Business comparable in amount and scope of coverage to that now maintained:
  - (iv) perform in all material respects all obligations under the Contracts and any other documents relating to or affecting the Company;
  - (v) comply with all applicable Laws;
  - (vi) preserve intact all goodwill of or relating to the Company and the Station; and
- (vii) take all actions reasonably necessary or appropriate to protect the Station from objectionable interference from other stations, including the filing of any and all necessary pleadings with the FCC to prevent or remedy such interference.
- **(b)** *Certain Negative Covenants*. Seller shall, subject to the provisions of Section 5.2(d) and 5.11, cause the Company not to (to the extent the following restrictions are permitted by the FCC, the Communications Act and all other applicable Laws), except as otherwise consented to by Buyer in writing:
  - (i) other than in the ordinary course of business, assign, sell, lease (as lessor), transfer or dispose of, or agree to assign, sell, lease (as lessor), transfer or dispose of, any material assets of the Company without replacement thereof with functionally equivalent or superior assets;
  - (ii) apply to the FCC for any FCC license, construction permit, authorization or any modification thereto that would restrict the Station's present operations or make any adverse change in the buildings, leasehold improvements or fixtures owned by the Company, including any Transmission Structure;
  - (iii) enter into any material amendment or modification to, or grant any material waiver under, any lease, sublease, license, or other Contract with respect to the Leased Real Property.
    - (iv) incur, or suffer or permit to exist, any Lien (other than a Permitted Lien) on the assets of the Company;
  - (v) enter into, renew, amend or modify any Contract to which the Company is a party except to the extent that such Contract (A) is entered into in the ordinary course of business, (B) does not involve liabilities or obligations in excess of One Thousand Dollars (\$1,000) individually or Ten Thousand Dollars (\$10,000) in the aggregate and (C) may be canceled on not more than thirty (30) days notice;
  - (vi) enter into any local marketing agreement, joint sales agreement, time brokerage agreement, shared services agreement or other similar Contract in respect of the programming or operations of the Station;
  - (vii) except as required by applicable Laws or Existing Contract, (A) hire any employee except in the ordinary course of business and consistent with past practices of the Company, (B) enter into, renew, amend or modify any contract of employment, collective bargaining agreement or other labor contract, in each case in, or (C) permit any increases in the compensation of any of the employees of the Station except in the ordinary course of business.

- (viii) enter into any new Plan or amend any existing Plan or grant any increases in employee compensation except for increases in compensation in the ordinary course of business and consistent with past practice;
- (ix) make any capital expenditure or commitment or addition to property, plant or equipment of the Company, individually or in the aggregate, in excess of Five Thousand Dollars (\$5,000);
- (x) take, or fail to take, any other action which could reasonably be expected to result in a breach or inaccuracy in any of the representations or warranties of Seller contained in this Agreement;
  - (xi) agree or commit, whether in writing or otherwise, to take any of the actions specified in the foregoing clauses; or
  - (xii) commit or suffer any of the acts described in clauses (a) through (t) of Section 3.11.
- (c) FCC Licenses; Permits. During the period commencing on the Effective Date and ending on the earlier of the Closing Date or the termination of this Agreement, Seller shall cause the Company to (i) maintain in effect the FCC Licenses and all Permits that are required to carry on the Station Business, (ii) promptly execute any necessary applications for renewal of FCC Licenses necessary for the operation of the Station as presently conducted and will use reasonable efforts to cooperate with Buyer in any other respect as Buyer may reasonably request in order to enhance, protect, preserve or maintain the Station Business; (iii) timely file with the FCC all required reports and renewal applications (and timely prosecute same) and pay any required annual regulatory fees for the operation of the Station; and (iv) deliver to Buyer, within ten (10) Business Days after filing, copies of any reports, applications or responses to the FCC related to the Station which are filed during such period. Upon request of Buyer, Seller shall cause the Company to consent, pursuant to 47 C.F.R. Section 73.3517, to the filing by, and in the name of Buyer (or any permitted assignee of Buyer) of an application requesting the authorization of the FCC to modify any FCC License or authorization of or relating to the Company, provided that such authorization be contingent upon Closing.
- (d) Performance under the PMA and TBA. Seller shall not have any obligation to Buyer under Sections 5.2(a) and 5.2(b) for actions taken by Buyer pursuant to the PMA, or for the failure by Buyer to perform its obligations under the PMA.
- **Section 5.3. Purchase of Additional Shares.** Prior to the Closing Date, Seller shall acquire from Voth all right, title and interest in and to the Additional Shares, free and clear of any and all Liens (except for Liens in connection with the Closing Debt).
- Section 5.4. Obligation to Consummate Transaction; Further Assurances. Each of the parties hereto agrees to use all commercially reasonable efforts to take, or cause to be taken, all action, and to do, or cause to be done, all things necessary, proper or advisable to the extent permissible under applicable Laws, to consummate and make effective the transactions contemplated by this Agreement by the Closing Date and to ensure that the conditions set forth in Article VI are satisfied, insofar as such matters are within the control of either of them. Without limitation to the foregoing, Seller shall use its reasonable best efforts to obtain all Material Consents. Seller shall use good faith efforts to assist Buyer in dealing with members of the local business and financial community with respect to the future operations of the Company. In case at any time after the Closing Date any further action is necessary or desirable to carry out the purposes of this Agreement, each of the parties to this Agreement shall take or cause to be taken all such necessary actions, including the execution and delivery of such further instruments and documents, as may be reasonably requested by either party for such purposes or otherwise to complete or perfect the transactions contemplated hereby. After the Closing Date, Seller and its members shall cooperate with and provide reasonable assistance to the Company and Buyer in connection with the operation of the Station Business.

**Section 5.5.** Exclusivity. From the Effective Date until the earliest of (a) the Closing Date, (b) the termination of this Agreement (other than as a result of the failure of Seller to comply with or perform its

covenants and obligations under this Agreement), and (c) the date of termination of this Agreement as a result of the failure of Seller to comply with or perform its covenants and obligations under this Agreement, Seller shall not, and shall not permit any of its Affiliates or any partners, directors, officers or agents of the foregoing to, directly or indirectly, solicit or initiate, enter into or conduct discussions concerning, or exchange information (including by way of furnishing information concerning Seller or the Station Business) or enter into any negotiations concerning, or respond to any inquiries or solicit, receive, entertain or agree to any proposals for, the acquisition of the Shares, the Company, the Station Business, the assets of the Company or any substantial part thereof. In addition, during such time period, Seller shall notify Buyer of the identity of any Person that approaches Seller and the contents of any such proposals, inquiries or discussions

