## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## **FORM 10-Q**

## QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2004 Commission File No. 0-25969

## RADIO ONE, INC.

(Exact name of registrant as specified in its charter)

#### Delaware

(State or other jurisdiction of incorporation or organization)

52-1166660

(I.R.S. Employer Identification No.)

Outstanding

5900 Princess Garden Parkway, 7th Floor Lanham, Maryland 20706 (Address of principal executive offices)

(301) 306-1111

Registrant's telephone number, including area code

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\boxtimes$  No  $\square$ 

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes ⊠ No □

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	at April 30, 2004
<del></del> -	·
Class A Common Stock, \$.001 Par Value	22,402,082
Class B Common Stock, \$.001 Par Value	2,867,463
Class C Common Stock, \$.001 Par Value	3,132,458
Class D Common Stock, \$.001 Par Value	76,539,731

**SIGNATURE** 

## RADIO ONE, INC. AND SUBSIDIARIES

## FORM 10-Q

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## PART I. FINANCIAL INFORMATION

#### **Item 1. Financial Statements**

(See pages 4-26 — This page intentionally left blank.)

## RADIO ONE, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS

Three Months Ended March 31, 2004 2003 (Unaudited) (In Thousands, Except Shares Outstanding and Per Share \$ Amounts) **REVENUE:** Broadcast revenue, including barter revenue of \$1,552 and \$784, respectively \$ 78,840 \$ 71,994 9,178 Less: agency commissions 8,564 Net broadcast revenue 69,662 63,430 **OPERATING EXPENSES:** Program and technical, exclusive of depreciation and amortization shown separately below 13,625 12,616 21,746 Selling, general and administrative 21,912 Corporate expenses 4,281 3,633 Depreciation and amortization 4,430 4,514 Total operating expenses 44,248 42,509 25,414 Operating income 20,921 INTEREST INCOME 722 669 9,975 INTEREST EXPENSE, including amortization of deferred financing costs 10,450 **EQUITY IN NET LOSS OF AFFILIATED COMPANY** 2,367 OTHER INCOME (EXPENSE), net 82 (2) 13,876 Income before provision for income taxes 11,138 PROVISION FOR INCOME TAXES 5,085 4,228 Net income \$ 8,791 \$ 6,910 PREFERRED STOCK DIVIDEND \$ 5,035 \$ 5,035 NET INCOME APPLICABLE TO COMMON STOCKHOLDERS \$ \$ 3,756 1,875 BASIC AND DILUTED NET INCOME PER COMMON SHARE \$ \$ 0.04 0.02 WEIGHTED AVERAGE SHARES OUTSTANDING: Basic 104,856,000 104,576,000 Diluted 105,590,000 104,863,000

The accompanying notes are an integral part of these consolidated statements.

## RADIO ONE, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

	March 31, 2004	December 31, 2003
		ds, Except Par nare Amounts)
ASSETS		,
CURRENT ASSETS:		
Cash and cash equivalents	\$ 14,765	\$ 38,010
Short term investments	35,003	40,700
Trade accounts receivable, net of allowance for doubtful accounts of \$5,461 and \$6,179, respectively	49,779	62,331
Prepaid expenses and other current assets	2,593	1,580
Income tax receivable	3,650	3,650
Deferred income tax asset	5,794	5,794
Total current assets	111,584	152,065
PROPERTY AND EQUIPMENT, net	41,607	42,675
GOODWILL	114,640	114,516
RADIO BROADCASTING LICENSES	1,683,224	1,648,264
OTHER INTANGIBLE ASSETS, net	17,393	19,478
INVESTMENT IN AFFILIATED COMPANY	32,062	34,396
OTHER ASSETS	5,331	6,477
Total assets	\$2,005,841	\$2,017,871
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES:		
Accounts payable	\$ 7,029	\$ 7,221
Accrued interest	7,453	14,154
Accrued compensation and related benefits	14,053	14,038
Income taxes payable	4,200	4,389
Current portion of deferred revenue	3,728	3,587
Other accrued expenses	4,935	5,444
Fair value of derivative instruments	5,228	4,236
Other current liabilities	142	
		331
Current portion of long-term debt	56,875	52,500
Total current liabilities	103,643	105,900
LONG-TERM DEBT, net of current portion	527,533	545,035
DEFERRED REVENUE, net of current portion	11,977	13,009
DEFERRED INCOME TAX LIABILITY	80,069	75,508
Total liabilities	723,222	739,452
STOCKHOLDERS' EQUITY:		
Convertible preferred stock, \$.001 par value, 1,000,000 shares authorized and 310,000 shares issued and outstanding; liquidation preference of \$1,000 per share plus cumulative dividends at 6.5% per year, unpaid dividends were \$4,198 as of March 31, 2004 and December 31, 2003	_	_
Common stock—Class A, \$.001 par value, 30,000,000 shares authorized, 22,400,000 and 22,398,000 shares issued		
and outstanding at March 31, 2004 and December 31, 2003, respectively	23	23
Common stock—Class B, \$.001 par value, 150,000,000 shares authorized, 2,867,000 shares issued and outstanding at March 31, 2004 and December 31, 2003	3	3
Common stock—Class C, \$.001 par value, 150,000,000 shares authorized, 3,132,000 shares issued and outstanding at March 31, 2004 and December 31, 2003	3	3
Common stock—Class D, \$.001 par value, 150,000,000 shares authorized, 76,462,000 and 76,341,000 shares issued		
and outstanding at March 31, 2004 and December 31, 2003, respectively	76	76
Accumulated other comprehensive loss	(3,215)	(2,605)
Stock subscriptions receivable	(35,439)	(35,017)
Additional paid-in capital	1,411,936	1,410,460
Accumulated deficit	(90,768)	(94,524)
Total stockholders' equity	1,282,619	1,278,419
Total liabilities and stockholders' equity	\$2,005,841	\$2,017,871

The accompanying notes are an integral part of these consolidated balance sheets.

## RADIO ONE, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

## FOR THE YEAR ENDED DECEMBER 31, 2003 AND FOR THE THREE MONTHS ENDED MARCH 31, 2004 (UNAUDITED) (In Thousands, Except Share Amount)

	Convertible preferred stock	Common stock Class A	Common stock Class B	Common stock Class C	Common stock Class D	Comprehensive income	Accumulated other comprehensive income	Stock subscriptions receivable	Additional paid-in capital	Accumulated deficit	Total stockholders' equity
BALANCE, as of December											
31, 2002	_	23	3	3	76		(3,006)	(33,344)	1,408,435	(128,167)	1,244,023
Comprehensive income:											
Net income	_	_	_	_	_	53,783	_	_	_	53,783	53,783
Change in unrealized net loss on derivative and hedging activities, net											
of taxes	_	_	_	_	_	401	401	_	_	_	401
Comprehensive income						\$ 54,184					
•											
Preferred stock dividends	_	_	_	_	_		_	_	_	(20,140)	(20,140)
Interest on stock subscriptions											
receivable	_	_	_	_	_		_	(1,673)	_	_	(1,673)
Employee exercise of options for 172,000 shares	_	_	_	_	_		_	_	1,545	_	1,545
Tax effect on non-											
qualified option exercises									480		480
BALANCE, as of December											
31, 2003	_	23	3	3	76		(2,605)	(35,017)	1,410,460	(94,524)	1,278,419
Comprehensive income:							(=,000)	(00,011)	_, :, :	(= 1,0= 1)	_,_, _, ,
Net income	_	_	_	_	_	8,791	_	_		8,791	8,791
Change in unrealized net loss on derivative and hedging activities, net of taxes	_	_	_	_	_	(610)	(610)	_	_	_	(610)
Comprehensive income						\$ 8,181					
Comprehensive meonic						Φ 0,101					
Vesting of non-employee restricted stock	_	_	_	_	_		_	_	522	_	522
Preferred stock dividends	_	_	_	_	_		_	_	_	(5,035)	(5,035)
Interest income on stock subscriptions receivable	_	_	_	_	_		_	(422)	_	_	(422)
Employee exercise of options for 55,239 shares	_	_	_	_	_		_	_	954	_	954
BALANCE, as of March 31, 2004	\$ —	\$ 23	\$ 3	\$ 3	\$ 76		\$ (3,215)	\$ (35,439)	\$1,411,936	\$ (90,768)	\$1,282,619

The accompanying notes are an integral part of these consolidated statements.

Income taxes

## RADIO ONE, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

Three Months Ended March 31, 2004 2003 (Unaudited, In Thousands) **CASH FLOWS FROM OPERATING ACTIVITIES:** \$ 8,791 \$ 6,910 Net income Adjustments to reconcile net income to net cash from operating activities: Depreciation and amortization 4,430 4,514 Amortization of debt financing costs 424 425 Deferred income taxes 4,943 4,162 Equity in net loss of affiliated company 2,367 Non-cash compensation 923 468 Loss on retirement of assets 2 Effect of change in operating assets and liabilities: 12,552 12,154 Trade accounts receivable, net Prepaid expenses and other current assets (1,049)25 Other assets (80)234 Accounts payable (192)532 (6,660)Accrued interest (6,701)Accrued compensation and related benefits (387)(974)Income taxes payable (189)(145)Other accrued expenses (1,588)(240)Net cash flows from operating activities 24,244 21,407 CASH FLOWS FROM INVESTING ACTIVITIES: Purchase of property and equipment (1,516)(3,194)**Equity investments** (57)(237)Maturity (purchase) of short term investments 5,697 (6,000)Deposits and payments for station purchases (33,983)(2,095)Net cash flows from investing activities (29,859)(11,526)CASH FLOWS FROM FINANCING ACTIVITIES: Repayment of debt (13,127)(13,125)Proceeds from exercise of stock options 954 93 Interest on stock subscription receivable (422)(463)Payment of preferred stock dividends (5,035)(5,035)Net cash flows from financing activities (17,630)(18,530)DECREASE IN CASH AND CASH EQUIVALENTS (23,245)(8,649)CASH AND CASH EQUIVALENTS, beginning of period 38,010 45,415 CASH AND CASH EQUIVALENTS, end of period \$ 14,765 \$ 36,766 SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION: Cash paid for: Interest \$ 16,210 \$ 16,896

The accompanying notes are an integral part of these consolidated statements.

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## RADIO ONE, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

#### (a) Organization and Business

Radio One, Inc. (a Delaware corporation referred to as Radio One) and subsidiaries (collectively "the Company") were organized to acquire, operate and maintain radio broadcasting stations. The Company owns and/or operates 67 radio stations in 22 markets throughout the United States.

The Company's operating results are significantly affected by its share of the audience in markets where it owns and/or operates stations. To increase its share, the Company has made and may continue to make significant acquisitions of radio stations, which may require it to incur additional debt. The service of this debt could require the Company to make significant debt service payments.

In September 2001, the Company began providing programming services to XM Satellite Radio Inc. (XM). Under its agreement with XM, the Company provided five channels of urban radio programming to XM. Following a change in XM's programming lineup, this agreement was amended effective April 1, 2004 to allow the Company to provide one channel of urban radio programming to XM.

In July 2003, the Company entered into a joint venture with an affiliate of Comcast Corporation and other investors to create TV One, LLC (TV One), an entity formed to operate a cable television network featuring entertainment, opinion and news-related programming targeted primarily towards African-American viewers. The Company expects to make a cash investment of approximately \$74.0 million in TV One over four years. The Company will also provide advertising and management services to TV One through January 2009, for which the Company has received additional equity in TV One.

#### (b) Basis of Presentation

The accompanying consolidated financial statements include the accounts of Radio One, Inc. and its subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Certain reclassifications have been made to prior period amounts to conform to the 2004 presentation.

#### (c) Interim Financial Statements

The interim consolidated financial statements included herein for Radio One and subsidiaries have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. In management's opinion, the interim financial data presented herein include all adjustments (which include only normal recurring adjustments) necessary for a fair presentation. Certain information and footnote disclosures normally included in the financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to such rules and regulations.

Results for interim periods are not necessarily indicative of results to be expected for the full year. It is suggested that these consolidated financial statements be read in conjunction with the Company's December 31, 2003 financial statements and notes thereto included in the Company's annual report on Form 10-K.

#### (d) Cash, Cash Equivalents and Short Term Investments

Cash and cash equivalents consist of cash, repurchase agreements and money market accounts at various commercial banks. All cash equivalents have original maturities of 90 days or less. For cash and cash equivalents, cost approximates market value.

The Company has evaluated its investment policies consistent with Statement of Financial Accounting Standards No. 115, "Accounting for Certain Investments in Debt and Equity Securities," (SFAS 115) and determined that all of its short term investment securities are to be classified as available-for-sale. Under this requirement, securities are marked to market through stockholders' equity. The carrying value of the Company's available-for-sale securities approximates fair value due to the liquidity of the instruments. As a result, the impact on stockholders' equity is immaterial and has not been recorded. The cost of securities sold is based on the specific identification method. Interest and dividends on securities classified as available-for-sale are included in interest income on the accompanying statements of operations.

The Company had the following balances for cash, cash equivalents and short term investments:

	March 31, 2004	December 31, 2003
		(In Thousands)
Cash on deposit	\$ 5,333	\$22,836
Money market funds	9,432	15,174
Short term investments	35,003	40,700

#### (e) Trade Accounts Receivable

Trade accounts receivable is recorded at the invoiced amount. The allowance for doubtful accounts is the Company's best estimate of the amount of probable losses in the Company's existing accounts receivable. The Company determines the allowance based on the aging of the receivables, the impact of economic conditions on the advertisers' ability to pay, and other factors.

#### (f) Equity Method Investment

The Company accounts for its investment in TV One under the equity method of accounting in accordance with Accounting Principles Board Opinion No. 18, "The Equity Method of Accounting for Investments in Common Stock." The Company has recorded an investment in the partnership interest of TV One at cost and has adjusted the carrying amount of the investment to recognize the share of losses of TV One after the date of the initial investment. The Company will review the realizability of the investment if conditions are present or events occur to suggest that an impairment of the investment may exist. The Company has determined that although TV One is a variable interest entity (as defined by Financial Accounting Standards Board Interpretation No. 46 (FIN 46), "Consolidation of Variable Interest Entities, an Interpretation of ARB No. 51"), the Company is not the primary beneficiary of TV One.

#### (g) Goodwill and FCC Licenses

Goodwill consists of the excess of the purchase price over the fair value of tangible and identifiable intangible net assets acquired in business combinations. FCC licenses acquired in business combinations are valued using a discounted cash flow analysis. Prior to January 1, 2002, goodwill and FCC licenses were amortized over a 15-year period (excluding the assets acquired from Blue Chip Broadcasting, Inc. and Sinclair Telecable, Inc.). Commencing January 1, 2002, goodwill and FCC licenses are not amortized, but are tested annually for impairment at the reporting unit level. Impairment of goodwill is the condition that exists when the carrying amount of goodwill exceeds its implied fair value. The implied fair value of goodwill is the amount determined by deducting the estimated fair value of all tangible and identifiable intangible net assets of the

reporting unit from the estimated fair value of the reporting unit. If the recorded value of goodwill exceeds its implied value, an impairment charge for goodwill is recorded for the excess. The Company conducts its annual test for impairment during the fourth quarter of every year.

#### (h) Impairment of Long-Lived Assets Excluding Goodwill and FCC Licenses

The Company accounts for the impairment of long-lived assets, excluding goodwill and FCC licenses, in accordance with Statement of Financial Accounting Standards No. 144 (SFAS No. 144), "Accounting for the Impairment or Disposal of Long-Lived Assets." Long-lived assets, excluding goodwill and FCC licenses, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset or group of assets may not be fully recoverable. These events or changes in circumstances may include a significant deterioration in operating results, changes in business plans, or changes in anticipated future cash flows. If an impairment indicator is present, the Company evaluates recoverability by a comparison of the carrying amount of the assets to future undiscounted net cash flows expected to be generated by the assets. Assets are grouped at the lowest levels for which there are identifiable cash flows that are largely independent of the cash flows generated by other asset groups. If the assets are impaired, the impairment recognized is measured by the amount by which the carrying amount exceeds the fair value of the assets. Fair value is generally determined by estimates of discounted cash flows. The discount rate used in any estimate of discounted cash flows would be the rate of return for a similar investment of like risk.

#### (i) Financial Instruments

Financial instruments as of March 31, 2004 and 2003 consist of cash and cash equivalents, short term investments, trade accounts receivable, accounts payable, accrued expenses and long-term debt. The carrying amounts approximate fair value for each of these financial instruments except for the 8 7/8% Senior Subordinated Notes as of March 31, 2004 and 2003, which have a fair value of approximately \$333.8 million and \$325.9 million, respectively, as compared to a carrying value of \$300.0 million as of the end of both quarters. The fair value is determined based on the fair market value of similar instruments.

#### (j) Derivative Financial Instruments

The Company adopted Statement of Financial Accounting Standards No. 133 (SFAS No. 133), "Accounting for Derivative Instruments and Hedging Activities," as amended by Statement of Financial Accounting Standard No. 137 (SFAS No. 137), "Accounting for Derivative Instruments and Hedging Activities —Deferral of the Effective Date of FASB Statement No. 133" and "Statement of Financial Accounting Standard No. 138" (SFAS No. 138), Accounting for Certain Derivative Instruments and Certain Hedging Activities on January 1, 2001. This standard requires the Company to recognize all derivatives, as defined in SFAS No. 133, on the balance sheet at fair value. Derivative value changes are recorded in income for any contracts not classified as qualifying cash flow hedges. For derivatives in qualifying cash flow hedge relationships, any change in value is recognized in earnings. The change in derivative fair value depends on the classification of the derivative as a hedging instrument. For derivatives in qualifying cash flow hedge relationships, the effective portion of the derivative value change must be recorded through other comprehensive income, a component of stockholders' equity, net of tax.

#### (k) Revenue Recognition

Revenue for broadcast advertising is recognized when the commercial is broadcast and is reported net of agency commissions in accordance with Staff Accounting Bulletin (SAB) No. 101, "Revenue Recognition in Financial Statements". Agency commissions, when applicable, are calculated based on a stated percentage applied to gross billing. Generally, clients remit the gross billing amount to the agency and the agency remits the gross billing, less their commission, to the Company.

#### (1) Barter Arrangements

The Company broadcasts certain customers' advertising in exchange for equipment, merchandise, equity and services. The estimated fair value of the equipment, merchandise or services received is recorded as an expense or capitalized as they are used, consumed or received. Barter revenue is recognized as the related advertising is aired.

#### (m) Advertising

The Company expenses advertising costs as incurred.

#### (n) Income Taxes

The Company accounts for income taxes in accordance with SFAS No. 109, "Accounting for Income Taxes." Under SFAS No. 109, deferred tax assets or liabilities are computed based upon the difference between financial statement and income tax bases of assets and liabilities using the enacted marginal tax rate. The Company provides a valuation allowance on its net deferred tax assets when it is more likely that such assets will not be realized. Deferred income tax expense or benefits are based upon the changes in the asset of liability from period to period.

#### (o) Stock-Based Compensation

The Company accounts for stock-based compensation arrangements in accordance with the provisions of Accounting Principle Board ("APB") Opinion No. 25, *Accounting for Stock Issued to Employees* ("APB 25"), and related interpretations, and complies with the disclosure provisions of SFAS No. 123, *Accounting for Stock-Based Compensation*. Under APB 25, compensation expense is based upon the difference, if any, on the date of grant, between the fair value of the Company's stock and the exercise price.

At March 31, 2004, the Company had one stock-based employee compensation plan, which is described more fully in Note 8. The Company accounts for the plan under the recognition and measurement principles of APB Opinion No. 25, *Accounting for Stock Issued to Employees*, and related Interpretations. No stock-based employee compensation cost is reflected in net income, as all options granted under the plan had an exercise price equal to the determined market value of the underlying common stock on the date of grant. The following table illustrates the effect on net income (loss) if the Company had applied the fair value recognition provisions of SFAS No. 123, *Accounting for Stock-Based Compensation*, to stock-based employee compensation:

	For the Three Months Ended March 31,		
	2004	2003	
	(In Thou Except Po Amou	er Share	
Net income applicable to common stockholders, as reported:	\$ 3,756	\$ 1,875	
Add: stock-based employee compensation expense included in net income			
Less: total stock-based employee compensation expense determined under fair value-based method for all			
awards	(3,368)	(2,784)	
Pro forma net income applicable to common stockholders	\$ 388	\$ (909)	
As reported net income per share—basic and diluted	\$ 0.04	\$ 0.02	
Pro forma net income per share—basic and diluted	\$ 0.00	\$ (0.01)	

The per share weighted-average fair value of employee options granted during the three months ended March 31, 2004 and 2003 was \$11.02 and \$10.53, respectively, on the date of grant using the Black-Scholes Option Pricing Model with the following weighted-average assumptions:

	For the Th Enc Marc	ded
	2004	2003
Average risk-free interest rate	2.71%	2.93%
Expected dividend yield	0.00%	0.00%
Expected lives	5 years	5 years
Expected volatility	70%	84%

#### (p) Comprehensive Income

The Company's comprehensive income consists of net income and other items recorded directly to the equity accounts. The objective is to report a measure of all changes in equity of an enterprise that result from transactions and other economic events during the period, other than transactions with owners. The Company's other comprehensive income consists principally of gains and losses on derivative instruments that qualify for cash flow hedge treatment.

#### (q) Segment Reporting

The Company believes it has only one segment, radio broadcasting. The Company came to this conclusion because the Company has one product or service, has the same type of customer and operating strategy in each market, operates in one regulatory environment, has only one management group that manages the entire Company and provides information on the Company's results as one segment to the key decision-makers. All of the Company's broadcast revenue is derived from stations located in the United States.

#### (r) Net Income Applicable to Common Stockholders

In July 2000, the Company completed a private placement of \$310.0 million of  $6^{1/2}$ % Convertible Preferred Remarketable Term Income Deferrable Equity Securities (HIGH TIDES), at \$1,000 per security. Dividends accrue on the HIGH TIDES at  $6^{1/2}$ % per annum from the date of original issuance. Dividends are paid quarterly in arrears, commencing October 15, 2000. The earnings available for common stockholders for the quarters ended March 31, 2004 and 2003, is the net income less the dividends of \$5,035,000 payable for each quarter on the HIGH TIDES.

#### (s) Earnings Per Share

Earnings per share (EPS) is based on the weighted average number of common and diluted common equivalent shares for stock options and warrants outstanding during the period the calculation is made, divided into the earnings available for common stockholders. Diluted common equivalent shares consist of shares issuable upon the exercise of stock options and warrants, using the treasury stock method.

#### 2. RECENT ACCOUNTING PRONOUNCEMENTS:

In January 2003, the FASB issued Financial Accounting Standards Board Interpretation No. 46 (FIN 46), "Consolidation of Variable Interest Entities, an Interpretation of ARB No. 51." This interpretation of ARB No. 51, "Consolidated Financial Statements," requires certain variable interest entities to be consolidated by the primary beneficiary of the entity if the equity investors in the entity do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without

additional subordinated financial support from other parties. FIN 46 is effective immediately for all new variable interest entities created or acquired after January 31, 2003. For variable interest entities created or acquired prior to February 1, 2003, the provisions of FIN 46 as amended, are effective for the first reporting period ending after March 15, 2004. In December 2003, the FASB published FASB Interpretation No. 46 (revised December 2003), *Consolidation of Variable Interest Entities* (FIN 46(R)). FIN 46(R), among other things, defers the effective date of implementation for certain entities. The revised interpretation is effective for the first interim or annual reporting period ending after March 15, 2004, with the exception of structures that are commonly referred to as special-purpose entities, for which the statement is effective for periods ending after December 15, 2003. The adoption of Interpretation No. 46 did not have a material impact on the Company's financial statements.

In April 2003, the FASB issued SFAS No. 149, *Amendment of Statement No. 133 on Derivative Instruments and Hedging Activities*. This statement amends and clarifies accounting and reporting for derivative instruments, including certain derivative instruments embedded in other contracts, and for hedging activities under SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*. SFAS No. 149 requires that contracts with comparable characteristics be accounted for in a similar manner, clarifies the circumstances under which a contract with an initial investment meets the characteristics of a derivative and when a derivative contains a financing component that warrants special reporting in the statements of cash flows. The statement is effective for contracts entered into or modified after June 30, 2003 and for hedging relationships designated after June 30, 2003. The provisions of SFAS No. 149 generally are to be applied prospectively only. The adoption of SFAS No. 149 did not have a material impact on the Company's financial statements.

In May 2003, the FASB issued SFAS No. 150, *Accounting for Certain Financial Instruments with Characteristics of Both Liabilities and Equity*. SFAS No. 150 addresses the classification and measurement of mandatorially redeemable freestanding financial instruments, including those that comprise more than one option or forward contract, and requires an issuer to classify certain instruments as liabilities. SFAS No. 150 is effective for financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the beginning of the first interim period after June 15, 2003. The adoption of SFAS No. 150 did not have a material impact on the Company's financial statements.

### 3. ACQUISITIONS:

In February 2004, the Company completed the acquisition of the assets of WSNJ-FM, licensed to Bridgeton, New Jersey, from New Jersey Radio Partners, LLC for approximately \$35.0 million in cash. Substantially all of the purchase price was allocated to FCC license on the accompanying balance sheet. The FCC has approved changing the station's community of license to Pennsauken, New Jersey. The Company is currently reviewing its location options to best serve the greater Philadelphia market.

In August 2003, the Company made its first capital contribution of approximately \$18.5 million to TV One, LLC. On a fully-diluted basis, the Company owns approximately 40% of TV One and is accounting for this investment under the equity method of accounting. Accordingly, the Company is recognizing its ratable share of TV One's net loss. The Company was not required to make any cash investment during the three months ended March 31, 2004. See Note 5 below for further discussion.

#### 4. PROPERTY AND EQUIPMENT:

Property and equipment are carried at cost less accumulated depreciation and amortization. Depreciation and amortization is calculated using the straight-line method over the related estimated useful lives. Property and equipment are depreciated as follows:

		Estimated Useful Lives
PR	ROPERTY AND EQUIPMENT:	
	Land and improvements	<u> </u>
	Building and improvements	31 years
	Transmitters and towers	7-15 years
	Equipment	5-7 years
	Leasehold improvements	Lease Term
	Construction-in-progress	_

Depreciation expense was \$2,625,000 and \$2,548,000 for the three months ended March 31, 2004 and 2003, respectively.

Repairs and maintenance costs are expensed as incurred.

#### 5. INVESTMENT IN AFFILIATED COMPANY:

In July 2003, the Company entered into a joint venture agreement with an affiliate of Comcast Corporation and other investors to create TV One, an entity formed to operate a cable television network targeted primarily towards African-American viewers. In 2003, the Company made its initial cash investment of \$18.5 million and expects to make a total cash investment of \$74.0 million over four years. The Company is accounting for this investment using the equity method of accounting, under which the Company initially recorded its investment at cost and has adjusted the carrying amount of the investment to recognize the Company's share of the losses of TV One after the date of its initial investment. For the three months ended March 31, 2004, the Company's allocable share of TV One's losses was approximately \$2.4 million.

In addition to its cash investment, the Company entered into a network services agreement with TV One. Under the network services agreement, the Company is to provide TV One with administrative and operational support services. The network services agreement expires in January 2009. In exchange for the services to be provided, the Company received an additional equity interest in TV One. Additionally, TV One pays the Company an annual service fee of \$500,000 in cash, paid quarterly.