# Section 5.6. Access and Information; Additional Disclosure.

- (a) Access and Information. From the Effective Date until the earlier of the Closing Date and the termination of this Agreement, Seller shall permit Buyer and its representatives to make such investigation of the Company as Buyer deems necessary or desirable in connection with the transactions contemplated hereby. Such investigation shall include access to the directors, officers, employees, agents and representatives (including legal counsel and independent accountants) of Seller and the operations, properties, books and records of the Station Business. During such period, Seller shall furnish Buyer and its representatives with such financial, operating and other data and information, and copies of documents with respect to the Company, as Buyer shall from time to time request. Such access and investigation shall be made upon reasonable notice and at reasonable places and times. Such access and information shall not in any way diminish or otherwise affect any of the representations or warranties hereunder or Buyer's rights to indemnification in respect of any breach thereof. Without limiting the foregoing, during such period, Seller shall keep Buyer informed as to the operations of the Company and shall consult with Buyer with respect thereto.
- **(b)** *Additional Disclosure*. From the Effective Date until the earlier of the Closing Date and the termination of this Agreement, Seller shall give prompt written notice to Buyer of (i) the occurrence, or failure to occur, of any event which could reasonably be expected to cause any representation or warranty made by it in this Agreement or any Exhibit or Schedule hereto to be untrue or inaccurate as of the Effective Date or as of the Closing Date, and (ii) any failure to comply with or satisfy any covenant, condition or agreement required to be complied with or satisfied by it under this Agreement or any Exhibit or Schedule hereto; *provided*, *however*, that such disclosure shall not be deemed to cure any breach of representation, warranty, covenant or agreement or to satisfy any condition for purposes of determining whether the conditions set forth in Article VI have been satisfied.

#### Section 5.7. Certain Tax Matters.

- (a) All transfer, documentary, sales, use, stamp, registration, and other such Taxes and fees (including any penalties and interest) incurred in connection with this Agreement and the transactions contemplated hereby, other than Tax on income, shall be paid one-half by Buyer and one-half by Seller. Each party shall file, to the extent required by applicable Law, all necessary Tax Returns and other documentation with respect to all such transfer or sales and use Taxes.
- **(b)** Seller shall be responsible for the initial preparation of all federal, state, foreign and local income Tax Returns of Company for taxable periods actually ending on or before the Closing Date. Buyer shall have the right, directly and through its designated representatives, to review at its expense any such Tax Returns that pertain to Company at least 30 days prior to the due date of the return. Seller agrees not to take, or cause Company to take, any position or make any election on any such return inconsistent with prior reporting practices without the prior written consent of Buyer, if the effect of any such election or position may be to increase the Taxes of Company thereof from taxable periods (or portions thereof) beginning after the Closing Date or to file an extension on the due date for any Tax Return or to file an amended return without first obtaining Buyer's consent. Seller will forward any "separate company" state and local Tax Returns due after the Closing Date to Buyer, together with any necessary payment of Tax, interest or penalties, if applicable, for signature and filing at least 15 days prior to the due date of such returns.

(c) Buyer shall cause to be prepared, and filed, all income Tax Returns of Company for all taxable periods ending after the Closing.

Section 5.8. Public Announcements. Prior to the Closing, neither Buyer nor Seller shall issue any press release or otherwise make any public statement with respect to the transactions contemplated hereby without the prior written consent of the other party hereto. At and after the Closing, (a) Buyer shall have the right to issue any press release or otherwise make any public statement with respect to the transactions contemplated hereby without the consent of Seller and (b) Seller shall have the right to issue a press release or otherwise make a public statement with respect to the transactions contemplated hereby only upon the prior written consent of Buyer. Notwithstanding anything to the contrary herein, any party may issue any press release or make any public statement with respect to the transactions contemplated hereby without the approval of the other party as may be required by applicable Law or court process.

- Section 5.9. Checks; Remittances and Refunds. After the Closing, if Seller or its Affiliates receive any payment, refund or other amount which is attributable to, results from or is related to a the Company or is otherwise properly due and owing to Buyer in accordance with the terms of this Agreement, Seller shall promptly remit, or cause to be remitted, such amount to Buyer. After the Closing, if Buyer or its Affiliates receive any refund or other amount which is properly due and owing to Seller in accordance with the terms of this Agreement, Buyer shall promptly remit, or cause to be remitted, such amount to Seller.
- Section 5.10. Cooperation in Litigation. From and after the Closing Date, Buyer and Seller shall fully cooperate with each other in the defense or prosecution of any litigation or examination, audit, or other proceeding instituted prior to the Closing or which may be instituted hereafter against or by such parties relating to or arising out of the conduct of the Station Business prior to or after the Closing (other than litigation between Buyer and Seller or their respective Affiliates arising out of the transactions contemplated hereby or by the other agreements, certificates and documents delivered in connection herewith). The party requesting such cooperation shall pay the reasonable out-of-pocket costs and expenses incurred in providing such cooperation (including legal fees and disbursements) as well as any applicable Taxes in connection therewith by the party providing such cooperation and by its officers, directors, employees and agents, but shall not be responsible for reimbursing such party or its officers, directors and employees for their time spent in such cooperation, provided that the amount of such time is reasonable and consistent with such person's other obligations.
- **Section 5.11. No Premature Assumption of Control.** Nothing contained in this Agreement shall give Buyer any right to, directly or indirectly, control, supervise or direct, or attempt to control, supervise or direct, the programming, operations, or any other matter relating to the Station prior to the Closing Date.
- *Section 5.12. Expenses.* Except as expressly set forth herein, each party hereto shall bear its own costs and expenses incurred in connection with the transactions contemplated hereby.
- **Section 5.13. Termination of Agreements.** Seller and Buyer shall terminate, effective as of the Closing, that certain Programming Management Agreement by and between Buyer and Seller dated as of March 26, 2001 (the "**PMA**"). Seller shall cause to be terminated, effective as of the Closing, that certain Time Brokerage Agreement by and between Seller and the Company dated as of July 1, 1999 (the "**TBA**").
- Section 5.14. Communications Purchase. Seller acknowledges and agrees that Buyer has entered, or will enter, into the Communications Purchase Agreement under which Buyer will purchase certain Common Stock of the Company owned by Communications, and that such transaction does not violate any provision of the Settlement Agreement by and between Seller and Communications nor does it represent any interference by Buyer with Seller's option or other rights thereunder.