In 2003, the Company also entered into an advertising services agreement with TV One. In accordance with the advertising services agreement, the Company is to provide a specified amount of advertising to TV One over a term of five years ending in January 2009. The Company has determined that the most reliable measure of fair value of the equity received under the advertising services agreement is the advertising time that it is to provide to TV One. As the value of the transaction was based on the value of the services provided and not based on the equity received, there is a single measurement date, which is the date upon which the equity in TV One was conveyed to the Company.

The Company accounted for these services transactions in accordance with EITF 00-8, *Accounting by a Grantee for an Equity Instrument to Be Received in Conjunction with Providing Goods or Services*. Initially, the Company recorded an asset of approximately \$17.0 million, which approximates the fair value of the equity consideration received to provide such services. This amount is included in Investment in Affiliated Company with a corresponding deferred revenue liability, on the accompanying balance sheet. The Company will re-measure the fair value of the equity received to complete its obligations under the network services agreement in each subsequent reporting period as the services are provided. Changes in the value will be recorded in the interim period of change.

#### 6. LONG-TERM DEBT:

Long-term debt consists of the following:

	March 31, 2004	December 31, 2003
07/0/0	•	ousands)
8 <sup>7</sup> /8% Senior subordinated notes	\$300,000	\$ 300,000
Bank credit facility	284,375	297,500
Capital lease obligations	33	35
Total long-term debt	584,408	597,535
Less: current portion	(56,875)	(52,500)
Long term debt, net of current portion	\$527,533	\$ 545,035

#### Senior Subordinated Notes

In May 2001, the Company closed a private offering of \$300.0 million of 8 7/8% Senior Subordinated Notes due 2011 realizing net proceeds of \$291.8 million. The Company recorded \$8.2 million in deferred offering costs which are being amortized to interest expense over the life of the notes using the effective interest rate method.

#### **Bank Credit Facility**

In July 2000, the Company established various credit facilities under an agreement with a group of financial institutions whereby the Company may borrow up to \$750.0 million. This agreement was subsequently amended on March 18, 2002 (the "Amended and Restated Credit Agreement") to provide a new facility under which the Company may borrow up to \$600.0 million. The bank credit facility contains covenants limiting the Company's ability to incur additional debt and additional liens, make dividend and other payments with respect to the Company's equity securities, make new investments and sell assets. This bank credit facility also requires compliance with financial tests based on financial position and results of operations, including a leverage ratio, an interest coverage ratio and a fixed charge coverage ratio, all of which could effectively limit the Company's ability to borrow or otherwise raise funds in the credit and capital markets.

The bank credit facility consists of Term A Loans (the "Loan") in an amount up to \$350.0 million and a credit line (the "Revolver") in an amount up to \$250.0 million that may be borrowed on a revolving basis. The interest rate on the bank credit facility is LIBOR plus a spread based on the Company's leverage ratio, as defined in the credit agreement. The credit facility requires quarterly interest payments. The credit facility also requires minimum quarterly principal payments, which commenced March 31, 2003 and \$250.0 million remained available (subject to various covenant restrictions) to be drawn down from the Revolver. The loans mature in June 2007. The weighted average interest rate for the bank credit facility was 3.40% and 3.73% during the three months ended March 31, 2004 and 2003, respectively.

The Company's bank credit facility and the agreements governing the other outstanding debt contain covenants that restrict, among other things, the ability of the Company to incur additional debt, pay cash dividends, purchase capital stock, make capital expenditures, make investment or other restricted payments, swap or sell assets, engage in transactions with related parties, secure non-senior debt with assets, or merge, consolidate or sell all or substantially all of its assets.

Future minimum principal payments of long-term debt as of March 31, 2004 are as follows:

	Senior Subordinated Notes	Bank Credit Facility ——— (In Thousands)	Capital Leases
April – December, 2004	\$ —	\$ 39,375	\$ 6
2005	<u> </u>	70,000	7
2006	_	87,500	7
2007		87,500	7
2008	_	_	6
2009 and thereafter	300,000	_	_
Total long-term debt	\$ 300,000	\$ 284,375	\$ 33

#### 7. FAIR VALUE OF FINANCIAL INSTRUMENTS:

The following table presents the carrying amounts and estimated fair values of the Company's financial instruments at March 31, 2004 and 2003. The fair value of a financial instrument is the amount at which the instrument could be exchanged in a current transaction between willing parties.

	March 31, 2004				December 31, 2003						
	Carrying Amount		Fair Value						/ 0		Fair Value
	(In Thou			ousands)							
Financial assets:											
Cash and cash equivalents	\$ 14,76	55 \$	14,765	\$	38,010	\$	38,010				
Short term investments	35,00	3	35,003		40,700		40,700				
Trade accounts receivable	49,77	'9	49,779		62,331		62,331				
Financial liabilities:											
Accounts payable	7,02	:9	7,029		7,221		7,221				
Accrued interest	7,45	3	7,453		14,154		14,154				
Accrued compensation and related benefits	14,05	3	14,053		14,038		14,038				
Total long-term debt	\$ 584,40	8 \$	618,158	\$	597,535	\$	629,035				

The carrying amounts shown in the table are included in the consolidated balance sheets under the indicated captions. The following methods and assumptions were used to estimate the fair value of each class of financial instruments:

Cash and cash equivalents, short term investments, trade accounts receivable, accounts payable, accrued interest, and accrued compensation and related benefits. The carrying amounts approximate fair value because of the short maturity of these instruments.

*Long-term debt:* The fair value of the Company's long-term debt is determined by either estimation by discounting the future cash flows of each instrument at rates currently offered to the Company for similar debt instruments of comparable maturities by the Company's bankers or by quoted market prices at the reporting date for the traded debt securities.

#### 8. STOCKHOLDERS' EQUITY:

#### Capitalization

As of March 31, 2004, the Company had authorized 30,000,000 shares of Class A common stock, which is entitled to one vote per share; 150,000,000 shares of Class B common stock, which is entitled to ten votes per share; 150,000,000 shares of non-voting Class C common stock; and 150,000,000 shares of non-voting Class D common stock.

Also, as of March 31, 2004, the Company had authorized 1,000,000 shares of convertible preferred stock of which 310,000 shares were designated 6.5% Convertible Preferred Stock ("HIGH TIDES"). Dividend on the HIGH TIDES is payable on January 15, April 15, July 15, and October 15 of each year commencing October 15, 2000. Aggregate quarterly dividends on the HIGH TIDES are \$5,035,000. The HIGH TIDES are non-voting. Starting in July 2003, and continuing for two years, the Company has the right (but not the requirement) to redeem up to \$310.0 million of its HIGH TIDES for cash. Depending on the underlying price of the Company's Class D common stock at the time of settlement for this redemption (if elected by the Company), the Company would have to fund up to 100% of the amount of the HIGH TIDES to be redeemed in cash, although lesser amounts would be required if certain holders of the HIGH TIDES elect to receive shares of Class D common stock in lieu of cash. Subject to certain restrictions imposed by its bank credit facility, the Company could finance the cash redemption of the HIGH TIDES with borrowings under its bank credit facility, available free cash balances and/or a new preferred and/or common stock issuance. By July 2005, if the Company has not redeemed 100% of its HIGH TIDES for cash and/or stock, the Company must remarket the securities into a similar security priced at the then prevailing market prices for such a security. As of the date of this report, the Company has not elected to redeem its HIGH TIDES.

#### 1999 Stock Option and Restricted Stock Grant Plan

Effective March 19, 1999, the Company adopted the 1999 Stock Option and Restricted Stock Grant Plan (the "Plan") under which employees, consultants, and non-employee directors may be granted options to purchase shares of Class A and shares of Class D common stock of the Company. The Company has authorized 1,408,099 shares of Class A common stock and 3,816,198 shares of Class D common stock under the Plan. The options are exercisable in installments determined by the compensation committee of the Company's board of directors. The options expire as determined by the committee, but no later than ten years from the date of grant. On April 11, 2002, the Company's board of directors voted to increase the number of shares of Class D stock issuable under the Plan to 5,816,198 and to incorporate all prior amendments into the Plan. This amendment to the Plan was ratified by the Company's stockholders on May 14, 2002. On March 9, 2004, the Company's board of directors voted to increase the number of shares issuable under the Plan to 10,816,198 and to incorporate all prior amendments to the Plan. This amendment has been proposed to the Company's stockholders for approval at the Company's annual meeting on May 26, 2004.

#### 9. RELATED PARTY TRANSACTIONS:

The Company currently leases office space from a partnership in which the Company's Chief Executive Officer ("CEO") and Chairperson are partners. Total rent paid to the partnership during the three months ended March 31, 2004 and 2003 was approximately \$60,000 and \$54,000, respectively.

The Company's CEO and Chairperson own a music company called Music One, Inc. ("Music One"). The Company sometimes engages in promoting the recorded music product of Music One in return for performances by a personality of Music One at the Company's sponsored events. As of March 31, 2004, the valuation of the Company's promotion of Music One approximated the valuation of Music One performances at the Company's sponsored events.

Three officers of the Company, the CEO, Chief Financial Officer ("CFO") and the General Counsel, purchased 1,500,000 shares of the Company's Class D common stock, 333,334 shares of the Company's Class A and 666,666 of the company's Class D common stock, and 250,000 shares of the Company's Class D common stock, respectively. The stock was purchased with the proceeds of full recourse loans from the Company in the amounts of \$21,105,000, \$7,000,000 and \$2,005,000, respectively, with accrued interest as of March 31, 2004, of \$3,575,000, \$1,415,000 and \$339,000, and as of December 31, 2003, of \$3,275,000, \$1,313,000 and \$319,000, respectively.

The Company also has loans outstanding to the Company's CEO, CFO and Chief Operating Officer in the amounts of \$380,000, \$88,000 and \$262,000, respectively, with accrued interest as of March 31, 2004, of \$141,000, \$26,000 and \$85,000, and as of December 31, 2003, of \$134,000, \$25,000 and \$80,000, respectively. The loans are due on demand and bear interest at 5.6%.

In February 2002, the Company's CFO exercised a contractual right to receive a non-interest-bearing loan in the amount of \$750,000. The loan is due in January 2005 or 60 days after termination of the CFO's employment, whichever is earlier.

In August 2001, the Company entered into a local management agreement ("LMA") with a company in which the Company's CEO has a majority ownership interest. Total fees paid under this agreement were approximately \$111,000 and \$63,000 for the three months ended March 31, 2004 and 2003, respectively. Additionally, the Company had a receivable from this company of approximately \$630,000 as of March 31, 2004 and 2003. In April 2004, the Company announced its acquisition of this company (see note 11).

#### 10. COMMITMENT AND CONTINGENCIES:

#### FCC Broadcast Licenses

Each of the Company's radio stations operates pursuant to one or more licenses issued by the Federal Communications Commission (FCC) that have a maximum term of eight years prior to renewal. The Company's FCC broadcast licenses expire at various times from August 1, 2004 to April 1, 2012. Although the Company may apply to renew its FCC broadcast licenses, third parties may challenge the Company's renewal applications. The Company is not aware of any facts or circumstances that would prevent the Company from having its current licenses renewed.

#### Network Organization and Affiliation Agreement

Pursuant to the network organization agreement, on July 18, 2003 the Company and certain other investors formed a limited liability company TV One, LLC ("TV One") for the purpose of developing and distributing a new television programming service in the United States. The Company is committed to provide funding of \$74 million to TV One over four years. As of March 31, 2004, the Company had made payments of \$18.5 million under this agreement.

#### Royalty Agreements

The Company has entered into fixed fee and variable revenue share payment agreements with performance rights organizations that expire as late as 2006. During the three months ended March 31, 2004 and 2003, the Company incurred expenses of \$2.4 million and \$2.2 million, respectively, in relation to these agreements.

#### Leases

The Company has noncancelable operating leases for office space, studio space, broadcast towers and transmitter facilities and noncancelable capital leases for equipment that expire over the next twenty years. The future minimum lease payments and rentals under noncancelable leases as of March 31, 2004 are:

	Capital Lease Payments	Operating Lease Payments
	(In T	'housands)
April – December, 2004	\$ 6	\$ 3,849
2005	8	4,909
2006	8	4,501
2007	7	4,325
2008	6	4,293
Thereafter		11,938
		<u> </u>
Total	\$ 35	\$ 33,815
Less amount representing interest	2	
Present value of net minimum lease payments	\$ 33	
Less current maturities	8	
Long-term obligations	\$ 25	

Rent expense for the three months ended March 31, 2004 and 2003 was \$1,509,000 and \$1,438,000, respectively. The total cost of assets under capital lease as of March 31, 2004 was approximately \$35,000.

#### Other contingencies

The Company has been named as a defendant in several legal actions occurring in the ordinary course of business. It is management's opinion, after consultation with its legal counsel, that the outcome of these claims will not have a material adverse effect on the Company's financial position or results of operations.

#### 11. SUBSEQUENT EVENTS:

In April 2004, the Company entered into definitive agreements to acquire all of the outstanding stock of New Mableton Broadcasting Corporation ("NMBC"), the majority shareholder of which is an entity controlled by the Company's Chief Executive Officer and President. The total acquisition price is approximately \$35 million. NMBC owns WAMJ-FM, a radio station located in the Atlanta, Georgia metropolitan area which the Company has operated under a local management agreement since August 2001.

#### CONSOLIDATING FINANCIAL STATEMENTS

The Company conducts a portion of its business through its subsidiaries. All of the Company's restricted subsidiaries (Subsidiary Guarantors) have fully and unconditionally guaranteed the Company's  $8^{7/8}$ % Senior Subordinated Notes due 2011.

Set forth below are consolidating financial statements for the Company and the Subsidiary Guarantors as of March 31, 2004 and 2003, and for the three-month periods then ended. The equity method of accounting has been used by the Company to report its investments in subsidiaries. Separate financial statements for the Subsidiary Guarantors are not presented based on management's determination that they do not provide additional information that is material to investors.