### ARTICLE VI—CONDITIONS PRECEDENT

- **Section 6.1. Conditions to Obligations of Buyer.** The obligations of Buyer to consummate the transactions contemplated by this Agreement are subject to the satisfaction or waiver by Buyer of the following conditions:
  - (a) Representations and Warranties. All representations and warranties of Seller contained in this Agreement shall be true and correct at and as of the Closing Date as though made at and as of that time except (i) to the extent any such representation or warranty is expressly stated only as of a specified earlier date or dates, in which case such representation and warranty shall be true and accurate as of such earlier specified date or dates or (ii) where the consequence of the matter set forth in such representation and warranty having failed to be true and accurate as of the date when made, on the Closing Date or on such earlier specified date would not result in a Material Adverse Effect.
  - **(b)** *Covenants; Material Adverse Effect.* Seller shall have performed and complied in all material respects with all covenants and agreements required to be performed or complied with on or prior to the Closing Date. As of the Closing Date, there shall have been no Material Adverse Effect.
  - **(c)** *Seller Officer's Certificate.* Buyer shall have received a certificate, dated as of the Closing Date, duly executed by an authorized officer of Seller certifying that:
    - (i) the conditions set forth in Sections 6.1(a) and (b) have been fulfilled;
    - (ii) (A) Seller's certificate of formation, operating agreement or other constitutive documents of Seller, attached to the certificate, are true and complete, (B) such organizational documents have been in full force and effect in the form attached since the date of the adoption of the resolutions referred to in clause (C) below and no amendment to such organizational documents has occurred since the date of the last amendment annexed thereto, if any, and (C) the written consent of the members of Seller authorizing the execution, delivery and performance of this Agreement, attached to the certificate, were duly approved, remains in full force and effect, and has not been amended, rescinded or modified, except to the extent attached thereto; and
    - (iii) the person executing this Agreement and any other document or instrument pursuant to this Agreement is a properly authorized officer or representative of Seller and the specimen signature of such person on such certificate is genuine.
  - **(d)** *Company Officer's Certificate*. Buyer shall have received a certificate, dated as of the Closing Date, duly executed by an authorized officer of the Company certifying that the Company's certificate of incorporation and bylaws, attached to the certificate, are true and complete.
  - **(e)** *Certificates of Good Standing*. Buyer shall have received certificates of good standing of each of Seller and the Company, and a copy of the certificate of incorporation of Seller, each certified by the Secretary of State or other appropriate official of the State of Delaware. Buyer shall have received a certificate of good standing of the Company to do business in the State of Georgia, certified by the appropriate official of the State of Georgia. Each such certificate shall be dated as of a date not more than ten (10) days prior to the Closing Date.
  - **(f)** *No Injunction*. No Law shall have been enacted, entered, promulgated or enforced by any Governmental Authority that prohibits the consummation of all or any part of the transactions contemplated by this Agreement and the other agreements, certificates and documents delivered in connection herewith, and no action or proceeding shall be pending or threatened by any Governmental Authority or other Person seeking any such order or decree or seeking to recover any damages or obtain other relief as a result of the consummation of such transactions.

- **(g)** *Material Consents*. Buyer shall have received duly executed and delivered copies of all Material Consents, including the Consent set forth on *Schedule 4.3*.
  - (h) Closing with Voth. Seller shall have closed on the purchase of the Additional Shares from Voth, free and clear of any Liens.
  - (i) Certain Closing Documents. Seller shall have delivered or caused to be delivered to Buyer:
    - (i) certificates evidencing the Shares with (A) fully executed stock powers or (B) an assignment separate from certificate satisfactory to Buyer;
    - (ii) a receipt, in a form satisfactory to Buyer, acknowledging receipt of the Base Purchase Price;
    - (iii) an agreement to terminate the PMA duly executed by Seller;
    - (iv) evidence to Buyer's reasonable satisfaction of the termination of the TBA;
    - (v) written resignations of all officers and directors of the Company;
    - (vi) all minute books, stock ledgers, corporate seals, and other corporate records of the Company;
    - (vii) evidence to Buyer's reasonable satisfaction of the release of the Seller Lien by Seller and the Bank Lien by Bank of America, N.A.;
    - (viii) a duly executed assignment of that certain lease between the City of Atlanta and Seller related to the Transmission Structures; and
    - (ix) all keys, computer passwords, and other items in Seller's possession needed to access the assets of the Company.
  - (j) FCC Consent. The FCC Consent shall have been granted and such grant shall have become a Final Order and shall be effective.
- **(k)** *Fairness Opinion*. Buyer shall have received a fairness opinion, in form and substance reasonably satisfactory to Buyer, to the effect that the price and other terms of this Agreement are substantially fair to Buyer.
- **(l)** *Opinion of Counsel*. Buyer shall have received an opinion of counsel from counsel to Seller, in form and substance reasonably satisfactory to Buyer, as to:
  - (i) The existence, power and authority of Seller, and the validity, binding nature, and enforceability against Seller of this Agreement and the closing documents;
    - (ii) The existence, good standing, qualification and capitalization of the Company;
    - (iii) The due and valid issuance of the Shares;
    - (iv) The absence of Liens on the Shares pursuant to the Uniform Commercial Code; and
    - (v) The effectiveness of the FCC Consent.
- (m) FCC License Renewal. All applications for renewal of FCC Licenses shall have been granted such grant shall have become a Final Order and shall be effective.

- **(n)** *Other Documents*. Buyer shall have received such other documents, certificates or instruments as it may reasonably request, and all actions and proceedings hereunder and all documents and other papers required to be delivered by Seller hereunder or in connection with the consummation of the transactions contemplated hereby, and all other related matters, shall be reasonably acceptable to Buyer as to their form and substance.
- *Section 6.2. Conditions to Obligations of Seller*. The obligations of Seller to consummate the transactions contemplated by this Agreement are subject to the satisfaction of the following conditions, unless waived by Seller:
  - (a) Representations and Warranties. All representations and warranties of Buyer contained in this Agreement shall be true and correct at and as of the Closing Date as though made at and as of that time except (i) to the extent any such representation or warranty is expressly stated only as of a specified earlier date or dates, in which case such representation and warranty shall be true and accurate as of such earlier specified date or dates or (ii) where the consequence of the matter set forth in such representation and warranty having failed to be true and accurate as of the date when made, on the Closing Date or on such earlier specified date would not result in a Material Adverse Effect.
  - **(b)** *Covenants*. Buyer shall have performed and complied in all material respects with all covenants and agreements required to be performed or complied with on or prior to the Closing Date.
  - **(c)** *Officer's Certificate*. Seller shall have received a certificate, dated as of the Closing Date, duly executed by an authorized officer of Buyer, certifying that:
    - (i) the conditions set forth in Sections 6.2(a) and (b) have been fulfilled;
    - (ii) (A) Buyer's certificate of incorporation and by-laws, attached to the certificate, are true and complete, (B) such organizational documents have been in full force and effect in the form attached since the date of the adoption of the resolutions referred to in clause (C) below and no amendment to such organizational documents has occurred since the date of the last amendment annexed thereto, if any, and (C) the resolutions adopted by the board of directors Buyer (or a committee thereof duly authorized) authorizing the execution, delivery and performance of this Agreement, attached to the certificate, were duly adopted at a duly convened meeting thereof, at which a quorum was present and acting throughout or by unanimous written consent, remain in full force and effect, and have not been amended, rescinded or modified, except to the extent attached thereto; and
    - (iii) the person executing this Agreement and any other document or instrument pursuant to this Agreement is a properly authorized officer of Buyer and the specimen signature of such person on such certificate is genuine.
  - **(d)** *Certain Closing Deliveries*. Buyer shall have delivered or caused to be delivered to Seller payment of the Base Purchase Price by wire transfer of immediately available funds directly to the account designated in writing by Buyer to Seller not later than two business days prior to the Closing Date.
    - (e) FCC Consent. The FCC Consent shall have been granted and shall be effective.
  - **(f)** *Other Documents*. Seller shall have received such other documents, certificates or instruments as it may reasonably request, and all actions and proceedings hereunder and all documents and other papers required to be delivered by Buyer hereunder or in connection with the consummation of the transactions contemplated hereby, and all other related matters, shall be reasonably acceptable to Seller as to their form and substance.
- **Section 6.3. Frustration of Closing Conditions**. With respect to the conditions to its obligations to consummate the transactions contemplated by this Agreement as provided hereunder and its rights to terminate

this Agreement as provided in Section 7.1, neither party may rely on the failure of any condition set forth in this Article VI to be satisfied if such failure was caused by such party's failure to act in good faith or to use its commercially reasonable efforts to cause the Closing to occur to the extent required by Section 5.4.

# ARTICLE VII—TERMINATION

**Section 7.1. Termination.** This Agreement shall terminate on the earliest to occur of any of the following events:

- (a) the mutual written agreement of Buyer and Seller;
- **(b)** by Notice of Termination of Buyer or Seller, (i) if the Closing shall not have occurred prior to the close of business on the eighteen (18) month anniversary of the Effective Date (other than as a result of the failure on the part of the party seeking to terminate this Agreement to comply with or perform its covenants, agreements and obligations under this Agreement) or (ii) if the FCC Consent shall have been denied by Final Order;
- **(c)** thirty (30) days following Notice of Termination of Buyer to Seller, if Seller shall have materially breached any of its representations, warranties, covenants, agreements or obligations hereunder (and if Seller fails cure such breach within such thirty-day period); *provided*, *however*, that Buyer's right under this Section 7.1(c) may not be exercised after the Closing; or
- (d) thirty (30) days following Notice of Termination of Seller to Buyer, if Buyer shall have materially breached any of its representations, warranties, covenants, agreements or obligations hereunder (and if Buyer fails to cure such breach within such thirty-day period); *provided*, *however*, that Seller's right under this Section 7.1(d) may not be exercised after the Closing.

# Section 7.2. Procedure and Effect of Termination.

- (a) *Notice of Termination*. Any termination by either party shall be communicated by a written notice to the other party (the "**Notice of Termination**"). The Notice of Termination shall indicate the termination provision in this Agreement claimed to provide a basis for termination of this Agreement. Termination of this Agreement pursuant to the terms and subject to the conditions of Sections 7.1(a) and 7.1(b) shall be effective upon and as of the date of delivery of a Notice of Termination. Termination of this Agreement pursuant to the terms and subject to the conditions of Sections 7.1(c) and 7.1(d) shall be effective thirty (30) days following delivery of a Notice of Termination, provided that the breach described in such Notice of Termination has not been cured prior to the expiration of such thirty-day period.
- **(b)** *Certain Effects of Termination*. Nothing in this Article VII shall relieve either party of any liability for a breach of this Agreement prior to the termination hereof. Except as provided in the foregoing sentence, (i) upon the termination of this Agreement, all rights and obligations of the parties under this Agreement shall terminate, except their respective obligations under Sections 5.4, 5.6, 5.7 and 5.14, Article VIII and this Section 7.2(b), which shall survive the termination of this Agreement except as specifically provided in such sections and (ii) neither of the parties hereto nor any of their respective partners, members, directors, officers, shareholders, employers, agents or Affiliates (each, a "**Related Party**") shall have any liability or further obligation to the other party or any of their respective Related Parties pursuant to this Agreement with respect to which termination has occurred, except in respect of the rights and obligations identified in clause (i) above, which shall survive as provided in this Section 7.2(b).
- **(c)** *Withdrawal of Certain Filings.* All filings, applications and other submissions relating to the transactions contemplated by this Agreement as to which termination has occurred shall, to the extent practicable, be withdrawn from the agency or other Person to which made.

(d) *Put Right*. Notwithstanding anything herein to the contrary, effective upon termination of this Agreement prior to Closing for any reason other than pursuant to Section 7.1(d), Seller hereby grants to Buyer a right, but not an obligation, to sell to Seller, and upon exercise of such right Seller agrees to purchase, at a purchase price of Three Million Five Hundred Dollars (\$3,500,000) (the "Put Price"), the 980 shares of Common Stock of the Company purchased by Buyer from Communications pursuant to the Communications Purchase Agreement (the "Put Shares"), free and clear of any Liens. The right set forth in this Section 7.2(d) may be exercised by Buyer at anytime during the sixty (60) day period following termination of this Agreement prior to Closing for any reason other than pursuant to Section 7.1(d), by written notice to Seller. Closing upon the sale of the Put Shares shall occur not later than 10 business days following the date of such notice. At such closing, Buyer shall deliver to Seller the certificates evidencing the Put Shares, accompanied by duly executed stock powers, and Seller shall pay to Buyer the Put Price by wire transfer of immediately available funds. In addition, Seller shall assume all Buyer's obligations under the Communications Purchase Agreement and release Buyer from and indemnify Buyer against any liability thereunder, whether arising prior to or subsequent to Seller's exercise of its rights under this Section 7.2(d).

### ARTICLE VIII—INDEMNIFICATION

- Section 8.1. Indemnification by Seller. From and after the Closing, Seller shall indemnify and hold harmless Buyer and its Affiliates, and the directors, officers, employees and other agents and representatives of Buyer and its Affiliates from and against any and all liabilities, judgments, claims, settlements, losses, damages, fees, Liens, Taxes, penalties, obligations and expenses (including reasonable attorney's fees and expenses and costs and expenses of investigation) (collectively, "Losses") incurred or suffered, directly or indirectly, by any such Person arising from, by reason of or in connection with:
  - (a) any breach or inaccuracy of any representation or warranty of Seller contained in this Agreement or any certificate, instrument or other document delivered by Seller hereunder or in connection with the consummation of the transactions contemplated hereby or thereby;
    - (b) the non-fulfillment or breach of any covenant, obligation or agreement made by Seller in this Agreement;
    - (c) the failure of Seller to comply with any Laws relating to Tax applicable to the transactions contemplated by this Agreement; and
  - (d) any inaccuracy, non-fulfillment or breach by Communications of its representations, warranties, covenants, agreements or other obligations under the Communications Purchase Agreement;

provided, however, that Seller shall have no obligation pursuant to this Section 8.1 with respect to Losses arising from a breach of representations and warranties until the aggregate amount of such Losses exceeds \$25,000, and then only for Losses in excess of such amount. Seller acknowledges that Buyer is relying upon the representations and warranties of Seller hereunder in purchasing shares of stock of the Company from Communications pursuant to the Communications Purchase Agreement, and Seller further acknowledges that a Loss suffered by Buyer by reason of such reliance constitutes a "Loss" for purposes of this Section 8.1.