## CONSOLIDATING STATEMENT OF OPERATIONS FOR THE THREE MONTHS ENDED MARCH 31, 2004 (unaudited)

	Combined Guarantor Subsidiaries	Radio One, Inc.	Eliminations	Consolidated
		(In Tho	ousands)	
REVENUE:				
Broadcast revenue, including barter revenue	\$ 39,652	\$ 39,188	\$ —	\$ 78,840
Less: Agency commissions	4,505	4,673	_	9,178
Net broadcast revenue	35,147	34,515	_	69,662
OPERATING EXPENSES:				
Program and technical, exclusive of depreciation and amortization				
shown below	6,998	6,627	_	13,625
Selling, general and administrative	12,445	9,467	_	21,912
Corporate expenses	_	4,281	_	4,281
Depreciation and amortization	2,965	1,465	_	4,430
Total operating expenses	22,408	21,840	_	44,248
		<del></del>	<del></del>	
Operating income	12,739	12,675	_	25,414
INTEREST INCOME	2	720	_	722
INTEREST EXPENSE, including amortization of deferred financing costs	45	9,930	_	9,975
EQUITY IN NET LOSS OF AFFILIATED COMPANY	_	2,367	_	2,367
OTHER INCOME (EXPENSE), net	_	82	_	82
Income before provision for income taxes	12,696	1,180	_	13,876
PROVISION FOR INCOME TAXES	_	5,085	_	5,085
Net income (loss) before equity in income of subsidiaries	12,696	(3,905)	_	8,791
EQUITY IN INCOME OF SUBSIDIARIES	_	12,696	(12,696)	_
Net income	\$ 12,696	\$ 8,791	\$ (12,696)	\$ 8,791
PREFERRED STOCK DIVIDEND		5,035		5,035
NET INCOME APPLICABLE TO COMMON STOCKHOLDERS		\$ 3,756		\$ 3,756
				, .,

The accompanying notes are an integral part of this consolidating statement.

## CONSOLIDATING STATEMENT OF OPERATIONS FOR THE THREE MONTHS ENDED MARCH 31, 2003 (unaudited)

	Combined Guarantor Subsidiaries	Radio One, Inc.	Eliminations	Consolidated
		(In Tho	usands)	
REVENUE:				
Broadcast revenue, including barter revenue	\$ 35,626	\$ 36,368	\$ —	\$ 71,994
Less: Agency commissions	4,131	4,433	_	8,564
Net broadcast revenue	31,495	31,935	_	63,430
OPERATING EXPENSES:				
Program and technical, exclusive of depreciation and amortization				
shown below	6,375	6,241	_	12,616
Selling, general and administrative	12,549	9,197	_	21,746
Corporate expenses	_	3,633	_	3,633
Depreciation and amortization	2,916	1,598	_	4,514
Total operating expenses	21,840	20,669	_	42,509
Operating income	9,655	11,266	_	20,921
INTEREST INCOME	_	669	_	669
INTEREST EXPENSE, including amortization of deferred financing costs	199	10,251	_	10,450
OTHER EXPENSE, net	_	2	_	2
Income (loss) before provision for income taxes	9,456	1,682	_	11,138
PROVISION FOR INCOME TAXES	_	4,228	_	4,228
EQUITY IN LOSSES OF SUBSIDIARIES	_	9,456	(9,456)	_
Net income (loss)	\$ 9,456	\$ 6,910	\$ (9,456)	\$ 6,910
PREFERRED STOCK DIVIDEND		5,035		5,035
NET INCOME APPLICABLE TO COMMON STOCKHOLDERS		\$ 1,875		\$ 1,875

The accompanying notes are an integral part of this consolidating statement.

# CONSOLIDATING BALANCE SHEET AS OF MARCH 31, 2004 (unaudited)

	Combined Guarantor Subsidiaries	Rac	lio One, Inc.	Elimina	tions	Consolidated
			(In Thousands)			
ASSETS						
CURRENT ASSETS:	<b>.</b>		44054	<b>*</b>		<b>.</b>
Cash and cash equivalents	\$ 511	L \$	14,254	\$	_	\$ 14,765
Short-term investments	_		35,003		_	35,003
Trade accounts receivable, net of allowance for doubtful accounts	25,110		24,669		_	49,779
Prepaid expenses and other current assets	1,243	3	1,350		_	2,593
Income tax receivable	_		3,650		_	3,650
Deferred tax asset	2,282	<u> </u>	3,512		_	5,794
Total current assets	29,146		82,438		_	111,584
PROPERTY AND EQUIPMENT, net	27,413	3	14,194			41,607
INTANGIBLE ASSETS, net	1,798,081	L	17,175		_	1,815,257
INVESTMENT IN SUBSIDIARIES	_		1,822,981	(1,822	2,981)	_
INVESTMENT IN AFFILIATED COMPANY	_		32,062		_	32,062
OTHER ASSETS	928	3	4,403		_	5,331
Total assets	\$ 1,855,568	3 \$	1,973,254	\$ (1,822	2,981)	\$2,005,841
LIADII ITIEC AND CTOCIALIOI DEDCI EQUITA						
LIABILITIES AND STOCKHOLDERS' EQUITY						
CURRENT LIABILITIES:	\$ 1,205	<b>-</b> ტ	5.824	\$		\$ 7.029
Accounts payable	, , , ,		- , -	\$	_	+ .,
Accrued expenses	7,614	+	26,897		_	34,511
Fair value of derivative instruments	_		5,228		—	5,228
Current portion of long-term debt			56,875			56,875
Total current liabilities	8,819	)	94,824		_	103,643
LONG-TERM DEBT, net of current portion	33	3	527,500		_	527,533
DEFERRED REVENUE, net of current portion	_		11,977		_	11,977
DEFERRED INCOME TAX LIABILITY	23,735	<u> </u>	56,334		_	80,069
Total liabilities	32,587	7	690,635		_	723,222
STOCKHOLDERS' EQUITY:						
Common stock	_		105		_	105
Accumulated other comprehensive loss	_		(3,215)		_	(3,215)
Stock subscriptions receivable	_		(35,439)		_	(35,439)
Additional paid-in capital	1,205,154	1	1,411,936	(1,205	5.154)	1,411,936
Accumulated deficit	617,827		(90,768)		7,827)	(90,768)
Total stockholders' equity	1,822,981		1,282,619	(1,822	2,981)	1,282,619
Total liabilities and stockholders' equity	\$ 1,855,568	\$	1,973,254	\$ (1,822	2,981)	\$2,005,841

The accompanying notes are an integral part of this consolidating balance sheet.

## CONSOLIDATING BALANCE SHEET AS OF DECEMBER 31, 2003

	Combined Guarantor Subsidiaries	Radio One, Inc.	Eliminations	Consolidated
	(Unaudited)	(In The (Unaudited) (Unaudited)		
ASSETS	(Onauditeu)	(Onauditeu)	(Unaudited)	
CURRENT ASSETS:				
Cash and cash equivalents	\$ 414	\$ 37,596	\$ —	\$ 38,010
Short term investments		40,700	_	40,700
Trade accounts receivable, net of allowance for doubtful accounts	29,930	32,401	_	62,331
Prepaid expenses and other current assets	605	975	_	1,580
Income tax receivable	_	3,650	_	3,650
Deferred income tax asset	2,282	3,512		5,794
Total current assets	33,231	118,834	_	152,065
PROPERTY AND EQUIPMENT, net	27,974	14,701	_	42,675
INTANGIBLE ASSETS, net	1,763,295	18,963	_	1,782,258
INVESTMENT IN SUBSIDIARIES	_	1,793,927	(1,793,927)	_
INVESTMENT IN AFFILIATED COMPANY	_	34,396		34,396
OTHER ASSETS	963	5,514		6,477
Total assets	\$ 1,825,463	\$ 1,986,335	\$ (1,793,927)	\$2,017,871
LIADII ITIES AND STOCKHOLDEDS, EOLIITY				
LIABILITIES AND STOCKHOLDERS' EQUITY CURRENT LIABILITIES:				
Accounts payable	\$ 812	\$ 6,400	\$ —	\$ 7,221
Accrued expenses	6,798	31.227	<u> </u>	38,025
Fair value of derivative	0,750	4,236	<u>_</u>	4,236
Other current liabilities	148	3,770	_	3,918
Current portion of long-term debt	_	52,500	_	52,500
Current portion of long term debt				
Total current liabilities	7,767	98,133	_	105,900
LONG-TERM DEBT AND DEFERRED INTEREST, net of current portion	34	545,001	_	545,035
DEFERRED REVENUE, net of current portion	_	13,009	_	13,009
DEFERRED INCOME TAX LIABILITY	23,735	51,773		75,508
Total liabilities	31,536	707,916	_	739,452
CTOCKHOLDERS FOLITY				
STOCKHOLDERS' EQUITY:		105		105
Common stock	_	105	_	105
Accumulated other comprehensive loss	_	(2,605)	_	(2,605)
Stock subscriptions receivable	1 100 707	(35,017)	(1.100.707)	(35,017)
Additional paid-in capital	1,188,797	1,410,460	(1,188,797)	1,410,460
Accumulated deficit	605,130	(94,524)	(605,130)	(94,524)
Total stockholders' equity	1,793,927	1,278,419	(1,793,927)	1,278,419
Total liabilities and stockholders' equity	\$ 1,825,463	\$ 1,986,335	\$ (1,793,927)	\$2,017,871

The accompanying notes are an integral part of this consolidating balance sheet.

## CONSOLIDATING STATEMENT OF CASH FLOWS FOR THE THREE MONTHS ENDED MARCH 31, 2004 (unaudited)

	(			
	Combined Guarantor Subsidiaries	Radio One, Inc.	Eliminations	Consolidated
		(In T	Thousands)	
CASH FLOWS FROM OPERATING ACTIVITIES:				
Net income	\$ 12,696	\$ 8,791	\$ (12,696)	\$ 8,791
Adjustments to reconcile loss to net cash from operating activities:				
Depreciation and amortization	2,965	1,465	_	4,430
Amortization of debt financing costs, unamortized discount				
and deferred interest	_	424	_	424
Deferred income taxes	_	4,943	_	4,943
Equity in net losses of affiliated company	_	2,367	_	2,367
Non-cash compensation to officer	_	923	_	923
Effect of change in operating assets and liabilities-				
Trade accounts receivable, net	4,820	7,732	_	12,552
Due to Corporate/from Subsidiaries	13,744	(13,744)	_	_
Prepaid expenses and other	(638)	(411)	_	(1,049)
Other assets	35	(115)	_	(80)
Accounts payable	384	(576)	_	(192)
Accrued expenses and other	664	(9,529)	_	(8,865)
				<del></del>
Net cash flows from operating activities	34,670	2,270	(12,696)	24,244
CASH FLOWS FROM INVESTING ACTIVITIES:				
Purchase of property and equipment	\$ (781)	\$ (735)	\$ —	\$ (1,516)
Equity investments	_	(57)	_	(57)
Purchase of short-term investments	_	5,697	_	5,697
Investment in Subsidiaries	_	(12,696)	12,696	_
Deposits and payments for station purchases	(33,792)	(191)	_	(33,983)
		·		
Net cash flows from investing activities	(34,573)	(7,982)	12,696	(29,859)
CASH FLOWS FROM FINANCING ACTIVITIES:				
Repayment of debt	_	(13,127)	_	(13,127)
Proceeds from exercise of stock options	_	954	_	954
Interest on stock subscription receivable	_	(422)	_	(422)
Payment of preferred stock dividends		(5,035)		(5,035)
Net cash flows from financing activities	_	(17,630)	_	(17,630)
DECREASE IN CASH AND CASH EQUIVALENTS	97	(23,342)	_	(23,245)
CASH AND CASH EQUIVALENTS, beginning of period	414	37,596	_	38,010
or critical and or remaining or period				
CASH AND CASH EQUIVALENTS, end of period	\$ 511	\$ 14.254	s —	\$ 14.765
CHOITIE OF CHOIT EQUITIED (110, that of period	Ψ 511	Ψ ±¬,20¬	Ψ	Ψ 1-1,703

The accompanying notes are an integral part of this consolidating statement.

## CONSOLIDATING STATEMENT OF CASH FLOWS FOR THE THREE MONTHS ENDED MARCH 31, 2003 (unaudited)

	Combined Guarantor Subsidiaries	Radio One, Inc.	Eliminations	Consolidated
		(In Thous	sands)	
CASH FLOWS FROM OPERATING ACTIVITIES:				
Net income	\$ 9,456	\$ 6,910	\$ (9,456)	\$ 6,910
Adjustments to reconcile loss to net cash from operating activities:				
Depreciation and amortization	2,916	1,598	_	4,514
Amortization of debt financing costs, unamortized discount				
and deferred interest	125	300	_	425
Deferred income taxes	_	4,162	_	4,162
Non-cash compensation to officer	_	468	_	468
Loss on retirement of assets	2	_	_	2
Effect of change in operating assets and liabilities-				
Trade accounts receivable, net	4,910	7,244	_	12,154
Due to Corporate/from Subsidiaries	(13,012)	13,012	_	_
Prepaid expenses and other	(636)	661	_	25
Other assets	51	183	_	234
Accounts payable	418	114	_	532
Accrued expenses and other	56	(8,075)	_	(8,019)
	<del></del>		<del></del>	
Net cash flows from operating activities	4,286	26,577	(9,456)	21,407
CASH FLOWS FROM INVESTING ACTIVITIES:				
Purchase of property and equipment	\$ (2,146)	\$ (1,048)	\$ —	\$ (3,194)
Equity investments	\$ (2,140)	(237)	Ψ —	(237)
Purchase of short term investments	_	(6,000)	_	(6,000)
Investment in subsidiary		(9,456)	9,456	(0,000)
Deposits and payments for station purchases	(1,610)	(485)	3,430	(2,095)
Deposits and payments for station purchases	(1,010)			(2,093)
Net cash flows from investing activities	(3,756)	(17,226)	9,456	(11,526)
CASH FLOWS FROM FINANCING ACTIVITIES:				
Repayment of debt	_	(13,125)	_	(13,125)
Proceeds from exercise of stock options	_	93	_	93
Interest on stock subscription receivable	_	(463)	_	(463)
Payment of preferred stock dividends		(5,035)		(5,035)
Net cash flows from financing activities	_	(18,530)	_	(18,530)
U				
INCREASE (DECREASE) IN CASH AND CASH				
EQUIVALENTS	530	(9,179)	_	(8,649)
CASH AND CASH EQUIVALENTS, beginning of period	423	44,992	_	45,415
CASH AND CASH EQUIVALENTS, end of period	\$ 953	\$ 35,813	\$ —	\$ 36,766

The accompanying notes are an integral part of this consolidating statement.