- **Section 8.2. Indemnification by Buyer**. From and after the Closing, Buyer shall indemnify and hold harmless Seller and its Affiliates, and the directors, officers, employees and other agents and representatives of Seller and its Affiliates from and against any and all Losses incurred or suffered, directly or indirectly, by any such Person arising from, by reason of or in connection with:
  - (a) any breach or inaccuracy of any representation or warranty of Buyer contained in this Agreement or any certificate or other document delivered by Buyer hereunder or in connection with the consummation of the transactions contemplated hereby or thereby; and

(b) the non-fulfillment or breach by Buyer of any covenant, obligation or agreement made by it in this Agreement;

provided, however, that Buyer shall have no obligation pursuant to this Section 8.2 with respect to Losses arising from a breach of representations and warranties until the aggregate amount of such Losses exceeds \$25,000, and then only for Losses in excess of such amount.

Section 8.3. Calculation of Losses. Any indemnity payment hereunder shall be treated as an adjustment to the Adjusted Purchase Price to the extent permitted by applicable Law. Where the receipt of any such payment is treated for Tax purposes in a manner other than as an adjustment to the Adjusted Purchase Price, the amount of the payment shall be adjusted to take account of any net Tax cost actually incurred, or benefit actually enjoyed, by the Indemnified Party in respect thereof.

### Section 8.4. Certain Procedures for Indemnification.

- (a) In the event that any Person entitled to indemnification under this Agreement (an "Indemnified Party") asserts a claim for indemnification, or receives notice of the assertion of any claim or of the commencement of any action or proceeding by any Person not a party to this Agreement against such Indemnified Party, for which a party to this Agreement is required to provide indemnification under this Article VIII (an "Indemnifying Party"), the Indemnified Party shall promptly notify the Indemnifying Party in writing of the claim or the commencement of that action; *provided*, *however*, that the failure to so notify the Indemnifying Party shall not relieve it from any liability which it may have to the Indemnified Party, except to the extent that the Indemnifying Party is materially prejudiced in its ability to defend such action.
- (b) With respect to third party claims for which indemnification is claimed hereunder, (i) the Indemnifying Party shall be entitled to participate in the defense of any such claim, and (ii) if, in the judgment of the Indemnified Party, such claim can properly be resolved by money damages alone and the Indemnifying Party has the financial resources to pay such damages, and the Indemnifying Party admits that this indemnity fully covers the claim or litigation, then the Indemnifying Party shall be entitled (y) to direct the defense of any claim at its sole cost and expense, but such defense shall be conducted by legal counsel reasonably satisfactory to the Indemnified Party, and (z) to settle and compromise any such claim or action for money damages alone; provided, however, that if the Indemnified Party has elected to be represented by separate counsel pursuant to the proviso below, or if such settlement or compromise does not include an unconditional release of the Indemnified Party for any liability arising out of such claim or action, such settlement or compromise shall be effected only with the written consent of the Indemnified Party. After notice from the Indemnifying Party to the Indemnified Party of its election to assume the defense of such claim or action, the Indemnifying Party shall not be liable to the Indemnified Party under this Section 8.4 for any legal or other expenses subsequently incurred by the Indemnified Party in connection with the defense thereof other than reasonable costs of investigation or of assistance as contemplated by this Section 8.4; provided, however, that the Indemnified Party shall have the right to employ, at its sole cost and expense, counsel to represent it if, in the opinion of the Indemnified Party, it is advisable for the Indemnified Party to be represented by separate counsel due to actual or potential conflicts of interest, and in that event, the fees and expenses of such separate counsel shall be paid by the Indemnifying Party; provided further, that in no event shall the Indemnifying Party be responsible for the fees of more than one counsel to the Indemnified Party. The Indemnified Party and the Indemnifying Party shall each render to each other such assistance as may reasonably be requested in order to ensure the proper and adequate defense of any such claim or proceeding.

# Section 8.5. Survival; Expiration.

(a) Notwithstanding any investigation made by or on behalf of Seller or Buyer prior to, on or after the Closing Date, the representations and warranties contained in this Agreement and in any document, instrument or certificate executed and delivered in connection herewith shall survive the consummation of the transactions contemplated hereby and thereby and shall terminate upon the third anniversary of the

Effective Date; provided, however, that Seller's representations and warranties as to Seller's title to the Shares shall survive indefinitely. The covenants of the parties hereto shall survive until fully performed and discharged, unless otherwise expressly provided herein.

**(b)** Any right of indemnification or reimbursement pursuant to this Article VIII with respect to a claimed breach, inaccuracy or non-fulfillment of any representation, warranty, covenant, agreement or obligation shall expire on the applicable date of termination of the representation, warranty, covenant, agreement or obligation claimed to be breached as set forth in Section 8.5(a) (the "Expiration Date"), unless on or prior to the applicable Expiration Date, the Indemnifying Party has received written notice from the Indemnified Party of such breach, inaccuracy or non-fulfillment from the Indemnified Party, in which case the Indemnified Party may continue to pursue its right of indemnification or reimbursement hereunder beyond the Expiration Date of the applicable representation, warranty, covenant, agreement or obligation.

Section 8.6. Other Rights and Remedies Not Affected. The indemnification rights of the parties under this Article VIII are independent of, and in addition to, such rights and remedies as the parties may have at law or in equity or otherwise for any intentional or knowing misrepresentation, breach of warranty or failure to fulfill any agreement or covenant hereunder on the part of any party hereto, including the right to seek specific performance, rescission or restitution, none of which rights or remedies shall be affected or diminished thereby.

### ARTICLE IX—MISCELLANEOUS

**Section 9.1. Governing Law.** Construction and interpretation of this Agreement shall be governed by the Laws of the State of Delaware, excluding any conflicts or choice of law rule or principle that might otherwise refer construction or interpretation of this Agreement to the substantive Law of another jurisdiction.

Section 9.2. Notices. All notices, requests, demands and other communications which are required or may be given pursuant to the terms of this Agreement (including Notices of Termination) shall be in the English language and in written or electronic form, and shall be deemed delivered (a) on the date of delivery when (i) delivered by hand or (ii) sent by reputable overnight courier maintaining records of receipt and (b) on the date of transmission when sent by facsimile or other electronic transmission during normal business hours with confirmation of transmission by the transmitting equipment; provided, however, that any such communication delivered by facsimile or other electronic transmission shall only be effective if such communication is also delivered by hand or deposited with a reputable overnight courier maintaining records of receipt within two (2) Business Days after its delivery by facsimile or other electronic transmission. All such communications shall be addressed to the parties at the address set forth in Exhibit 9.2, or at such other address as a party may designate upon ten (10) days' prior written notice to the other party.

**Section 9.3. Benefits of Agreement.** All of the terms and provisions of this Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective successors and permitted assigns. Except for the provisions of Article VIII, this Agreement is for the sole benefit of the parties hereto and not for the benefit of any third party.

Section 9.4. Amendments and Waivers. No modification, amendment or waiver of any provision of, or consent or approval required by, this Agreement, nor any consent to or approval of any departure herefrom, shall be effective unless it is in writing and signed by the party against whom enforcement of any such modification, amendment, waiver, consent or approval shall be effective only in the specific instance and for the purpose for which given. Neither the failure of either party to enforce, nor the delay of either party in enforcing, any condition or part of this Agreement at any time shall be construed as a waiver of that condition or part or forfeit any rights to future enforcement thereof. No action taken pursuant to this Agreement, including any investigation by or on behalf of either party hereto, shall be deemed to constitute a waiver by the party taking action of compliance by the other party with any representation, warranty, covenant or agreement contained herein.

**Section 9.5. Assignment.** This Agreement and the rights and obligations hereunder shall not be assignable or transferable by either party hereto (including in connection with a merger, consolidation, sale of substantially all of the assets of such party or otherwise by operation of law) without the prior written consent of the other party hereto; *provided*, *however*, that Buyer may assign any or all of its rights and obligations under this Agreement to any of its Affiliates (including the transfer of the FCC License to an Affiliate) without the consent of Seller.

Section 9.6. Enforceability; Severability. (a) If any covenant or provision hereof is determined to be void or unenforceable in whole or in part, it shall not be deemed to affect or impair the validity of any other covenant or provision, each of which is hereby declared to be separate and distinct, (b) if any provision of this Agreement is so broad as to be unenforceable, such provision shall be interpreted to be only so broad as is enforceable, and (c) if any provision of this Agreement is declared invalid or unenforceable for any reason other than overbreadth, the offending provision will be modified so as to maintain the essential benefits of the bargain among the parties hereto to the maximum extent possible, consistent with Law and public policy.

**Section 9.7. Entire Agreement.** This Agreement, together with the Schedules and Exhibits expressly contemplated hereby and attached hereto and the other agreements, certificates and documents delivered in connection herewith or otherwise in connection with the transactions contemplated hereby and thereby, contains the entire agreement among the parties with respect to the transactions contemplated by this Agreement and supersede all prior agreements or understandings among the parties with respect to the subject matter hereof.

**Section 9.8. Counterparts**. This Agreement may be executed in any number of counterparts, and each such counterpart hereof shall be deemed to be an original instrument, but all such counterparts together shall constitute but one agreement. Delivery of an executed counterpart of a signature page of this Agreement by facsimile or other electronic transmission shall be effective as delivery of a manually executed original counterpart of this Agreement.

[Remainder of page intentionally left blank]

By:	/s/ Alfred C. Liggins III	Ву:	/s/ SCOTT R. ROYSTER	
Name:	Alfred C. Liggins III	Name:	Scott R. Royster	
Title:	Manager	Title:	Executive VP/CFO	
	<ul> <li>undersigned, being the sole member of Seller, hereby s of Seller as set forth in Section 8.1.</li> </ul>	unconditionally guarantees to Bu	yer and its successors and assigns the indemnif	cation
	/s/ Alfred C. Liggins III	_		

RADIO ONE, INC.

**IN WITNESS WHEREOF**, the parties have executed this Agreement as of the day and year first above written.

MABLETON INVESTMENT GROUP, LLC

[Signature Page to Stock Purchase Agreement]

# **Schedules to Asset Purchase Agreement**

Schedule 3.4 Seller Consents
Schedule 4.3 Buyer Consents

# **Exhibits to Asset Purchase Agreement**

Exhibit 1.1 Certain Defined Terms; Certain Interpretations

Exhibit 9.2 Notices

### **EXHIBIT 1.1—CERTAIN DEFINED TERMS; CERTAIN INTERPRETATIONS**

- **I. Certain Defined Terms.** The capitalized terms contained and used in this Agreement which are defined below shall have the respective meanings ascribed to them as follows:
  - "Accounting Firm" has the meaning set forth in Section 2.3(c).
- "Accrued Compensation" means any and all salary, accrued vacation and sick leave, and commissions and reimbursements for expenses due and owing to each Employee.
  - "Additional Shares" has the meaning set forth in the recitals hereof.
  - "Adjusted Purchase Price" has the meaning set forth in Section 2.2.
- "Affiliate" means, with respect to any Person, any other Person which, directly or indirectly, Controls, is Controlled by, or is under common Control with, the specified Person. For purposes of this Agreement, (i) Seller shall not be deemed an Affiliate of Buyer, (ii) Buyer shall not be deemed an Affiliate of Seller, and (iii) Alfred C. Liggins, III shall not be deemed an Affiliate of Buyer.
  - "Agreement" has the meaning set forth in the recitals hereof.
  - "Bank Lien" means the Lien in favor of Bank of America, N.A. in connection with the Bank Loan.
- "Bank Loan" means that certain Credit Agreement dated as of March 30, 2001, as amended, by and between the Company and Bank of America, N.A. of which \$2,547,629.00 is outstanding as of the Effective Date.
  - "Base Purchase Price" has the meaning set forth in Section 2.2.
- "Business Day" means any day excluding Saturdays, Sundays and any day that is a legal holiday under the laws of the United States or that is a day on which banking institutions located in New York, New York, are authorized or required by law or other governmental action to close.
  - "Buver" has the meaning set forth in the recitals hereof.
  - "Buyer's Knowledge" (and similar phrases) means the actual knowledge of any officer or director of Buyer.
  - "Closing" has the meaning set forth in Section 2.5.
  - "Closing Balance Sheet" has the meaning set forth in Section 2.3(a).
  - "Closing Date" has the meaning set forth in Section 2.5.
  - "Closing Debt" has the meaning set forth in Section 2.4.
  - "COBRA Obligations" means all obligations of the Company under Section 601 et seq. of ERISA.
  - "Code" means the Internal Revenue Code of 1986, as amended.
  - "Common Stock" has the meaning set forth in the recitals hereof.
  - "Communications" means Mableton Communications, LLLP (fka Mableton Communications, Ltd.), a Georgia limited liability limited partnership.