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following information should be read in conjunction with "Selected Financial Data" and the Consolidated Financial Statements and Notes thereto included elsewhere in this report and the audited financial statements and Management Discussion and Analysis contained in our Annual Report on Form 10-K for the year ended December 31, 2003.

#### **Executive Summary**

The first quarter of 2004 was a very good quarter for Radio One. In addition to growing revenue significantly faster than the radio industry, the Company performed well relative to virtually all its metrics of performance including revenue growth, cost containment and station operating income margin expansion. Overall, we showed positive revenue growth in a vast majority of our markets. Specifically, Radio One's net broadcast revenue grew approximately 10% in the first quarter of 2004. This growth was broad-based with particular strength in Atlanta, Baltimore, Dallas, Detroit and Washington, D.C. Our revenue growth was balanced, with local and national advertising revenue increasing at the same rate while particular categories of strength included industries as diverse as automotive, financial, entertainment, travel and transportation, government/public and services. On the cost side, our ongoing hiring and salary freezes have enabled us to continue to manage our costs, which enhanced our results for the first quarter.

During the first quarter of 2004, we reduced our leverage by repaying approximately \$13.1 million of outstanding debt, utilizing our cash flow from operations. We expect that this reduced leverage will enhance our liquidity and improve our borrowing capacity for future growth opportunities, including potential acquisitions. Additionally, our affiliated company, TV One has been launched and is off to a great start.

Looking forward, we remain optimistic that 2004 will be a better year for the radio industry due to the improving economy and the 2004 Summer Olympics and Presidential election, two events which, historically, have been positive for advertising-based businesses. Radio One continues to be well positioned with radio stations in some of the largest markets in the U.S., many of which have experienced good ratings trends. While we remain committed to controlling our operating costs, the current strength of the economy has made it necessary to reconsider some of the strict controls in place, especially relating to hiring and salary increases. Accordingly, we are beginning to review this and will be looking to prudently invest in our infrastructure and personnel during the remainder of 2004. As in past periods, we will continue to focus on acquiring underperforming or strategic stations as well as seeking to build clusters of stations within certain markets to capitalize on our existing infrastructure. We are starting to see some decent acquisition activity and believe that 2004 may present more attractive opportunities for acquisitions than were available to us during the past two years to enable us expand our presence in our existing markets or enter new markets. At the same time, however, we expect to remain focused on ensuring that the price we pay for any acquisitions is fair and that these acquisitions are financed in such a manner that will not jeopardize our ability to manage and grow the business in times of uncertainty.

#### Introduction

#### Revenue and Expenses

We derive revenue from sales of advertisements and program sponsorships on our stations to local and national advertisers and, to a much lesser extent, tower rental income, independent promotion agreements, ticket and other revenue related to special events we sponsor throughout the year and, beginning in the third quarter of 2003, management fees from our affiliated company, TV One LLC ("gross broadcast revenue"). Advertising revenue is affected primarily by the advertising rates our radio stations are able to charge as well as the overall demand for radio advertising time in a market. These rates are largely based upon a radio station's audience share in the demographic groups targeted by advertisers, the number of radio stations in the related market, and the supply of and demand for radio advertising time. Advertising rates are generally highest during morning and afternoon commuting hours.

Approximately 70% of our net revenue was generated from local advertising while approximately 28% was generated from national spot advertising, including network advertising during the three months ended March 31, 2004 and 2003. The balance of revenue was generated primarily from tower rental income, ticket sales and revenue related to our sponsored events and other revenues.

In the broadcasting industry, radio stations often utilize trade or barter agreements to reduce cash expenses by exchanging advertising time for goods or services. In order to maximize cash revenue from our spot inventory, we monitor the use of trade agreements.

#### Expenses

Our significant broadcast expenses are (i) employee salaries and commissions, (ii) programming expenses, (iii) advertising and promotion expenses, (iv) rental of premises for studios, (v) rental of transmission tower space and (vi) music license royalty fees. We strive to control these expenses by centralizing certain functions such as finance, accounting, legal, human resources and management information systems and the overall programming management function. We also use our multiple stations, market presence and purchasing power to negotiate favorable rates with certain vendors and national representative selling agencies.

We generally incur advertising and promotional expenses to increase our audiences. However, because Arbitron reports ratings quarterly, any changed ratings and therefore the effect on advertising revenues tends to lag behind the incurrence of advertising and promotional expenditures.

#### Measurement of Performance

We monitor the growth and operational results of our business using net income and the following key metrics:

- (a) Net Broadcast Revenue: The performance of an individual radio station or group of radio stations in a particular market is customarily measured by its ability to generate net broadcast revenue. Net broadcast revenue consists of gross broadcast revenue net of local and national agency commissions consistent with industry practice. Net broadcast revenue is recognized in the period in which advertisements are broadcast. Net broadcast revenue also includes advertising aired in exchange for goods and services (barter), which is recorded at fair value.
- (b) Station Operating Income: Operating income before depreciation and amortization, corporate expenses and non-cash compensation expenses is commonly referred to in our business as station operating income. Station operating income is not a measure of financial performance under generally accepted accounting principles. Nevertheless we believe station operating income is often a useful measure of a broadcasting company's operating performance and is a significant basis used by our management to measure the operating performance of our stations within the various markets because station operating income provides helpful information about our results of operations apart from expenses associated with our physical plant, overhead and non-cash compensation. Station operating income is frequently used as one of the bases for comparing businesses in our industry, although our measure of station operating income may not be comparable to similarly titled measures of other companies. Station operating income does not purport to represent operating loss or cash flow from operating activities, as those terms are defined under generally accepted accounting principles, and should not be considered as an alternative to those measurements as an indicator of our performance.
- (c) Station Operating Income Margin: Station operating income margin represents station operating income as a percentage of net broadcast revenue. Station operating income margin is not a measure of financial performance under generally accepted accounting principles. Nevertheless, we believe that station operating income margin is a useful measure of our performance because it provides helpful information about our profitability as a percentage of our net broadcasting revenue.

(d) EBITDA: Net income or loss before interest income, interest expense, income taxes, depreciation and amortization is commonly referred to in our business as "EBITDA." EBITDA is not a measure of financial performance under generally accepted accounting principles. We believe EBITDA is often a useful measure of a company's operating performance and is a significant basis used by our management to measure the operating performance of our business because EBITDA excludes charges for depreciation, amortization and interest expense that have resulted from our acquisitions and debt financings. Accordingly, we believe that EBITDA provides helpful information about the operating performance of our business, apart from the expenses associated with our physical plant or capital structure. EBITDA is frequently used as one of the bases for comparing businesses in our industry, although our measure of EBITDA may not be comparable to similarly titled measures of other companies. EBITDA does not purport to represent operating loss or cash flow from operating activities, as those terms are defined under generally accepted accounting principles, and should not be considered as an alternative to those measurements as an indicator of our performance.

#### **Summary of Performance**

The table below provides a summary of our performance based on the metrics described above:

March 31,	
2004	2003
(in thousands, except margin data)	
\$69,662	\$63,430
\$34,125	\$29,068
49%	46%
\$27,559	\$25,433
\$ 8,791	\$ 6,910
	2004 (in thousan margin \$69,662 \$34,125 49% \$27,559

Three Months Ended

The reconciliation of operating income to station operating income is as follows:

		Three Months Ended March 31,	
	2004	2003	
	(in tho	usands)	
Operating income as reported	\$ 25,414	\$ 20,921	
Add back non-station operating income items included in operating income:			
Corporate expenses, excluding non-cash compensation	3,358	3,165	
Non-cash compensation	923	468	
Depreciation and amortization	4,430	4,514	
Station operating income	34,125	29,068	

The reconciliation of net income to EBITDA is as follows:

	Three Mor Marc	
	2004	2003
	(in thou	ısands)
Net income as reported	\$ 8,791	\$ 6,910
Add back non-EBITDA items included in net income:		
Interest income	(722)	(669)
Interest expense	9,975	10,450
Income taxes	5,085	4,228
Depreciation and amortization	4,430	4,514
EBITDA	27,559	25,433

## RADIO ONE, INC. AND SUBSIDIARIES RESULTS OF OPERATIONS

Three Months Ended

The following table summarizes our historical consolidated results of operations:

		nths Ended ch 31,
	2004	2003
	(in tho	usands)
Statements of Operations:		
Gross broadcast revenue	\$ 78,840	\$71,994
Less: agency commissions	9,178	8,564
Net broadcast revenue	69,662	63,430
Operating expenses:		
Programming and technical	13,625	12,616
Selling, general and administrative	21,912	21,746
Corporate expenses, excluding non-cash compensation	3,358	3,165
Non-cash compensation	923	468
Depreciation and amortization	4,430	4,514
Operating income	25,414	20,921
Interest income	722	669
Interest expense	9,975	10,450
Other income (expense), net	82	(2)
Equity in net loss of affiliated company	2,367	_
Income before provision for income taxes	13,876	11,138
Income tax benefit provision	5,085	4,228
Net income	\$ 8,791	\$ 6,910
Preferred stock dividend	5,035	5,035
Net income applicable to common stockholders	\$ 3,756	\$ 1,875

#### Three Months Ended March 31, 2004 Compared to Three Months Ended March 31, 2003

Net Broadcast Revenue. Gross broadcast revenue is derived primarily from sales of advertisements and program sponsorships on our stations to local and national advertisers. Gross broadcast revenue is recognized in the period in which advertisements are broadcast. Gross broadcast revenue includes advertising aired in exchange for goods and services (barter), which is recorded at fair value. Other sources of broadcast revenue include tower rental income, independent promotion agreements, tickets, other revenue related to special events sponsored by us and, beginning in 2003, management fees from TV One. Net broadcast revenue is presented net of local and national agency commissions in the results of operations, which is consistent with industry practice. For the three months ended March 31, 2004, we recognized \$69.7 million in net broadcast revenue compared to \$63.4 million during the three months ended March 31, 2004, compared to \$8.6 million during the three months ended March 31, 2003. The increase in net advertising revenue is due primarily to increased demand for advertising on our stations that results from our increased listenership, audience reach and ratings. The revenue growth in several of our markets, including Atlanta, Baltimore, Cincinnati, Dallas and Washington, D.C. was partially offset by revenue declines in some of our other markets, including Louisville, Philadelphia and Richmond. We expect net broadcast revenue to increase during the remainder of 2004 due to improved ratings growth in some of our underdeveloped markets, increased growth in corporate sales, and an improved outlook in general economic conditions.

#### Operating Expenses

Summary.

Programming and technical costs, selling general and administrative costs, corporate expenses, non-cash compensation, and depreciation and amortization were \$44.2 million for the three months ended March 31, 2004 compared to \$42.5 million in the three months ended March 31, 2003, an increase of \$1.7 million. The increase was due primarily to increases of \$1.0 million in programming and technical costs, \$0.1 million in selling, general and administrative costs, \$0.4 million in non-cash compensation, and \$0.2 million in corporate expenses.

Programming and technical.

Programming and technical costs include costs associated with our on-air talent, music royalties, and the rental and maintenance of our tower facilities. Programming and technical costs also include expenses associated with our research activities and the management and maintenance of the systems, software, hardware, and studios used in the creation, distribution and broadcast of our service. Programming and technical costs were \$13.6 million for the three months ended March 31, 2004, compared to \$12.6 million for the three months ended March 31, 2003, an increase of \$1.0 million or 8%. This increase resulted primarily from expenses associated with existing agreements and a new agreement signed with on-air talent during the three months ended March 31, 2004. Programming and technical costs are expected to increase during the remainder of 2004 due to the operations of our broadcast systems infrastructure and additional costs for our on-air talent.

Selling, general and administrative.

Selling, general and administrative costs, which include sales force compensation (primarily commissions), marketing costs, expenses for office and studio facilities, and back office expenses, were \$21.9 million for the three months ended March 31, 2004, compared with \$21.8 million for the three months ended March 31, 2003, an increase of \$0.1 million. Selling, general and administrative costs also include costs related to the advertising traffic (scheduling and insertion) functions. These costs are expected to increase during the remainder of 2004 due to the variable cost of increased revenue.

Corporate expenses.

Corporate expenses consist of costs associated with managing and maintaining our corporate headquarters and facilities, primarily corporate personnel costs. These expenses were \$3.4 million for the three months ended March 31, 2004, compared with \$3.2 million for the three months ended March 31, 2003, an increase of \$0.2 million. This increase resulted primarily from additional professional fees and other expenses incurred to ensure compliance with new regulatory requirements. These costs are expected to increase during the remainder of 2004 as we continue the implementation of new regulatory requirements associated with being a public company.

Non-cash compensation.

Non-cash compensation expenses were \$0.9 million for the three months ended March 31, 2004, compared with \$0.5 million for the three months ended March 31, 2003, an increase of \$0.4 million or 80%. This increase resulted from the recognition of additional charges related to the grant of restricted stock to certain on-air talent during the first quarter of 2004.

Depreciation and amortization.

Depreciation and amortization expense was \$4.4 million for the three months ended March 31, 2004 compared with \$4.5 million for the three months ended March 31, 2003, a decrease of \$0.1 million or 2%. This decrease was due primarily to assets that became fully depreciated, partially offset by additional depreciation expense during the first quarter of 2004.