- "Communications Act" means collectively, the Communications Act of 1934, as amended, and the rules, regulations and polices of the FCC promulgated thereunder.
- "Communications Purchase Agreement" means that certain share purchase agreement by and between Buyer and Communications of even date herewith.
  - "Company" has the meaning set forth in the recitals hereof.
- "Consent" means, with respect to a Contract or a Permit, any consent or approval of any Person other than any party to this Agreement which, in accordance with the terms of such Contract or Permit, is required to be obtained for the assignment thereof to Buyer.
- "Contracts" means written or oral contracts, commitments, arrangements, leases, licenses, purchase orders for the sale or purchase of goods or services and any other understandings.
- "Control" including its various tenses and derivatives (such as "Controlled" and "Controlling") means (i) when used with respect to any Person, the possession, directly or indirectly, of the power to direct or cause the direction of the management and policies of such entity, whether through the ownership of voting securities, by Contract or otherwise and (ii) when used with respect to any security, the possession, directly or indirectly, of the power to vote, or to direct the voting of, such security or the power to dispose of, or to direct the disposition of, such security.
- "Copyrights" means all copyrights, copyright applications and copyright registrations and foreign counterparts thereof, including all rights to computer software programs (including object and source code, program documentation, disks, tapes, manuals, guides and other materials with respect thereto), works of authorship and rights to databases of any kind under the Laws of any jurisdiction and all rights or forms of protection of a similar nature or having equivalent or similar effect to any of those which subsist in the world.
  - "Disclosure Schedule" means a schedule delivered by Seller to Buyer on or before the date of this Agreement.
  - "**Dispute Notice**" has the meaning set forth in Section 2.3(c).
  - "Dollars" or "\$" means United States dollars.
  - "Effective Date" has the meaning set forth in the recitals hereof.
- "Employee" means an individual employed by the Company as of the Effective Date and any individual(s) hired by the Company between the Effective Date and the Closing date in accordance with Section 5.2 and the other terms of this Agreement.
- "Environmental Law" means any Law relating to (i) pollution or protection of the environment, including natural resources, disposal of pollutants, toxic, hazardous, or other waste, and discharge and treatment of stormwater or sanitary and industrial wastewater; (ii) health and safety, including exposure of employees or other persons, to toxic or hazardous substances; (iii) protection of the public health or welfare from the effects of by-products, wastes, emissions, discharges or releases of any chemical or other substances from industrial or commercial activities; or (iv) regulation of the manufacture, use or introduction into commerce of chemical or other substances, including their manufacture, importation, exportation, formulation, labeling, distribution, transportation, handling, storage, treatment, recycling, removal and disposal, specifically including petroleum and petroleum derived products.

"ERISA" means the Employee Retirement Income Security Act of 1974, as amended.

- "Expiration Date" has the meaning set forth in Section 8.5(b).
- "FAA" means the United States Federal Aviation Administration.
- "FCC" means the United States Federal Communications Commission.
- "FCC Applications" means the Transfer of Control Application, together with any Additional Applications.
- "FCC Consent" means action by the FCC granting its consent to the FCC Applications and the consummation of the transactions contemplated hereby.
- **"FCC Licenses**" means the FCC license for the Station and any other licenses, permits or other authorizations issued by or pending before the FCC to the Company in connection with the Station or the Station Business (including construction permits).
- "Final Order" means an action by the FCC or other Governmental Authority having jurisdiction (a) with respect to which action no timely request for stay, motion or petition for reconsideration or rehearing, application or request for review or notice of appeal or other judicial petition for review is pending and (b) as to which the time for filing any such request, motion, petition, application, appeal or notice and for the entry of orders staying, reconsidering or reviewing on the FCC's or such other Governmental Authority's own motion has expired.
  - "Financial Statements" has the meaning set forth in Section 3.10.
  - "Financial Statements Date" has the meaning set forth in Section 3.10.
  - "GAAP" means generally accepted accounting principles, consistently applied, as applied in the United States of America.
- "Governmental Authority" means any federal, state, local or foreign government, legislature, governmental or administrative agency or commission, any self-regulatory association or authority, any court or other tribunal of competent jurisdiction, or any other governmental authority or instrumentality anywhere in the world.
  - "Indemnified Party" has the meaning set forth in Section 8.4(a).
  - "Indemnifying Party" has the meaning set forth in Section 8.4(a).
- "Intellectual Property" means Patents, Trademarks, Copyrights, and Know-How, and all copies and tangible embodiments thereof (in whatever form or media).
- "Know-How" means all inventions (whether patentable or unpatentable and whether or not reduced to practice), compositions, manufacturing and production techniques, technical data, designs, drawings, specifications, molds, dies, casts, product configurations, discoveries, trade secrets, improvements, formulae, practices, processes, methods, technology, know-how, and confidential or proprietary information, whether or not patentable, including any of the foregoing in the process of development and all rights or forms of protection of a similar nature or having equivalent or similar effect to any of those which subsist in the world.
- "Law" means any federal, state, local or foreign constitution, treaty, law, statute, ordinance, rule, regulation, interpretation, directive, policy, order, writ, decree, injunction, judgment, stay or restraining order, provisions and conditions of permits, licenses, registrations and other operating authorizations, any ruling or decision of, agreement with or by, or any other requirement of, any Governmental Authority.

- "Leased Real Property" means the Company's leasehold or license interest in all of the real property leased or licensed by the Company and all improvements thereon.
- "Lien" means any lien (statutory or otherwise), claim, charge, option, security interest, pledge, mortgage, restriction, financing statement or similar encumbrance of any kind or nature whatsoever (including any conditional sale or other title retention agreement and any lease having substantially the same effect as any of the foregoing and any assignment or deposit arrangement in the nature of a security device).
  - "Losses" has the meaning set forth in Section 8.1.
- "Material Adverse Effect" means (i) any effect that is materially adverse to the business, assets, operations, condition (financial or otherwise), or results of operations of the Company, or (ii) any effect with respect to the Company that materially impacts, materially delays or prevents the consummation of the transactions contemplated hereby, including the grant of the FCC Consent.
  - "Material Consent" means any Consent required under any Materials Contract.
- "Material Contracts" means any and all (i) Contracts between the Company and its Affiliates; (ii) Contracts providing for aggregate payment by or to the Company of Five Thousand Dollars (\$5,000) or more; (iii) obligations of the Company as guarantor, surety, indemnitor in respect of the obligations of another Person; (iv) Contracts which, by their terms, may not be cancelled by the Company on the giving of less than ninety (90) days' notice; or (v) Contracts the termination or non-renewal of which would have a Material Adverse Effect.
  - "Voth" has the meaning set forth in the recitals hereof.
  - "Owned Shares" has the meaning set forth in the recitals hereof.
- "Patents" means patents, patent disclosures, design patents, design rights and registered designs, utility models and similar related rights under the Laws of any jurisdiction and all registrations, applications and foreign counterparts thereof, and any foreign equivalents, additions, divisions, continuations, in-part, substitutions, reissues, extensions and renewals of any of the foregoing and all rights or forms of protection of a similar nature or having equivalent or similar effect to any of those which subsist in the world.
  - "Pension Benefit Plan" has the meaning set forth in Section 3.19(g).
- "**Permits**" means all licenses, permits, construction permits, approvals, concessions, franchises, certificates, consents, qualifications, registrations, privileges and other authorizations and other rights, other than the FCC Licenses, from any Governmental Authority to the Company currently in effect, together with any additions thereto between the Effective Date and the Closing Date.
- "Permitted Liens" means (a) Liens for Taxes or assessments which are not yet due or which are being contested in good faith by appropriate proceedings, and (b) statutory mechanics', materialmen's, contractors', warehousemen's, repairmen's and other similar statutory Liens arising in the ordinary course of business and which are not delinquent.
- "Person" means a human being, labor organization, partnership, firm, enterprise, association, joint venture, corporation, limited liability company, cooperative, legal representative, foundation, society, political party, estate, trust, trustee, trustee in bankruptcy, receiver or any other organization or entity whatsoever, including any Governmental Authority.
- "Plan" means any pension, retirement, savings, deferred compensation, and profit-sharing plan and each stock option, stock appreciation, stock purchase, performance share, bonus or other incentive plan, severance

plan, health, group insurance or other welfare plan, or other plan, agreement or policy applicable to Employees and any "employee benefit plan" within the meaning of Section 3(3) of ERISA under which the Company has any current or future obligation or liability or under which any Employee or former employee (or any dependent, beneficiary or alternate payee of any Employee or former employee) of the Company has or may have any current or future right to benefits on account of employment with the Company.

- "PMA" has the meaning set forth in Section 5.13.
- "Receivables" has the meaning set forth in Section 2.3(e).
- "Referee" means an independent accounting firm of national recognition mutually selected by Buyer and Seller acting as arbitrator.
- "Related Party" has the meaning set forth in Section 7.2(b).
- "Seller" has the meaning set forth in the recitals hereof.
- "Seller's Knowledge" (and similar phrases) means the actual knowledge of any officer or director of Seller.
- "Seller Lien" means the Lien in favor of Seller in connection with the Seller Loan.
- "Seller Loan" means that certain notes of Company in favor of Seller issued July 1, 1999 of which \$1,123,468.66 is outstanding as of the Effective Date.
- "Station" has the meaning set forth in the recitals hereof.
- "Station Business" means the business of the Company, taken as a whole, including the operations of the Station.
- "Tax" means any federal, state, local, or foreign income, gross receipts, license, payroll, employment, excise, severance, stamp, occupation, premium, windfall profits, environmental (including taxes under Section 59A of the Code), customs duties, capital stock, franchise, profits, withholding, social security (or similar), unemployment, disability, real property, personal property, sales, use, transfer, registration, value added, alternative or add-on minimum, estimated, or other tax of any kind whatsoever, including any interest, penalty, or addition thereto, whether disputed or not.
- "Tax Return" means any return, declaration, report, claim for refund, information return or statement relating to Taxes, including any schedule or attachment thereto, filed or maintained, or required to be filed or maintained, in connection with the calculation, determination, assessment or collection of any Tax and shall include any amended returns required as a result of examination adjustments made by the Internal Revenue Service or other Tax authority.
  - "TBA" has the meaning set forth in Section 5.13.
  - "Tower" means all antenna support structures, including any guy anchors and guy wires, used or useful in connection with the operation of the Station.
- "Trademarks" means trademarks, trade names, trade dress, service marks and service names, logos, slogans, brand names and domain names and all registrations, applications for registration, renewals and foreign counterparts thereof, together with the goodwill of the business associated therewith and symbolized thereby, and all rights or forms of protection of a similar nature or having equivalent or similar effect to any of those which subsist in the world.

"Transfer of Control Application" means the application to be filed with the FCC in order to obtain the consent of the FCC to a transfer of Control of the Company from Seller to Buyer from an assignment to Buyer.

"Transmission Structures" has the meaning set forth in Section 3.8(e).

"Working Capital" has the meaning set forth in Section 2.3(e).

#### II. Descriptive Headings; Certain Interpretations.

- (a) Descriptive headings are for convenience only and shall not control or affect the meaning or construction of any provision of this Agreement.
- (b) Except as otherwise expressly provided in this Agreement or as the context otherwise requires, the following rules of interpretation apply to this Agreement: (i) the singular includes the plural and the plural includes the singular; (ii) "or" and "any" are not exclusive and the words "include" and "including," and variations thereof, shall not be deemed to be terms of limitation, but rather shall be deemed to be followed by the words "without limitation"; (iii) a reference to any Contract includes permitted supplements and amendments; (iv) a reference to a Law includes any amendment or modification to such Law; (v) a reference to a Person includes its successors and permitted assigns; (vi) a reference to one gender shall include any other gender; and (vii) a reference in this Agreement to an Article, Section, Exhibit or Schedule is to the referenced Article, Section, Exhibit or Schedule of this Agreement.
- (c) The parties hereto agree that they have been represented by counsel during the negotiation, drafting, preparation and execution of this Agreement and, therefore, waive the application of any Law or rule of construction providing that ambiguities in an agreement or other document will be construed against the party drafting such agreement or document.

#### **EXHIBIT 9.2—NOTICES**

# If to Buyer, to:

Radio One, Inc.

5900 Princess Garden Parkway, 7th Floor

Lanham, MD 20705 Fax: 301-306-9638

Attention: Linda J. Eckard Vilardo, Esq., General Counsel

## with a copy (which shall not constitute notice) to:

Covington & Burling 1201 Pennsylvania Ave., N.W. Washington, D.C. 20004

Fax: 202-662-6291

Attention: Michael E. Cutler, Esq.

### If to Seller to:

Mableton Investment Group, LLC 5900 Princess Garden Parkway, 7th Floor Lanham, MD 20705

Fax: 301-306-9694

Attention: Alfred C. Liggins, III, Managing Member

## with a copy (which shall not constitute notice) to:

[Name of Seller Counsel]

[Address] [Address]

Fax: [\_\_\_\_\_

Attention: \_\_\_\_\_\_, Esq.

- I, Alfred C. Liggins, III, certify that:
  - 1. I have reviewed this quarterly report on Form 10-Q of Radio One, Inc.;
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's first fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 30, 2004	By:	/s/ Alfred C. Liggins, III
		Alfred C. Liggins, III

- I, Scott R. Royster, certify that:
  - 1. I have reviewed this quarterly report on Form 10-Q of Radio One, Inc.;
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e) for the registrant and have:
  - a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's first fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 30, 2004

By:	/s/ SCOTT R. ROYSTER
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Scott R. Royster Executive Vice President, Chief Financial Officer and Principal Accounting Officer

## CERTIFICATION OF CHIEF EXECUTIVE OFFICER

Pursuant to 18 U.S.C. § 1350, as created by Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned officer of Radio One, Inc. (the "Company") hereby certifies, to such officer's knowledge, that:

- (i) the accompanying Quarterly Report on Form 10-Q of the Company for the quarter ended June 30, 2004 (the "Report") fully complies with the requirements of Section 13(a) or Section 15(d), as applicable, of the Securities Exchange Act of 1934, as amended; and
  - (ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: July 30, 2004

By: /s/ Alfred C. Liggins, III

Name: Alfred C. Liggins, III
Title: Chief Executive Officer and President

A signed original of this written statement required by Section 906 has been provided to Radio One, Inc. and will be retained by Radio One, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

## **CERTIFICATION OF CHIEF FINANCIAL OFFICER**

Pursuant to 18 U.S.C. § 1350, as created by Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned officer of Radio One, Inc. (the "Company") hereby certifies, to such officer's knowledge, that:

- (i) the accompanying Quarterly Report on Form 10-Q of the Company for the quarter ended June 30, 2004 (the "Report") fully complies with the requirements of Section 13(a) or Section 15(d), as applicable, of the Securities Exchange Act of 1934, as amended; and
  - (ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: July 30, 2004

By: /s/ SCOTT R. ROYSTER

Name: Scott R. Royster

Title: Executive Vice President and Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to Radio One, Inc. and will be retained by Radio One, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.