*Operating Income.* Operating income for the three months ended March 31, 2004 was \$25.4 million compared with \$20.9 million for the three months ended March 31, 2003, an increase of \$4.5 million or 22%. This increase was primarily attributable to an increase in net broadcast revenue of \$6.2 million offset by an increase of \$1.7 million in operating expenses.

Interest Income. Interest income was constant at \$0.7 million for the three month periods ended March 31, 2004 and 2003.

*Interest Expense.* Interest expense was \$10.0 million for the three months ended March 31, 2004 compared with \$10.5 million for the three months ended March 31, 2003, a decrease of \$0.5 million or 5%. This decrease resulted from a consistent reduction in our outstanding debt balance since 2003 and lower interest rates applicable to our outstanding debt as a result of declining leverage throughout 2003 and into the first quarter of 2004.

Other Income (Expense). Other income was \$82,000 for the three months ended March 31, 2004 compared with other expense of \$2,000 for the three months ended March 31, 2003, an increase of \$84,000.

Equity in Net Loss of Affiliated Company. During the three months ended March 31, 2004, we recorded losses of \$2.4 million for our share of the net losses of our affiliated company, TV One. In July 2003, we entered into an agreement with certain other investors to form TV One for the purpose of distributing a new television programming service. See "Liquidity and Capital Resources" section below for further discussion.

*Net Income.* Net income increased to \$8.8 million for the three months ended March 31, 2004 compared with \$6.9 million for the three months ended March 31, 2003 an increase of \$1.9 million. This resulted primarily from an increase of \$4.5 million in operating income and a decrease of \$0.5 million in interest expense, offset by increases of \$0.8 million in the provision for income taxes and \$2.4 million for equity in the net loss of our affiliated company, TV One.

Net Income Applicable to Common Stockholders. Net income applicable to common stockholders was \$3.8 million for the three months ended March 31, 2004 compared with a net income applicable to common stockholders of \$1.9 million for the three months ended March 31, 2003, an increase of \$1.9 million. The increase was directly attributable to higher operating income due to higher revenue and lower interest expense, partially offset by equity in net loss of our affiliated company during the three months ended March 31, 2004, as described above. Dividends on our 6 ½ Convertible Preferred Remarketable Term Income Deferrable Equity Securities ("HIGH TIDES") remained unchanged at \$5.0 million for the three months ended March 31, 2004 and 2003.

#### Other Data

Station operating income. Station operating income consists of operating income before depreciation and amortization, corporate expenses and non-cash compensation expenses. Station operating income is not a measure of financial performance under generally accepted accounting principles. Station operating income increased to \$34.1 million for the three months ended March 31, 2004 compared with \$29.1 million for the three months ended March 31, 2003, an increase of \$5.0 million or 17%. This increase was primarily attributable to an increase in net broadcast revenue, partially offset by higher operating expenses as described above. The reconciliation of operating income to station operating income is provided on page 29.

Station operating income margin. Station operating income margin represents station operating income as a percentage of net broadcast revenue. Station operating income margin is not a measure of financial performance under generally accepted accounting principles. Our station operating income margin increased to 49% for the three months ended March 31, 2004 from 46% for the three months ended March 31, 2003. Our station operating

income was \$34.1 million and \$29.1 million for the three months ended March 31, 2004 and 2003, respectively while our net broadcast revenue was \$69.7 million and \$63.4 million for the three months ended March 31, 2004 and 2003, respectively.

*EBITDA*. EBITDA represents net income or loss before interest income, interest expense, income taxes, depreciation and amortization. EBITDA is not a measure of financial performance under generally accepted accounting principles. EBITDA was \$27.6 million for the three months ended March 31, 2004 compared with \$25.4 million for the three months ended March 31, 2003, an increase of \$2.2 million or 9%. The reconciliation of net income to EBITDA is provided on page 29.

#### LIQUIDITY AND CAPITAL RESOURCES

Our primary source of liquidity is cash provided by operations and, to the extent necessary, commitments available under our amended and restated bank credit facility and other debt or equity financing. We have used, and will continue to use, a significant portion of our capital resources to consummate acquisitions. These acquisitions were or may be funded from:

- our bank credit facility;
- the proceeds of the historical offerings of our common stock and preferred stock;
- · the proceeds of future common and/or preferred stock, and/or debt offerings; and
- · internally generated cash flow.

We entered into our amended and restated bank credit facility as of July 17, 2000. Under the credit facility, we have borrowed \$350.0 million in term loans and may borrow up to \$250.0 million on a revolving basis. Historically, we have drawn down funds from the credit facility as capital was required, primarily for acquisitions. As of March 31, 2004, we have repaid \$65.6 million, leaving an outstanding balance of \$284.4 million of term loans, and are able to borrow up to \$250.0 million on a revolving basis, subject to the applicable covenant restrictions under our credit facility. Both the term loan and the revolving commitment under our credit facility bear interest, at our option, at a rate equal to either LIBOR plus a spread that ranges from 0.625% to 2.00% or the prime rate plus a spread of up to 1.00%, depending on our leverage ratio. Under the bank credit facility, we may be required from time to time to protect ourselves from interest rate fluctuations using interest rate hedge agreements. As a result, we have entered into various fixed rate swap agreements designed to mitigate our exposure to higher floating interest rates. These swap agreements require that we pay a fixed rate of interest on the notional amount to a bank and that the bank pays to us a variable rate equal to three-month LIBOR. We currently have swap agreements in place for a total notional amount of \$225.0 million. As of March 31, 2004, the periods remaining on the swap agreements range in duration from three to 33 months.

Our credit exposure under these swap agreements is limited to the cost of replacing an agreement in the event of non-performance by our counter-party; however, we do not anticipate non-performance. All of the swap agreements are tied to the three-month LIBOR interest rate, which may fluctuate significantly on a daily basis. The valuation of each of these swap agreements is affected by the change in the three-month LIBOR rates and the remaining term of the agreement. Any increase in the three-month LIBOR rate results in a less favorable valuation. The following table summarizes the interest rates in effect with respect to certain of our debt as of March 31, 2004:

Type of debt		t outstanding nillions)	Applicable interest rate	
Senior bank term debt (subject to a 46 month fixed swap) <sup>(1)(2)</sup>	\$	100.0	4.02%	
Senior bank term debt (subject to a 36 month fixed swap) <sup>(1)(2)</sup>		50.0	3.64	
Senior bank term debt (subject to a 24 month fixed swap) <sup>(1)(2)</sup>		50.0	3.18	
Senior bank term debt (subject to a 20 month fixed swap) <sup>(2)</sup>		25.0	4.14	
Senior bank term debt (subject to variable interest rate) <sup>(3)</sup>		59.4	1.75	
8 <sup>7</sup> /8% senior subordinated notes (fixed rate)		300.0	8.88	

- (1) A total of \$200 million is subject to fixed rate swap agreements that became effective on December 2, 2002.
- Under our fixed rate swap agreements, we pay a fixed rate plus a spread based on our leverage ratio, as defined in our credit agreement. That spread is currently set at 0.63% and is incorporated into the applicable interest rates outlined above.
- (3) Subject to rolling 90-day LIBOR plus a spread currently at 0.63% and incorporated into the applicable interest rate outlined above.

In May 2001, we closed a private offering of \$300.0 million of our 8 7/8% Senior Subordinated Notes due 2011 realizing net proceeds of \$291.8 million. The net proceeds of the offering were primarily used to repay amounts owed on our bank credit facility and previously outstanding senior subordinated notes.

Our credit facility and the indenture for our senior notes require that we comply with certain financial covenants limiting our ability to incur additional debt. Such terms also place restrictions on us with respect to the sale of assets, liens, investments, dividends, debt repayments, capital expenditures, transactions with affiliates, consolidation and mergers, and the issuance of equity interests, among other things. Our credit facility also requires compliance with financial tests based on financial position and results of operations, including a leverage ratio, an interest coverage ratio and a fixed charge coverage ratio, all of which could effectively limit our ability to borrow under the credit facility or to otherwise raise funds in the debt market. On March 18, 2002, we entered into an amendment with our lenders under our bank facility that modified the financial condition covenants to terms more favorable to us. We believe that we are in compliance in all material respects with all the covenants of our credit facility and the indenture for our senior notes.

The following table provides a comparison of our statements of cash flows for the three months ended March 31, 2004 and 2003:

	2004	2003
	(in thous	ands)
Net cash flows from operating activities	\$ 24,244	\$ 21,407
Net cash flows used in investing activities	(29,859)	(11,526)
Net cash flows used in financing activities	(17,630)	(18,530)

Net cash flows from operating activities were approximately \$24.2 million and \$21.4 million for the three months ended March 31, 2004 and 2003, respectively. For the three months ended March 31, 2004, net cash from operating activities increased \$2.8 million compared to the three months ended March 31, 2003, primarily due to an increase in operating income, reduced leverage and changes in other working capital components.

Net cash flows used in investing activities were \$29.9 million and \$11.5 million for the three months ended March 31, 2004 and 2003, respectively. During the three months ended March 31, 2004, we completed the acquisition of the assets of WSNJ-FM in the Philadelphia market for approximately \$35.0 million and sold approximately \$5.7 million of short-term marketable securities. Capital expenditures were approximately \$1.5 million for the three months ended March 31, 2004. During the three months ended March 31, 2003, we completed the acquisition of the assets of WBLO-FM in the Louisville market for approximately \$2.0 million and purchased short term marketable securities for approximately \$6.0 million. Capital expenditures were approximately \$3.2 million for the three months ended March 31, 2003.

Net cash flows used in financing activities were \$17.6 million for the months ended March 31, 2004 compared to net cash flows used in financing activities of \$18.5 million for the three months ended March 31, 2003. We repaid approximately \$13.1 million of our term loans and also paid preferred dividends of approximately \$5.0 million during each of the three-month periods ended March 31, 2004 and 2003.

In April 2004, we entered into definitive agreements to acquire all of the outstanding stock of New Mableton Broadcasting Corporation ("NMBC"), the majority shareholder of which is an entity controlled by our

Chief Executive Officer and President. The total acquisition price is approximately \$35.0 million. NMBC owns WAMJ-FM, a radio station located in the Atlanta, Georgia metropolitan area which we have operated under a local management agreement since August 2001.

We continuously review opportunities to acquire additional radio stations, primarily in the top 60 African-American markets, and to make strategic investments. As of the date of this report, other than our agreement with an affiliate of Comcast Corporation and other investors to fund our affiliate TV One over the next four years (the balance of our commitment is \$55.5 million at March 31, 2004) and our agreement to purchase all of the outstanding stock of NMBC for approximately \$35.0 million, we have no definitive agreements to make acquisitions of additional radio stations or to make strategic investments. We anticipate that these and any future acquisitions and strategic investments will be financed through funds generated from operations, cash on hand, equity financings, permitted debt financings, debt financings through unrestricted subsidiaries or a combination of these sources. However, there can be no assurance that financing from any of these sources, if available, will be available on favorable terms.

As of March 31, 2004, we obtained two standby letters of credit in the amounts of \$275,000 and \$270,000 each in connection with our annual insurance policy renewals. To date, there has been no activity on these standby letters of credit.

For the remainder of 2004, we must make minimum principal payments on the term loans in the amount of approximately \$39.4 million in equal quarterly installments of approximately \$13.1 million. We expect that we will meet the quarterly debt commitments through one or more of the following: (1) cash on hand; (2) cash flow from operations; (3) additional permitted borrowings; or (4) other debt or equity financings.

Our ability to meet our debt service obligations and reduce our total debt, and our ability to refinance the 8 <sup>7</sup>/8% senior subordinated notes at or prior to their scheduled maturity date in 2011, will depend upon our future performance which, in turn, will be subject to general economic conditions and to financial, business and other factors, including factors beyond our control. In addition to principal payments during the remainder of 2004 of approximately \$39.4 million, dividends of approximately \$15.1 million related to our preferred stock, and our obligations to close on the purchase of the outstanding stock of New Mableton Broadcasting Corporation and to meet capital calls by TV One, our principal liquidity requirements will be for working capital, continued business development, strategic investment opportunities and for general corporate purposes, including capital expenditures.

Starting in July 2003, and continuing for two years, we have the right (but not the requirement) to redeem up to \$310.0 million of our designated 6.5% Convertible Preferred Stock ("HIGH TIDES") for cash. Depending on the underlying price of our Class D common stock at the time of settlement for this redemption (if elected by us), we would need to fund up to 100% of the amount of securities to be redeemed in cash, although lesser amounts would be required if certain holders of the HIGH TIDES elect to receive shares of Class D common stock in lieu of cash. Subject to certain restrictions imposed on our bank credit facility, we could finance the cash redemption of the HIGH TIDES with borrowings under our bank credit facility, available free cash balances and/or a new preferred and/or common stock issuance. By July 2005, if we have not redeemed 100% of our HIGH TIDES for cash and/or stock, we must remarket the HIGH TIDES into a similar security priced at the then prevailing market prices for such a security. As of the date of this report, we have not elected to redeem our HIGH TIDES.

We believe that, based on current levels of operations and anticipated internal growth, for the foreseeable future, cash flow from operations together with other available sources of funds will be adequate to make required payments of interest on our indebtedness, to fulfill our commitment to fund TV One, to fund potential acquisitions, to pay dividends on our preferred stock, to fund anticipated capital expenditures and working capital requirements and to enable us to comply with the terms of our debt agreements. However, in order to finance future acquisitions or investments, if any, we may require additional financing and there can be no assurance that we will be able to obtain such financing on terms acceptable to us.

#### RECENT ACCOUNTING PRONOUNCEMENTS

There have been no material changes to our disclosure of recent accounting pronouncements provided in Management's Discussion and Analysis contained in our Annual Report on Form 10-K for the year ended December 31, 2003.

#### CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our accounting policies are described in Note 1 of the Consolidated Financial Statements. We prepare our Consolidated Financial Statements in conformity with accounting principles generally accepted in the United States, which require us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates. In Management's Discussion and Analysis contained in our Annual Report on Form 10-K for the year ended December 31, 2003, we summarized the policies and estimates that we believe to be most critical in understanding the judgments involved in preparing our financial statements and the uncertainties that could affect our results of operations, financial condition and cash flows. There have been no material changes on such policies or estimates since we filed our Annual Report on Form 10-K for the year ended December 31, 2003.

#### CAPITAL AND COMMERCIAL COMMITMENTS

Long-term debt

We have raised funds from the following issuances of long-term debt:

• In May 2001, we closed a private offering of \$300.0 million of our 8 7/8% Senior Subordinated Notes due 2011 realizing net proceeds of \$291.8 million. The net proceeds of the offering were primarily used to repay amounts owed on our bank credit facility and previously outstanding senior subordinated notes.

• In July 2000, we established various credit facilities under an agreement with a group of financial institutions whereby we may borrow up to \$750.0 million. This agreement was subsequently amended on March 18, 2002 ("the Amended and Restated Credit Agreement") to provide a new facility under which we may borrow up to \$600.0 million.

The bank credit facility consists of Term A Loans (the "Loan") in an amount up to \$350.0 million, and a credit line (the "Revolver") in an amount up to \$250.0 million that may be borrowed on a revolving basis. The interest rate on the bank credit facility is LIBOR plus a spread based on the Company's leverage ratio, as defined in the credit agreement. The credit facility requires quarterly interest payments. The credit facility also requires minimum quarterly principal payments, which commenced March 31, 2003. The loans mature in June 2007. As of March 31, 2004, we had \$284.4 million outstanding on the Loan and \$250.0 million remained available (subject to various covenant restrictions) to be drawn down from the Revolver.

#### Lease obligations

We have non-cancelable operating leases for office space, studio space, broadcast towers and transmitter facilities and non-cancelable capital leases for equipment that expire over the next twenty years.

#### Contractual Obligations Schedule

The following table represents our contractual obligations as of March 31, 2004:

# Payments Due by Period<sup>(1)</sup> (in thousands)

April – December 2004	2005	2006	2007	2008	2009 and Beyond	Total
\$ —	\$ —	\$ —	\$ —	\$ —	\$ 300,000	\$ 300,000
39,375	70,000	87,500	87,500		_	284,375
6	7	7	7	6	_	33
15,105	20,140	20,140	20,140	20,140	20,140	115,805
22,826	16,784	6,839	1,670	194	306	48,620
3,849	4,909	4,501	4,325	4,293	11,938	33,815
\$ 81,161	\$ 111,840	\$ 118,987	\$ 113,642	\$24,633	\$ 332,384	\$ 782,647
	\$ — 39,375 6 15,105 22,826 3,849	December 2004         2005           \$ —         \$ —           39,375         70,000           6         7           15,105         20,140           22,826         16,784           3,849         4,909	December 2004         2005         2006           \$ —         \$ —         \$ —           39,375         70,000         87,500           6         7         7           15,105         20,140         20,140           22,826         16,784         6,839           3,849         4,909         4,501	December 2004         2005         2006         2007           \$ —         \$ —         \$ —         \$ —           39,375         70,000         87,500         87,500           6         7         7         7           15,105         20,140         20,140         20,140           22,826         16,784         6,839         1,670           3,849         4,909         4,501         4,325	December 2004         2005         2006         2007         2008           \$ —         \$ —         \$ —         \$ —           39,375         70,000         87,500         87,500         —           6         7         7         7         6           15,105         20,140         20,140         20,140         20,140           22,826         16,784         6,839         1,670         194           3,849         4,909         4,501         4,325         4,293	December 2004         2005         2006         2007         2008         2009 and Beyond           \$ —         \$ —         \$ —         \$ 300,000           39,375         70,000         87,500         87,500         —         —           6         7         7         7         6         —           15,105         20,140         20,140         20,140         20,140         20,140           22,826         16,784         6,839         1,670         194         306           3,849         4,909         4,501         4,325         4,293         11,938

<sup>(1)</sup> The above amounts do not include interest, which in some cases is variable in amount.

In addition to the obligations above, as of March 31, 2004, we had swap agreements in place for a total notional amount of \$225.0 million. The periods remaining on the swap agreements range in duration from three to 33 months. If we terminate our interest swap agreements before they expire, we will be required to pay early termination fees. Our credit exposure under these agreements is limited to the cost of replacing an agreement in the event of non-performance by our counter-party, however, we do not anticipate non-performance.

We anticipate that we will fund our obligations and commitments through one or more of the following: (1) cash on hand; (2) cash flow from operations; (3) additional permitted borrowings; or (4) other debt or equity financings.

Other operating contracts/agreements include employment contracts, severance obligations, on-air talent contracts and other programming agreements.

#### CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This document contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements are not historical facts, but rather reflect our current expectations concerning future results and events. You can identify these forward-looking statements by our use of words such as "anticipates," "expects," "intends," "plans," "believes," "seeks," "likely," "may," "estimates" and similar expressions. We cannot guarantee that we will achieve these plans, intentions or expectations. Because these statements apply to future events, they are subject to risks and uncertainties that could cause actual results to differ materially from those forecast or anticipated in the forward-looking statements. These risks, uncertainties and factors include, but are not limited to:

- economic conditions, both generally and relative to the radio broadcasting industry;
- risks associated with our acquisition strategy;
- the highly competitive nature of the broadcast industry;
- · our high degree of leverage; and
- other factors described in our reports on Form 10-K and Form 10-Q.

You should not place undue reliance on these forward-looking statements, which reflect our view as of the date of this report. We undertake no obligation to publicly update or revise any forward-looking statements because of new information, future events or otherwise.

#### **Item 4. Controls and Procedures**

#### Evaluation of disclosure controls and procedures

We have carried out an evaluation, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this annual report. Based on this evaluation, our CEO and CFO concluded that as of such date, our disclosure controls and procedures are effective in timely alerting them to material information required to be included in our periodic SEC reports. Disclosure controls and procedures are controls and procedures that are designed to ensure that information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms.

In designing and evaluating the disclosure controls and procedures, our management recognized that any controls and procedures, no matter how well designed and operated, can only provide reasonable assurance of achieving the desired control objectives and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

#### Changes in internal control over financial reporting

During the first quarter of 2004, there were no changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### PART II. OTHER INFORMATION

#### **Item 1. Legal Proceedings**

In November 2001, Radio One and certain of its officers and directors were named as defendants in a class action shareholder complaint filed in the United States District Court for the Southern District of New York, now captioned, In re Radio One, Inc. Initial Public Offering Securities Litigation, Case No. 01-CV-10160. Similar complaints were filed in the same court against hundreds of other public companies ("Issuers") that conducted initial public offerings of their common stock in the late 1990s (the "IPO Lawsuits"). In the complaint filed against Radio One (as amended), the plaintiffs claim that Radio One, certain of its officers and directors, and the underwriters of certain of its public offerings violated Section 11 of the Securities Act of 1933 based on allegations that its registration statement and prospectus failed to disclose material facts regarding the compensation to be received by, and the stock allocation practices of, the underwriters. The complaint also contains a claim for violation of Section 10(b) of the Securities Exchange Act of 1934 based on allegations that this omission constituted a deceit on investors. The plaintiffs seek unspecified monetary damages and other relief.

In July 2002, Radio One joined in a global motion, filed by the Issuers, to dismiss the IPO Lawsuits. In October 2002, the court entered an order dismissing the Company's named officers and directors from the IPO Lawsuits without prejudice, pursuant to an agreement tolling the statute of limitations with respect to Radio One's officers and directors until September 30, 2003. In February 2003, the court issued a decision denying the motion to dismiss the Section 11 and Section 10(b) claims against Radio One and most of the Issuers.

In July 2003, a Special Litigation Committee of Radio One's Board of Directors approved in principle a settlement proposal with the plaintiffs that is anticipated to include most of the Issuers. The proposed settlement would provide for the dismissal with prejudice of all claims against the participating Issuers and their officers and the assignment to plaintiffs of certain potential claims that the Issuers may have against their underwriters. The tentative settlement also provides that, in the event that plaintiffs ultimately recover less than a guaranteed sum from the underwriters, plaintiffs would be entitled to payment by each participating Issuer's insurer of a pro rata share of any shortfall in the plaintiffs guaranteed recovery. In September 2003, in connection with the proposed settlement, Radio One's named officers and directors extended the tolling agreement so that it would not expire prior to any settlement being finalized. Although we have approved this settlement proposal in principle, it remains subject to a number of procedural conditions, as well as formal approval by the court. Other than legal fees incurred to date, Radio One expects that the expenses of settlement, if any, will be paid by its insurance carriers. Until such settlement is finalized, we and our officers and directors intend to continue to defend the actions vigorously.

We are involved from time to time in various routine legal and administrative proceedings and threatened legal and administrative proceedings incidental to the ordinary course of our business. We believe the resolution of such matters will not have a material adverse effect on our business, financial condition or results of operations.

### Item 2. Changes in Securities and Use of Proceeds

None

Item 3. Defaults Upon Senior Securities

None.

Item 4. Submission of Matters to a Vote of Security Holders

None.

#### Item 5. Other Information

None.

#### Item 6. Exhibits and Reports on Form 8-K

#### (a) EXHIBITS

The following exhibits are filed as part of this report, except for Exhibits 32.1 and 32.2, which are furnished, but not filed, with this report.

- Amended and Restated Certificate of Incorporation of Radio One, Inc. (dated as of May 4, 2000), as filed with the State of Delaware on May 9, 2000 (incorporated by reference to Radio One's Quarterly Report on Form 10-Q for the period ended March 31, 2000 (File No. 000-25969; Film No. 631638)).
- 3.1.1 Certificate of Amendment (dated as of September 21, 2000) of the Amended and Restated Certificate of Incorporation of Radio One, Inc. (dated as of May 4, 2000), as filed with the State of Delaware on September 21, 2000 (incorporated by reference to Radio One's Current Report on Form 8-K filed October 6, 2000 (File No. 000-25969; Film No. 736375)).
- Amended and Restated By-laws of Radio One, Inc., amended as of June 5, 2001 (incorporated by reference to Radio One's Quarterly Report on Form 10-Q filed August 14, 2001 (File No. 000-25969; Film No. 1714323)).
- 3.3 Certificate Of Designations, Rights and Preferences of the 6 ½% Convertible Preferred Securities Remarketable Term Income Deferrable Equity Securities (HIGH TIDES) of Radio One, Inc., as filed with the State of Delaware on July 13, 2000 (incorporated by reference to Radio One's Quarterly Report on Form 10-Q for the period ended June 30, 2000 (File No. 000-25969; Film No. 698190)).
- 10.12 Third Amendment to Second Amended and Restated Credit Agreement, dated April 16, 2004, by and among Radio One, Inc., Bank of America, N.A. and the other lender parties thereto.
- 31.1 Certification of Chief Executive Officer required by Rule 13a-14 or Rule 15d-14, as created by Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer required by Rule 13a-14 or Rule 15d-14, as created by Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

#### (b) REPORTS ON FORM 8-K

The Company filed an Item 12 Form 8-K dated February 10, 2004 for the purpose of releasing financial results for the fourth quarter of 2003.

The Company filed an Item 12 Form 8-K dated April 30, 2004 for the purpose of releasing financial results for the first quarter of 2004 and announcing its intention to acquire New Mableton Broadcasting Corporation.

## **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

RADIO ONE, INC.

/s/ SCOTT R. ROYSTER

May 3, 2004

Scott R. Royster Executive Vice President and Chief Financial Officer (Principal Financial Officer)

#### THIRD AMENDMENT TO SECOND AMENDED AND RESTATED CREDIT AGREEMENT

This THIRD AMENDMENT TO SECOND AMENDED AND RESTATED CREDIT AGREEMENT (this "<u>Amendment</u>") is entered into as of April 16, 2004, by and among RADIO ONE, INC., a Delaware corporation (the "<u>Borrower</u>"), BANK OF AMERICA, N.A., a national banking association, individually as a Lender and as Administrative Agent, and the other Lenders party hereto.

#### RECITALS

A. On June 30, 1998, the Borrower entered into that certain Credit Agreement with a syndicate of Lenders (the "1998 Credit Agreement") providing for certain extensions of credit to the Borrower, on the terms and subject to the conditions set forth therein. The 1998 Credit Agreement was subsequently (i) amended by that certain First Amendment to Credit Agreement dated as of December 23, 1998, (ii) amended by that certain Second Amendment to Credit Agreement dated as of February 9, 1999 and (iii) amended and restated in its entirety by that certain Amended and Restated Credit Agreement dated as of February 26, 1999 (the "1999 Credit Agreement"). The 1999 Credit Agreement was subsequently (i) amended and restated in its entirety by that certain Second Amended and Restated Credit Agreement dated as of July 17, 2000, (ii) amended by that certain First Amendment to Second Amended and Restated Credit Agreement dated as of July 15, 2003 (the 1998 Credit Agreement, as so amended and amended and restated, the "Credit Agreement"). Terms used herein, unless otherwise defined herein, shall have the meanings set forth in the Credit Agreement.

B. The Borrower and the Lenders have agreed, subject to the terms and conditions specified herein, to modify certain provisions of the Credit Agreement.

NOW, THEREFORE, in consideration of the premises and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Borrower, the Lenders and the Administrative Agent hereby agree as follows:

#### **Section 1. AMENDMENTS**

Subject to the covenants, terms and conditions set forth in this Amendment, and in reliance upon the representations and warranties of the Borrower made herein, the undersigned Lenders (which Lenders constitute the Majority Lenders required under <u>Section 11.1</u> of the Credit Agreement to effect the following amendments) amend the Credit Agreement as follows:

- (a) The definition of "Common Equity Proceeds" is hereby added to <u>Section 1.1</u> of the Credit Agreement in its entirety as follows: "Common Equity Proceeds" has the meaning set forth in Section 8.12(d).
- (b) The definition of "New Preferred Stock" in Section 1.1 of the Credit Agreement is amended and restated in its entirety as follows:
- "New Preferred Stock" means those certain 6 1/2% Convertible Preferred Securities known as Remarketable Term Income Deferrable Equity Securities (HIGH TIDES) issued by the Borrower.
- (c) <u>Subsection 4.2(e)(i)</u> of the Credit Agreement is amended and restated in its entirety as follows:
- (i) the Borrower or any Restricted Subsidiary issues or sells any Equity Interests of the Borrower or a Restricted Subsidiary (other than Disqualified Stock, or stock issued in accordance with Section 8.12(d)), and

- (d) Section 7.10 of the Credit Agreement is amended and restated in its entirety as follows:
- 7.10 <u>Use of Proceeds</u>. The Borrower shall use the proceeds of the Loans and the Letters of Credit only (i) to fund the Clear Channel Acquisition and the Dallas Acquisition and Permitted Acquisitions; (ii) to repay the Senior Subordinated Indebtedness, and other Indebtedness of the Borrower for which the use of the proceeds of the Loans has been approved by the Administrative Agent; (iii) to redeem the New Preferred Stock in accordance with the provisions of <u>Section 8.6(c)</u> and (iv) for working capital and general corporate purposes.
- (e) <u>Section 8.6</u> of the Credit Agreement is amended to (1) delete the "and" after subsection (a) thereof, (2) delete the "." after subsection (b) thereof and add "; and" in its stead and (3) add a new Subsection 8.6(c) as follows:
  - (c) redemptions or exchanges (for cash or shares of the Borrower's common Equity Interests) of up to 310,000 shares of New Preferred Stock having a maximum aggregate liquidation value of \$310,000,000, provided that each of the following conditions has been satisfied: (i) no Default or Event of Default exists both before and after giving effect to each such redemption and (ii) in the preceding 12 month period, Borrower shall not have used more than \$155,000,000 in cash in the aggregate, excluding Common Equity Proceeds, to redeem the New Preferred Stock.
  - (f) Section 8.7(ii) of the Credit Agreement is amended and restated in its entirety as follows:
  - (ii) the Borrower shall have given to the Administrative Agent notice of any such Acquisition with a purchase price of \$25,000,000 or more at least ten days prior to executing any binding commitment with respect thereto (or such lesser notice as is acceptable to the Administrative Agent).
  - (g) Section 8.12 of the Credit Agreement is amended and restated in its entirety as follows:
  - 8.12 <u>Limitation on Sale or Issuance of Equity Interests</u>. Issue, sell, assign, pledge or otherwise encumber or dispose of any shares of Equity Interests of the Borrower or the Restricted Subsidiaries, except (a) the Restricted Subsidiaries may issue or sell Equity Interests to the Borrower, (b) the Equity Interests of the Restricted Subsidiaries may be pledged pursuant to the Pledge Agreements, (c) the Borrower may issue common stock under (i) effective registration statements filed with the Securities and Exchange Commission, subject to the Borrower's compliance with the provisions of <u>Sections 4.2(e)</u>, or (ii) pursuant to any employee stock option plan approved by the Borrower's board of directors, or (iii) in connection with Investments permitted under <u>Section 8.8</u> and (d) so long as there exists no Default or Event of Default both before and after giving effect to any such issuance and subject to compliance with the provisions of <u>Section 4.2(e)</u> (if applicable) and <u>Section 8.6</u>, the issuance of common Equity Interests of the Borrower (i) in connection with the exchange or conversion of New Preferred Stock, or (ii) the proceeds of which ("Common Equity Proceeds") are used exclusively to redeem New Preferred Stock.
  - (h) Section 9(m) of the Credit Agreement is amended and restated in its entirety as follows:
  - (m) Any event shall occur that shall require the Borrower to redeem any shares of the New Preferred Stock, except events in connection with any optional redemption in accordance with the terms of <u>Section 8.6(c)</u>; or

#### Section 2. REPRESENTATIONS AND WARRANTIES.

To induce the Administrative Agent and the Lenders to enter into this Amendment, Borrower represents and warrants to the Administrative Agent and the Lenders as follows:

(a) **No Defaults**. No Default or Event of Default exists under the Credit Agreement, the Notes, any of the Security Documents or any of the other documents executed in connection therewith, and no such Default or Event of Default is imminent.

- (b) **Binding Effect**. This Amendment, the Credit Agreement, as amended hereby, the Notes, the Security Documents and the other documents executed in connection therewith constitute the legal, valid and binding obligations of the Borrower and its Subsidiaries parties thereto, enforceable against the Borrower and such parties in accordance with their respective terms, except as enforceability may be limited by applicable bankruptcy, insolvency, or similar laws affecting the enforcement of creditors' rights generally or by equitable principles of general applicability.
- (c) **Representations and Warranties**. The representations and warranties set forth in <u>Section 5</u> of the Credit Agreement are true and correct in all material respects on and as of the date hereof, both before and after giving effect to the effectiveness of this Amendment, as if such representations and warranties were being made on and as of the date hereof.

#### Section 3. CONDITIONS PRECEDENT

The parties hereto agree that the waivers and amendments set forth herein shall not be effective until the satisfaction in full of each of the following conditions precedent, each in a manner satisfactory to the Administrative Agent and the Lenders parties hereto in their sole discretion:

- (a) **Execution and Delivery of this Amendment**. The Administrative Agent shall have received a copy of this Amendment executed and delivered by the Borrower and by Lenders constituting the Majority Lenders.
- (b) **Representations and Warranties**. Each of the representations and warranties made herein shall be true and correct on and as of the date hereof, as if made on and as of such date, both before and after giving effect to the waivers set forth herein.
- (c) **Other Documents, Certificates and Instruments.** The Administrative Agent shall have received, in form and substance satisfactory to the Administrative Agent and its counsel, such other documents, certificates and instruments as the Administrative Agent shall require.

#### **Section 4. MISCELLANEOUS**

- (a) **Ratification and Confirmation**. The terms, provisions, conditions and covenants of the Credit Agreement, the Notes, the Security Documents and the other documents executed in connection therewith remain in full force and effect and are hereby ratified and confirmed, and the execution, delivery and performance of this Amendment shall not in any manner operate as a waiver of, consent to or amendment of any other term, provision, condition or covenant thereof
- (b) **Fees and Expenses**. The Borrower agrees to pay on demand all costs and expenses of the Administrative Agent in connection with the preparation, reproduction, execution, and delivery of this Amendment and the other documents prepared in connection herewith, including, without limitation, the reasonable fees and out-of-pocket expenses of counsel for the Administrative Agent, which fees and out-of-pocket expenses of counsel shall not exceed \$10,000 in the aggregate.
- (c) **Headings**. Section and subsection headings in this Amendment are included herein for convenience of reference only and shall not constitute a part of this Amendment for any other purpose or be given any substantive effect.
- (d) APPLICABLE LAW. THIS AMENDMENT SHALL BE GOVERNED BY, AND SHALL BE CONSTRUED AND INTERPRETED IN ACCORDANCE WITH, THE LAWS OF THE STATE OF NEW YORK, WITHOUT REGARD TO CONFLICTS OF LAW PRINCIPLES.
- (e) **Liens.** The Borrower agrees hereby that all Liens, security interests, assignments, superior titles, rights, remedies, powers, equities and priorities securing the Notes including but not limited to those under the Security Documents are hereby ratified and confirmed as valid, subsisting and continuing to secure the Notes, and this Amendment shall not affect the priority of such Liens.

- (f) **Counterparts**. This Amendment may be executed in any number of counterparts and by different parties hereto in separate counterparts, each of which when so executed and delivered shall be deemed an original, but all such counterparts together shall constitute but one and the same instrument; signature pages may be detached from multiple separate counterparts and attached to a single counterpart so that all signature pages are physically attached to the same document.
- (g) FINAL AGREEMENT. THIS AMENDMENT, TOGETHER WITH THE CREDIT AGREEMENT, THE NOTES, THE SECURITY DOCUMENTS AND THE OTHER DOCUMENTS EXECUTED IN CONNECTION THEREWITH, REPRESENTS THE FINAL AGREEMENT BETWEEN THE PARTIES AND MAY NOT BE CONTRADICTED BY EVIDENCE OF PRIOR, CONTEMPORANEOUS, OR SUBSEQUENT ORAL AGREEMENTS OF THE PARTIES. THERE ARE NO UNWRITTEN ORAL AGREEMENTS BETWEEN THE PARTIES.

[Remainder of Page Intentionally Left Blank; Signature Page Follows]

IN WITNESS WHEREOF, the parties hereto have caused this Amendment to be executed by their respective officers thereunto duly authorized as of the date first above written.

## RADIO ONE, INC.

By: /s/ SCOTT R. ROYSTER

Name: Scott R. Royster Title: Executive Vice P Executive Vice President

**BANK OF AMERICA, N.A.,** as the Administrative Agent and as a Lender

By: /s/ DERRICK C. BELL

Name: Derrick C. Bell Title: Principal

CREDIT SUISSE FIRST BOSTON,

acting through its cayman Islands Branch

By: /s/ ROBERT HETU

Name: Robert Hetu Title: Director

By: /s/ DOREEN B. WELCH

Name: Doreen B. Welch Title: Associate

## WACHOVIA BANK NATIONAL ASSOCIATION

By: /s/ Bruce W. Loftin

Name: Bruce W. Loftin Title: Managing Director

## DEUTSCHE BANK TRUST CO. AMERICAS

By: /s/ Gregory Shefrin

Name: Gregory Shefrin Title: Director

## ROYAL BANK OF CANADA

By: /s/ STEPHANIE BARICH-ALLEGRA

Name: Stephanie Barich-Allegra Title: Authorized Signatory

# COOPERATIVE CENTRALE RAIFFEISEN-BOERENLEENBANK B.A., "RABOBANK NEDERLAND", NEW YORK BRANCH

By: /s/ DOUGLAS W. ZYLSRA

Name: Douglas W. Zylsra
Title: Senior Vice President

By: /s/ BRETT DELFINO

Name: Brett Delfino Title: Executive Director

## FLEET NATIONAL BANK

By: /s/ DERRICK C. BELL

Name: Derrick C. Bell Title: Principal

## SUNTRUST BANK

By: /s/ Brian Combs

Name: Brian Combs Title: Vice President

## THE BANK OF NEW YORK

By: /s/ MICHAEL E. MASTERS

Name: Michael E. Masters Title: Vice President

## NATEXIS BNQUES POPULAIRES

By: /s/ MICHAEL T. PELLERITO

Name: Michael T. Pellerito Title: Vice President

By: /s/ WILLIAM MAN

Name: William Man Title: Supervisor

## BANK OF SCOTLAND

By: /s/ SUSAN E. HAY

Name: Susan E. Hay

Title: Director, Business Services

# GENERAL ELECTRIC CAPITAL CORPORATION

By: /s/ KARL KIEFFER

Name: Karl Kieffer
Title: Duly Authorized Signatory

## EATON VANCE INSTITUTIONAL SENIOR LOAN FUND

By: Eaton Vance Management, as Investment Advisor

By: /s/ MICHAEL B. BOTTHOF

## GRAYSON & CO.

By: Boston Management and Research, as Investment Advisor

By: /s/ MICHAEL B. BOTTHOF

## SENIOR DEBT PORTFOLIO

By: Boston Management and Research, as Investment Advisor

By: /s/ MICHAEL B. BOTTHOF

## OXFORD STRATEGIC INCOME FUND

By: Eaton Vance Management, as Investment Advisor

By: /s/ MICHAEL B. BOTTHOF

## U.S. BANK NATIONAL ASSOCIATION

By: /s/ KENNETH L. ALTENA

Name: Kenneth L. Altena Title: Senior Vice President

- I, Alfred C. Liggins, III, certify that:
  - 1. I have reviewed this quarterly report on Form 10-Q of Radio One, Inc.;
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's first fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

		Alfred C. Liggins, III Chief Executive Officer. President and Director
Date: May 3, 2004	By:	/s/ Alfred C. Liggins, III

- I, Scott R. Royster, certify that:
  - 1. I have reviewed this quarterly report on Form 10-Q of Radio One, Inc.;
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e) for the registrant and have:
  - a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's first fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
    - b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 3, 2004

By: /s/ SCOTT R. ROYSTER

Scott R. Royster

Executive Vice President, Chief Financial Officer and Principal
Accounting Officer

## CERTIFICATION OF CHIEF EXECUTIVE OFFICER

Pursuant to 18 U.S.C. § 1350, as created by Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned officer of Radio One, Inc. (the "Company") hereby certifies, to such officer's knowledge, that:

- (i) the accompanying Quarterly Report on Form 10-Q of the Company for the quarter ended March 31, 2004 (the "Report") fully complies with the requirements of Section 13(a) or Section 15(d), as applicable, of the Securities Exchange Act of 1934, as amended; and
  - (ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 3, 2004

By: /s/ Alfred C. Liggins, III

Name: Alfred C. Liggins, III
Title: Chief Executive Officer and President

A signed original of this written statement required by Section 906 has been provided to Radio One, Inc. and will be retained by Radio One, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

#### CERTIFICATION OF CHIEF FINANCIAL OFFICER

Pursuant to 18 U.S.C. § 1350, as created by Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned officer of Radio One, Inc. (the "Company") hereby certifies, to such officer's knowledge, that:

- (i) the accompanying Quarterly Report on Form 10-Q of the Company for the quarter ended March 31, 2004 (the "Report") fully complies with the requirements of Section 13(a) or Section 15(d), as applicable, of the Securities Exchange Act of 1934, as amended; and
  - (ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 3, 2004

By: /s/ SCOTT R. ROYSTER

Name: Scott R. Royster

Title: Executive Vice President and Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to Radio One, Inc. and will be retained by Radio One, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.